

Ugu District Municipality

BUBGET 20162017



YISION

"A place where everyone benefit equally from socio-economic opportunities and services"

MISSION

"Create an enabling environment for social and economic development resulting in the provision of quality drinking water and access to decent sanitation. Ensure community participation and coordinate public and private players."



Budget Speech delivered by Her Worship, the Mayor of Ugu District Municipality, Cllr NH Gumede on the presentation of the Draft IDP and Budget for the financial year 2016/17, to the sitting of the Ugu District Municipal Council on the 26th of May 2016.

This year marks 16 years of a Democratic local government in South Africa and all municipalities in the province of KwaZulu-Natal have used this opportunity to reflect on the 16-year journey of improving the lives of our communities. These milestones also provided an opportunity for our communities to reflect on the road we have travelled towards creating a better life for all through the provision of service delivery over the years.

Our district had the privilege of hosting the launch of the 16 years of local government celebrations which was held in Umuziwabantu local municipality. And this honour of hosting this historical event was bestowed upon us because of our selfless dedication towards improving the lives of our communities and in achieving the highest number of cleans audits among other Districts in the province.

It has been 22 years since the advent of democracy and 16 years into the operation of a new local government dispensation.

Local government has not only survived a fundamental restructuring over the past 16 years, it has also made great strides towards extending service delivery and development to marginalised communities.

In 16 years, local government has emerged from being an institution that was subservient and illegitimate to an institution with democratically elected leadership, who have constitutional status and a developmental agenda. And our task going forward is to work tirelessly in addressing the triple challenge of poverty, unemployment and inequality.

Speaker of Council, Clir SB Cele;

Traditional Leadership; Deputy Mayor, Cllr M Chiliza; Mayors of Local Municipalities; Members of the Executive Committee; Members of Council; Community of the UGu District; The Municipal manager, Mr DD Naldoo and officials of our administration; Invited Guests; Members of the media;

All Protocol Observed

Mr Speaker;

I stand here today to say with no fear of contradiction that Ugu District Municipality **Today** is better than it was **yesterday**. We have indeed moved our District Forward.

Let me welcome the People of our District whose voices were heard through the IDP/ Budget roadshows and who are joining us today via the live broadcasts throughout the District.

Mr Speaker, during the month of April 2016 we had conversations with thousands of residents through the IDP/Budget roadshows in all our local municipalities across the district, the purpose of which was to solicit the views of our communities on this draft budget and also measure our service delivery progress to date as well as to solicit information on the immediate community needs.

And residents confirmed that Ugu District Municipality is indeed at work in delivering water and sanitation services, but more work still needs to be done. This Draft Budget that I will be presenting to this sitting of council is meant to respond to the community needs articulated during the said Izimbizo.

Mr Speaker, this budget we are tabling today also demonstrates our commitment in addressing the challenges we face, with passion and vigour. This Budget also puts concrete figures to the programmes we have outlined in the Integrated Development Plan.

Over the course of this term of office we have made bold pronouncements and commitments aligned to the identified priorities. We have kept our word. We have done what we said we would do. We have worked hard to improve and strengthen our finances. Our finances today are in a better shape than they were yesterday. We have built a solid foundation of financial sustainability. We have worked hard to increase our investments in infrastructure that improves the quality of life of our communities. We have worked hard to improve the quality of our services.

Mr Speaker, it gives me great pleasure to address this sitting of Council today to present the draft budget of Ugu District municipality for 2016/17 financial year.

In addition, Section 87 sub-section (3) of the Municipal Finance Management Act No. 56 of 2003 requires the Mayor of the parent municipality to also table the proposed budget of the municipal entity at the time when the annual budget of the municipality for the relevant year is tabled. Therefore, in compliance to Section 87 (3), I will also be tabling the draft budget of the Ugu South Coast Tourism Entity together with that of the Ugu South Coast Development Agency. Mr Speaker, the aforementioned documents that I will be tabling to this Council are strategic tools with which to effectively manage public funds entrusted to this Council for the purposes of service delivery.

In preparing for this draft budget, we have been fully conscious of our legislative mandate (the provision of water and sanitation and a sustainable environment) and we have ensured that the appropriate resources were allocated to meet these strategic objectives.

Mr Speaker, the 2016/2017 draft budget we are presenting here today attempts to strike a balance between on-going service delivery imperatives and responding to the developmental challenges confronting our district.

The 2016/17 financial year tariff increases are driven by the following major broad considerations:

Input costs from our suppliers – Eskom tariff increase of 9.4% and
 Umgeni Water tariff increase of above 9.5% on bulk water supply.

In light of the above considerations, the proposed tariff increases is 5.7% for water, and 5.7% for sanitation.

This will seriously impact on our income, positioning the financial year 2016/2017 as a year that will require even more financial prudence.

To ensure financial sustainability which I have referred to earlier, the employee related costs of the Municipality require urgent attention as the continued increase thereof is a real threat to our financial viability.

In spite of this, we are still required to deliver on our legislative mandate to our community. This will require us as the Council to be extra vigilant in the discharge of our role of political oversight and to ensure a more stringent monitoring of public expenditure. We can do this by thorough verification of the impact of our service delivery interventions to our community. The impact of our service delivery must at all times address the challenges of unemployment, poverty and inequality.

Mr Speaker, it is important to highlight the fact that, this Council is nearing the end of its term of office following its inauguration in June 2011.

We are thankful to the citizens of the Ugu District for giving us a clear mandate. This Council has a responsibility to respond to the National Government directives; which directives are captured in the National Development Plan — Government's vision for the transformation of the entire South Africa for 2030. As a Council, this plan is a clear road map which directs the delivery of services to the people in the Ugu District.

Mr Speaker, our Council has always recognised the critical contribution that has to be made by all of us for the whole district to move forward in achieving the Millennium Development Goals (MGDs), as we continue to realise the vision for South Africa by the year 2030.

We have continued to play our pivotal role of implementing our core functions which is water and sanitation, as a result we have achieved a hundred percent coverage of the provision of Ventilated Improved Pit latrines (VIPs) in two of our local Municipalities and we are remaining with less than 30 % in the rest of the local municipalities. In addition, we have commenced with sewer pipeline and sanitation refurbishment projects which is intended to service all areas within the Ugu District family of municipalities.

Mr Speaker, allow me to remind this house on the progress we have made thus far, during our political term of office, major projects of water and sanitation services are currently being undertaken and these are funded from our capital budget.

We have completed the construction of Mhlabatshane Dam at Umzumbe and the completion of Mhlabatshane Dam at Umzumbe Local Municipality marks our municipality's continued obligation of ensuring provision of basic water infrastructure to all communities. This project will serve about 100 000 people in the Umzumbe and Hibiscus Coast Local Municipalities with potable water. The objective of this project is to provide potable water to ten (10) Tribal Authority areas and forty-nine tribal wards which translate to 7 Municipal Wards.

The multi-million rand project includes the construction of the new dam, access roads, a pump house, water supply pipelines, a water treatment works and reservoirs.

- Vulamehlo Dududu Water Reticulation, Maphumulo Water
 Supply and Phase 4 of Thoyane Water Project;
- Umdoni Umzinto Farm Isonti Water and Sanitation
- Umzumbe Ndelu Water Project, Umhlabashane Water
 Reticulation and Mabheleni East Water Project
- Hibiscus Coast Stick Farm Water Supply, KwaXolo Bulk Water Supply, Umzimkhulu Off Channel Storage Dam, Umtamvuna Water Works
- Ezinqoleni Ezinqoleni Bulk Water Supply; and we are currently upgrading in KwaNyuswa Bulk Scheme to finalise water reticulation
- **Umuziwabantu** finalising designs for the Harding Weza Dam. We have also completed the bulk water & sanitation infrastructure for the Mazakhele Housing development in Harding.

I must mention that, these are continued collective efforts aimed at creating employment opportunities through the provision of infrastructure, whilst also providing a conducive and sustainable environment that promotes better livelihoods to the public that we serve. These are indeed good stories to tell.

2016/2017 Budget:

In terms of Chapter 57 of the Municipal Finance Management Act, No 56 of 2003, I am required to table before this Council meeting, our municipal budget for the 2016/2017 financial year for approval.

The total budget we are presenting here before this house amounts to R1 333 146 991 with an allocation of R368 557 000 for capital and an allocation of R964 589 991 for the operational budget.

Mr Speaker, I stand before you to present critical strategic focus areas within our budget for the 2016/17 financial year. We have allocated an amount of R233 873 000 for our programme of action for the 2016/17 financial year.

Water and Sanitation:

Fellow councillors, our district is currently facing drought with increasing severity and frequency and unless our call for coordinated water conservation is met with decisive action by all consumers, we faces risk of having no water for survival as we all aware, that water is life.

We therefore urge the public not to become complacent amid the recent rain showers and continue to conserve water to ensure that the current reserves last longer. The recent rainfall may give the false impression that the worst of the current drought is over. The impact of the current drought has been so severe that all this rainfall is simply insufficient to relieve even the most urgent shortages of water in the most affected areas of the district. Our campaign to conserve water will therefore continue.

We have then set aside an amount from the Municipal Infrastructure Grant (MIG) of R233 873 000 for the water and sanitation infrastructure programme.

An additional amount of R42 840 966 from the Equitable Share will be spent to ensure that we continue to provide our people with free basic water via the communal standpipes.

The National Government equitable share grant for an amount of R23 317 084 will be spent towards the cost of supplying free basic metered water.

And a further additional amount of R105 887 779 is allocated to subsidise the water tariff, this is due to the difficult economic conditions that our people within the Ugu District are facing.

An allocation of R6 246 580 has been made for rolling out the rural Ventilated Improved Pit toilets, which is a programme that will advance our work to eradicate rural sanitation backlogs from across the Ugu District family of municipalities.

Ugu South Coast Tourism:

In compliance with the provisions of Section 87(3) Municipal Finance Management Act, we are also tabling the budget of the Ugu South Coast Tourism and South Coast Development Agency which has been approved by the respective Entity Board.

The total operating revenue for the financial year commencing on 1^{st} July 2016 is R18 750 428 which is made up of an Operational Expenditure of R18 210 428 and a Capital Expenditure of R540 000. As part of our ongoing commitment to growing our tourism industry, we

have, as a District Municipality, made an allocation of R12 175 732 towards tourism marketing and development. We reiterate our commitment to the Board to execute its mandate and manage any operational challenges it may face. We will always be available to lend support because ours is about building a better District which attracts the local and international tourists.

South Coast Development Agency

The total operating revenue for the financial year commencing on 1st July 2016 is *R13 684 000* which is made up of an operational expenditure of R13 678 020 and a Capital Expenditure of *R50 000*.

As part of our ongoing commitment to enhancing the economic development of our district, we have, as a District Municipality, made an allocation of R5 512 500. We also reiterate our commitment to the Board to execute its mandate and manage any operational challenges it may face. We will always be available to lend support because ours is about building a better District which enhances the economic development of its people.

Relief for the Poor

Difficult economic conditions means people will find it difficult to make ends meet. Within the provisions of our Indigent Support Policy, we will continue to provide those who qualify for indigent support with rebates. Regarding the provision of sanitation, indigent customers will receive a full monthly subsidy on sanitation, both in respect of waterborne sewer and conservancy tanks; except for additional draw requests, which must be paid for separately by the customers.

In respect of water provision, an allocation of R22 656 921 indigent support has been set aside to provide 6kl of water to deserving and qualifying households, whose total gross monthly income of all members of the household must not exceed two old age pension grants.

Special Programmes

We have been making good progress with regards to addressing the plight of our special interest groups within our District. The introduction of the Operation Sukuma Sakhe Program (OSSP) which is a poverty alleviation program driven by the Office of the Premier, presented us with an opportunity to tap into other resources in pursuance of our mandatory coordination role. We are continuing to work well as the Ugu District Task Team of Operation Sukuma Sakhe.

Allocations in respect of the Special Programmes are as follows:

• Youth : R1 500 000

• Gender : R500 000

• Elderly : R310 000

• HIV/AIDS : R500 000

• Rights of the Child : R300 000

• Disability : R400 000

Mayor's Bursary Fund : R500 000

• Public Participation : R1 500 000

Pauper Burial Fund : R110 000

• Sports & Recreation : R4 000 000

• Community Initiative Support : R500 000

Mr Speaker, we are ready and capable through this draft budget we presented here today, to continue not only to make a massive contribution to the development of our district but also to spearhead, champion and coordinate such development. We recommit ourselves to overcoming the difficult challenges which impede our progress towards a better life for all.

Conclusion:

Ugu District Municipality in its quest to fast track service delivery will continue to implement water and sanitation programmes, and also play a pivotal role in fulfilling its mandate through the application of well-coordinated service delivery approaches. This will enable us to collectively ensure that our communities receive a better life for all.

Fellow Councillors, the people spoke; we delivered, the people are speaking; we are responding; the people are governing. "Together we are moving our District Forward.

I thank you.

ENDS

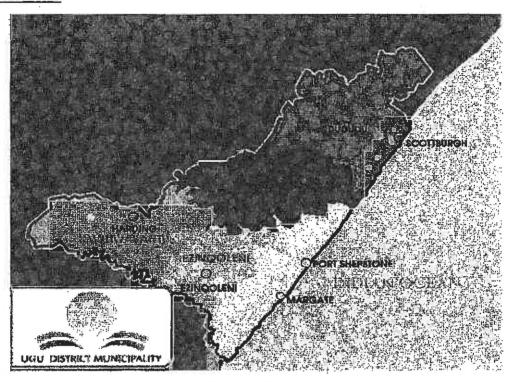
Clir NH Gumede

ISSUED BY:

UGU DISTRICT MUNICIPALITY COMMUNICATIONS UNIT

EXECUTIVE SUMMARY

BACKGROUND



Source: http://www.ugu.org.za/council/municipalities.asp

Ugu District municipality consists of eighty one (81) municipal wards in its (06) Local Municipalities, namely, Hibiscus Coast, Umzumbe, Vulamehlo, Umdoni, Ezinqoleni and Umuziwabantu. The municipality also has forty two (42) traditional authorities. It is 5866km² in extent and is home to 782,685 residents with 84% population residing in rural areas (Household Survey Data, Statistics SA (2007)). About 57,9% of the population is aged between 15 and 64years, which calls for government interventions and support relating to infrastructure for human development such as education, health and employment (State of the population of KZN (2009)).

The municipality has 151,620 households – with Hibiscus Coast and Umzumbe having the largest number of households of all the local municipalities i.e. 50,650 and 40,579 households respectively. The average household size in Ugu is 4.6 persons per household. (State of the Population of KZN (2009). There is a rising HIV prevalence rate from 37% to 40.6%, which is the highest in the 11 districts of the province.

The unemployment rate in the Ugu Region is estimated at 26, 8% (Global Insights 2010). The districts economically active population is estimated at 21, 2% of the total population. Most of the rural households rely solely on state grants. Ugu was identified during Presidential State of the Nation address in 2001 as a poverty nodal area that would be targeted for rural development programs.

Ugu's main functions are Water and Sanitation. The current service delivery backlog is estimated at 30.09% for water and 27, 19% for sanitation which is 46,393 and 41,231 households respectively.

UGU'S VISION

"A place where everyone benefit equally from socio-economic opportunities and services"

UGU'S MISSION

"Create an enabling environment for social and economic development resulting in the provision of quality drinking water and access to decent sanitation. Ensure community participation and coordinate public and private players."

UGU DISTRICT MUNICIPALITY'S DEVELOPMENT PRIORITIES

- 1. Infrastructure investment
- 2. Economic and Sector Development
- 3. Financial Viability
- 4. Education and Skills development
- 5. Institutional integration and coordination
- 6. Centralised planning
- 7. Reduce HIV & AIDS
- 8. Clean environment
- 9. Peace and stability.

ORGANISATIONAL STRATEGIC OBJECTIVES

- 1. To create a conducive environment for participatory development.
- 2. To build and strengthen the administrative and institutional capability of the municipality
- 3. To develop and maintain a financially viable and sustainable organisation that achieves full compliance with legislation.
- 4. To develop and promote an integrated sustainable environment
- 5. To provide access to sustainable quality drinking water and sanitation services.
- 6. To create a conducive environment for economic growth and job opportunities.

NATIONAL OUTCOMES

In January 2010, Cabinet adopted the 12 outcomes within which to frame public-service delivery priorities and targets. The following table is a summary of outcomes/priorities which were considered in the compilation of the 2016/2017 Annual Budget.

	NATIONAL OUTCOME/OUTPUT	ROLE OF LOCAL COVERNMENT	4.8 8
1.	Improve the quality of basic education	Facilitate the eradication of municipal service backlog by extending appropriate bulk infrastructure and insta connections.	
2.	Improve Health and life expectancy	Improve community health by providing clean water a sanitation. TB and HIV and AIDS awareness, prevention and tre programmes.	
3.	All people in South Africa protected and feel safe	Improving collaborations with the SAPS and ensuring response to crime. Reduce level of crime in the municipality.	rapid
4.	Decent employment through inclusive economic growth	Ensure proper implementation of the EPWP. Design service level processes to be labour-intensive	

		Ţ-	Eliminate corruption in procurement processes to ensure value for money
5.	A skilled and capable workforce to support inclusive growth	-	Develop and extend intern and work experience programmes. Link procurement to skills development initiatives.
6.	An efficient, competitive and responsive economic infrastructure network	-	Ring-fence water and electricity functions so as to facilitate cost- reflecting pricing of these services. Maintain and expand water purification and waste water treatment works in line with growing demand.
7.	Vibrant, equitable and sustainable rural communities and food security	-	Facilitate the development of local markets for agricultural produce. Ensure effective spending of grants for funding extensions of access to basic services. Improve transport links with urban centres to ensure economic integration.
8.	Sustainable human settlements and improved quality of household life		Ensure capital budgets are appropriately prioritised to maintain existing services and extend services.
9.	A response and accountable, effective and efficient local government system	-	Ensure ward committees are representative and fully involved in community consultation processes around IDP, Budget and other strategic service delivery issues. Improve municipal financial administrative capacity by implementing competency norms and standards and acting against incompetence and corruption.
10.	Protection and enhancement of environmental assets and natural resources	-	Develop and implement water management plans to reduce water losses. Ensure effective maintenance and rehabilitation of infrastructure. Run water saving awareness campaigns Ensure development does not take place on wetlands.
11.	A better South Africa, a better and safer Africa and World	-	Create an enabling environment for investment. Ensure basic infrastructure is in place and properly maintained.
12.	A development-orientated public service and inclusive citizenship	-	Continue to develop performance monitoring and management systems. Comply with legal financial reporting requirements. Review municipal expenditure to eliminate wastage. Ensure councils behave in ways to restore community trust in local government.

STATE OF THE PROVINCE ADDRESS

In the State of the Province address on 25th February 2016 the Premier Senzo Mchunu, reconfirmed the provincial government's commitment to the following Key National Priorities as they have been adopted in the Provincial Growth and Development Plan (PGDP):

- 1. Creation of more jobs, decent work and sustainable livelihoods for inclusive growth
- 2. Rural development, land reform and food security
- 3. Improved quality of basic education
- 4. Long and healthy life for all South Africans
- 5. Fighting crime and corruption

In drafting the 2016/2017 Budget, Council continues to support job creation by:

- 1. Ensuring that service delivery and capital projects are labour intensive;
- Ensuring that service providers use labour intensive approaches;
- 3. Supporting labour intensive LED projects;
- 4. Participating fully in the EPWP; and
- 5. Implementing intern programmes to provide young people with on-the-job training.

NATIONAL DEVELOPMENT PLAN: 2030

The National Development Plan aims to eliminate poverty and reduce inequality by 2030. South Africa has the potential and capacity to eliminate poverty and reduce inequality over the next two decades. This requires a new approach — one that moves from a passive citizenry receiving services from the State to one that systematically includes the socially and economically excluded, where people are active champions of their own development, and where government works effectively to develop people's capabilities to lead the lives they desire. The achievement of this vision is based on the following priorities:

- Creating jobs and livelihoods,
- II. Expanding infrastructure,
- III. Transitioning to a low-carbon economy,
- IV. Transforming urban and rural spaces,
- V. Improving education and training,
- VI. Providing quality health care,
- VII. Building a capable state,
- VIII. Fighting corruption and enhancing accountability,
- IX. Transforming society and uniting the nation,

The municipality has compiled its budget and programmes towards contributing to these priorities.

OVERVIEW OF THE 2016/2017 ANNUAL BUDGET PROCESS

The 2016/2017 Annual Budget preparation process can be illustrated as below:-

August 2015 - Adoption of Framework Plan and Process Plan by Council and submission to COGTA National and Provincial Treasury

September 2015 - Assessment of IDP Implementation Plan-

October 2015 - Conduct financial sustainability strategy with revenue enhancement foods.

November 2015 - Conduct Community needs Consultation to develop KPIs for 2016 PMS.

December 2015 - Submit 2016/2017 budget framework to all relevant persons (Budget framework to include salary, operational and capital budget related information).

January 2016 - Submission of detailed estimates by Office of the Municipal Manager and Heads of Departments to the General Manager: Treasury

February 2016 - Internal Consultative process with Departments by means of workshops and meetings to assess financial feasibility of proposed projects.

March 2016 Tabling of 2016/2017 Draft Budget (Ugu and the Entity) in Council for noting.

April - May 2016 - Stakeholder consultation process Comments, additions, and proposals by stakeholders.

May 2016 - Special Joint Exco and Finance Portfolio Committee meeting to consider stakeholders input on the 2016/2017 draft budget.

May 2016 - Mayor tables the 2016/2017 Draft Budget for final adoption by Council.

ANNUAL REVIEW OF POLICIES

The administration annually reviews all budget related policies during the budget process and these are tabled to Council for Approval with the Annual Budget for that particular financial year.

For the 2016/2017 budget year, the following budget related policies were reviewed:-

- 1. Budget Policy
- 2. Virement Policy
- 3. Funding and Reserves Policy
- 4. Water Services Policy (Tariff Policy)
- 5. Credit Control and Debt Collection Policy.
- 6. Basic Water Services Policy.
- 7. Indigent Support Policy.
- 8. Cash Management & Investment Policy.
- 9. Borrowing Policy
- 10. Asset Management & Disposal Policy
- 11. Supply Chain Management Policy

ALIGNMENT OF INTEGRATED DEVELOPMENT PLAN AND BUDGET

Over and above compliance with the MFMA and other legislation, the aim of the Budget is to enable the municipality to achieve its vision and mission through the implementation of all projects and programmes as contained in its Integrated Development Plan. The Integrated Development Plan (IDP) formed basis of the prioritisation of resources as it contains programmes informed by the community needs. All resources have been allocated to priority projects as identified in the IDP.

The alignment of the Integrated Development Plan to the Budget is reflected in the following Schedules:

- · Reconciliation of IDP Strategic objectives and Budget (Revenue) Table SA4
- · Reconciliation of IDP Strategic objectives and Budget (Operating Expenditure) Table SA5
- · Reconciliation of IDP Strategic objectives and Budget (Capital Expenditure) Table SA6

BUDGET ASSUMPTIONS

OPERATING REVENUE

The following are Ugu's main revenue sources:-

- 1. Service charges for water
- 2. Service charges for sanitation
- 3. Grants and subsidies
- 4. Rental of facilities and equipment, and
- 5. Other income

Service charges for water and sanitation

The cost of water and sanitation is determined by three factors:

- 1. The cost of bulk water
- 2. The capital cost of infrastructure, and
- 3. The cost of operating and maintaining the infrastructure

For the 2016/2017 Budget, the Council has proposed a **5,7%** (6,5% in 2015/16) Increase for water and sanitation charges effective from 01st July 2016. The proposed increase is based on Headline CPI Inflation forecast in 2016. The revenues are further affected by

- 1. % Increase in electricity costs;
- 2. % Increase in the cost of bulk water:
- 3. Realistically anticipated consumption volumes:
- 4. local economic conditions and affordability level; and
- 5. the need to ensure sustainability in the provision of services.

No increase has been effected on the basic charge for sanitation.

The collection rate is based on the average collection trend for the past four years (i.e. 87.0%), however this rate has been applied to the Water revenue only as all collections are paid against the Sanitation debt first, then the remaining cash is paid against the Water debt. The municipality is also anticipating a 100% collection on the grant allocations and other revenues that are collectible in advance.

See: Tariffs of Charges – it provides a detailed list of all Council tariffs and the proposed increases.

FREE AND SUBSIDISED SERVICES

Distribution of water is done via more than 48 000 private household connections and over 4 500 communal stand taps which mainly service the inland rural areas. All households that have access to water receive 6kl a month as free basic water which has necessitated an allocation of 23,317,084 to be made in the 2016/17 Annual Budget to be funded from Equitable Share. A further R42,840,966 allocation has been made from Equitable Share for water provided through standpipes.

A total of 6 696 beneficiaries were recorded on the **Indigent Register** as at 29 February 2016. The municipality has set aside *R25*,656,921 from Equitable Share for Indigent Support. Indigent households will receive *6kl free* every month for the 2016/2017 financial year.

OTHER REVENUE

Other revenue consists of Plans Approval fees, disconnection and reconnection fees, new connection fees, tender deposits, rates certificate fees, rental of facilities and other sundry services provided.

See: Tariffs of Charges - detailed list of all council tariffs and the proposed increases.

GRANTS AND SUBSIDIES

The municipality will receive operating grants totalling R399, 7 million and capital grants totalling R319, 9 million from the National and Provincial Equitable distribution of revenues in the 2016/2017 financial year. These receipts have been disclosed in SA18 of the budget.

Schedule SA19 discloses expenditure on operating grants totalling R408, 7 million and capital grants expenditure totalling R310, 9 million. Regarding Municipal Infrastructure Grant there is R10 million that is allocated to the Operational Budget for the construction of the VIP Toilets. The municipality has allocated R1 million from the Equitable Share to the Capital Budget for the purchase of the fire fighting equipment.

SALARIES AND WAGES

The salaries and wages budget have been prepared using the existing Salary Agreement which stipulates a percentage increase equal to the average CPI for the period 01 February 2015 to 31 January 2016 plus 1% for the budget year 2016/2017 (i.e. 5% plus 1%). The council had adopted a revised organogram in December 2014 and there are new positions that have been included in the new organisational structure, hence the total salarles budget, have been increased beyond the percentage that is specified in the Salary Agreement.

COUNCILLORS ALLOWANCES

A maximum 6% increase for the councillors allowance has been considered for approval by the MEC based on an unqualified audit report that was received by the municipality in the 2014/2015 financial year. The gazette on the Public Office Bearers Act was not available at the stage preparing this draft budget. The budget for the councillors allowance include other costs like the travelling claims (km), which are not gazetted on the Remuneration of Public Office Bearers Act.

DEPRECIATION AND ASSET IMPAIRMENT

The Depreciation and Amortisation has been calculated based on the straight line method and the useful life of the assets as per the approved Asset Management Policy. It amounts to R123, 6m in 2016/2017. This amount is not fully cash backed. The municipality is currently updating its FAR and the depreciation amount will be revised based on the completed FAR.

REPAIRS AND MAINTENANCE

The municipality is unable to provide adequate funds for Repairs and Maintenance in the budget, hence the current allocation is below the norm (i.e. 8% of the carrying amount of PPE). The classification of the Chart of Accounts in line with the mSCOA will address the challenges with the current classification of the Salaries and the Contacted Services relating to the maintenance of assets which is currently being accounted for under Salaries and Allowances and, or Contracted Services. Moreover the municipality is currently working on a project to verify all its assets and updating the Asset Register. On completion of this project, the municipality should be able to determine the true value of its assets and therefore plan properly for all the assets related expenditures including, the Repairs and Maintenance, Depreciation and Amortisation as well as the replacements.

BULK WATER PURCHASES

The water supplied by the District is derived from dams, rivers, ground water and bulk purchases from eThekwini / Umgeni Water. The northern coastal strip (i.e. Craigburn, Umzinto and Umtwalume) is serviced by potable water purchased in bulk from Umgeni Water. The cost per kiloliter will increase by 8.3% which necessitated an allocation of R77, 5 million for the 2016/2017 financial year.

ELECTRICITY EXPENSE

The electricity cost estimate is based on the 9.4% tariff increase that NERSA has approved for Eskom as well as the consumption trends in our plants for the past four years.

OTHER OPERATING EXPENDITURE

The operating expenditure budget has been prepared in line with the municipality's turnaround strategies as implemented by management, which contains strategies of curbing administrative expenditure to improve the cash flow position of the municipality

CAPITAL EXPENDITURE

Zero-based budgeting method has been used in compiling the capital budget. Council has approved to total capital budget of R369, 1 million to be spent in 2016/2017 which is a 11, 36% decrease from the final capital budget of R416, 4 million in 2015/2016.

Council has embarked on a number of initiatives in order to fast rack capital projects. These include:-

- Explore leveraging MIG funding using private sector funds (loans) to bring projects forward, i.e. bridge funding;
- Target quick wins to eradicate backlog in selected municipalities;
- Mobilising additional funding from DWAF to address bulk systems;
- · Strategic partnerships with other water utilities, e.g. Umngeni water.
- BOT options are also being considered.

The following sources will be used to fund capital expenditure in the 2016/2017 financial year.

- 1. Grants and subsidies
- 2. Internal funds

REFERENCE TO LAST YEAR COMMENTS FROM PROVINCIAL TREASURY AND CORRECTIVE MEASURES UNDERTAKEN BY THE MUNICIPALITY

Provincial Treasury's Comments on the 2015/2016 Budget	The Municipality's Responses and Corrective Actions
Misalignment between the provision for debt impairment and the debt collection rates applied on the service revenues.	Although the municipality is anticipating an 87% collection rate in 2016/2017 financial year, this rate only applies to water incomes and the other services incomes are collectible in full. Also the municipality has implemented an improved debt collection strategy which has improved the collection of old outstanding debt.
Misalignment between the asset depreciation rate and the rate of increase in municipal assets.	The municipality has established a new Asset Management unit that is updating and correcting errors on the FAR. This project should provide a credible FAR in 2015/16 upon which the depreciation cost estimate is based.
Misalignment between the balance of the Non Current Provisions in the Statement of Financial Position and the current contributions in the Statement of Financial Performance.	This discrepancy has been addresses in the draft budget 2016/207.
The major differences in the Capital budgets of the two departments (i.e. Waste Water Management and the Corporate Services) were not explained in the budget documents.	A restructuring process that took place in 2015/2016 moved some units (e.g. the fleet unit) from Water Services to the Corporate Services department, hence the related capital budget was

	moved between the two departments.
The major differences in the Capital budgets of the two departments (i.e. Water Services and the Corporate Services) were not explained in the budget documents	A restructuring process that took place in 2015/2016 moved some units (e.g. the fleet unit) from Water Services to the Corporate Services department, hence the related capital budget was moved between the two departments.
The discrepancy between the disclosure of the Equitable Share (operational and capital transfers recognised) in the A Schedules.	These discrepancies have been corrected in the draft budget 2016/2017.
The differences between the SA18 (Transfers and Grants Receipts) and A7 (Budgeted Cash Flow).	This discrepancy has been corrected in 2016/2017.
The differences between the SA21 (Transfers and Grants made by the municipality) and A7(Budgeted Cash Flow), re: Non Cash Transfers.	This discrepancy has been corrected in 2016/2017.
The item: Cash and Cash Equivalents at year end the previous year 2014/2015 did not agree to the opening balance for the 2015/2016 budget year.	This discrepancy has been corrected in 2016/2017.

UGU SOUTH COAST TOURISM ENTITY

Ugu controls 100% of the Ugu South Coast Tourism Entity. This Board is entrusted with delivering innovative and cost effective strategies that will ensure a growing, quality tourism economy that creates sustainable jobs and alleviates poverty. Its core functions are Tourism Development and Tourism Marketing, for which Ugu District Municipality has allocated R5, 411,434 and R6, 764,292 respectively. Other Local Municipalities also make grant contributions to the Entity.

The Board has adopted a total budget of R18, 750,428 for the 2016/2017 financial year which is made up of an operating budget of R18, 210,428 and a capital budget of R540, 000.

SOUTH COAST DEVELOPMENT AGENCY

Ugu controls 100% of the South Coast Development Agency. This entity is an economic development implementing agency of the municipality. It's core functions is to engage in economic development projects that grow the economic development footprint of the municipality. To enable the entity to perform its function, the municipality has allocated an amount of R5, 512, 500 for the financial year 2016/2017. The other Local Municipalities also make grant contributions to the Agency.

The Board has adopted a total budget of R12, 699, 020 for the 2016/2017 financial year which is made up of an operating budget of R12, 649, 020 and a capital budget of R50, 000.

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

The Service Delivery and Budget Implementation plan is currently being reviewed to include changes made to the Draft Budget. After the consultation process, the Draft will be submitted to the Mayor, within 14 days from the date of the approval of the council.

DRINKING WATER QUALITY AND WASTE WATER MANAGEMENT

Water Service Authority:

Ugu District Municipality

Water Service Provider:

Ugu District Municipality (with bulk purchases from Umgeni Water and Metro in the northern part of the district. Bulk water is also sold to

eThekwini Municipality)

Sisonke District

Blue Drop Ratings

The municipality water supply systems were awarded a 93.5% score in May 2009, which means that it has very good Drinking Water Quality Management (DWQM) and effectively manages the quality of drinking water in its supply zone. The following are the challenges that led to the non - award of the Blue **Drop Classification**

Criteria	Requirement	Management Response
Process Controlling	Registration of process controllers (Operators)	Applications for all operators were submitted to DWAF in Feb 2009 and DWA is still working on them. It is anticipated that these will be available by the next review
Credibility of Sample Analysis	Proof that analyses results are used to improve process controlling	The analysis failed to capture that the municipality has an incident Management Protocol and Register that are used to address and record all deviations and improvements. In addition, the monthly submissions to DWAF have functionality of reporting on what has been done to attend to deviations, which has always been done consistently. It is hoped this will be addressed by the next review.

As part of the Drinking Water Quality Management initiatives, the municipality developed and adopted a Water Safety Plan in July 2009, which has guided the management of water services in general. As part of the Safety Plan the following are some of the activities that are already in progress or due for implementation within the next three years;

- Online drinking water monitoring for all water treatment plants and the associated reporting at the operation, tactical and strategic levels
- Establishment of a Control Centre that will drive operations and assist in moving from reactive maintenance to proactive maintenance and to be the key business reporting centre
- Establishment of ISO based quality management systems in a phased manner for water and sanitation services
- Establishing an Asset Management Plan that will drive all maintenance work within the municipality

- Contracting professional and independent persons to undertake process audits for all treatment plants
- Establishing a treatment/process section within the municipality to ensure that the right level of attention and staffing is in place for all treatment plants
- Establishment of a scarce skills allowance to be able to attract and retain suitably qualified personnel

Green Drop Rating

Applications have also been made for all treatment systems within the district and are awaiting the classification results.

Challenges In the management of drinking water and sewerage;

The following are some of the challenges faced in the provision of water and sanitation services in the district and the proposed solution for each challenge.

Issue	Challenge	Recommendation
Pipeline Replacement Program	Majority of pipelines in the urban areas are old AC pipes. Current budget provisions of R10m/yr are inadequate	Allocated funding for a massive AC renewal program and also apply for grant funding
Non Revenue Water Programme	Budget provisions limit the current program to part of the network at a time which is inadequate.	Seek grant funding to fast track the implementation of the NRW Programmes
Supply and Treatment Constraints	A number of WTW and WWTW are functioning at capacity and certain areas do not have the required 48hr storage	Update Water and Sanitation Master Plans; Upgrade of WTW and WWTW and implementation of Phase 2 of the South Coast Bulk Pipeline
Supply to higher lying areas and consumers along bulk mains	Majority of higher lying areas are connected on bulk mains which do not offer the necessary buffer for maintenance purposes and adequate pressures during high demand periods	Planning and design of supply alternatives to higher lying areas such as elevated towers and network modifications
Telemetry	The telemetry system outdated	SCADA System Review and Master Planning in progress
Rural WTW monitoring	There are currently no staff to man remote rural plants	Online Drinking Water Quality Monitoring and Automation Project in progress
Skills Development	The majority of plumbing staff is not suitable qualified while others are illiterate. This has a great effect on operations.	Conclude the RPL process and establish routine training program for all staff
Utility Mapping	The majority of the pipelines and other drawings for the municipality are old and outdated and in certain places are none existent.	Develop a GIS Strategy to influence utility mapping as a whole and then implement map update and utility books for the different operational areas
Dedicated maintenance crews	With current staffing levels most of the work done is reactive in nature with limited proactive maintenance	Implementation of Shift System and build maintenance crews from the day teams

UGU DISTRICT MUNICIPALITY EXTRACT FROM THE DRAFT MINUTES OF THE MEETING OF THE UGU DISTRICT MUNICIPAL COUNCIL HELD ON 26 MAY 2016

9.3 Ugu District Municipality: Draft Budget 2016/2017

The Speaker took members through the Draft Budget for the financial year 2016/2017.

Following which.

it was unanimously

RESOLVED:

- (a) That the report as regards the Ugu District Municipality: Draft Budget 2015/2016 be and is hereby NOTED.
- (b) That the Draft Budget of Ugu District Municipality for the financial year 2016/2017 be and is hereby APPROVED, as set out in the following schedules:
 - Table A1 Budget Summary;
 - Table A2 to Table A4 Budgeted Financial Performance;
 - Table A5 Budgeted Capital Expenditure by vote, GFS and funding;
 - Table A6 Budget Financial Position;
 - Table A7 Budget Cash Flows;
 - Table A8 Accumulated Surplus Reconciliation;
 - Table A9 Asset Management;
 - Table A10 Basic Service Delivery Measurement;
 - Other Supporting Tables (Table SA1 SA37); and
 - Detailed Capital Budget
- (c) That increases in the Municipal tariffs for the budget year 2016/2017, as per the attached Tariff of Charges Schedule be and is hereby **ADOPTED**.
- (d) That the following budget related policies for the budget year 2016/2017, be and is hereby **NOTED**:
 - · Water and Sanitation Tariff Policy;
 - Basic Water Policy;
 - Credit Control and Debt Collection Policy;
 - Funding and Reserves Policy;
 - Borrowing Palicy;
 - Cash Management and Investment Policy;
 - Fixed Asset Management Policy & Asset Disposal Policy;
 - Supply Chain Management Policy;
 - Budget Policy;
 - Virement Policy

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VP TSAKO

GENERAL MANAGER: CORPORATE SERVICES

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S. CONTACT INFORMATION		_	
Postal address:		-	
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Street address		-	
Building Street No. & Name	Adulta Holang	-}	
City / Town	Dark Charachean		
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General Contacts		1	
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C. POLITICAL LEADERSHIP Speaker:		10 4 15 1	
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DC21 Liqu - Table A1 Consolidated Budget Summary

Description	2012/13	2013/14	2014/15		Current Ye	ar 2015/16		2016/17 Mediun	n Term Revente Framework	& Expenditur
R thousands	Audited Outcome	Audited Outcoms	Audited Cutcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-sudit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Financial Performance			·							
Property rates		-	-	-	-	- i	_		_	_
Service charges	276 457	333 485	320 150	407 768	462 818	439 673	439 766	539 097	566 052	594 354
Investment revenue	1 929	10 970	16 025	5 506	13 896	13 201 (13 201	11 068	11 622	12 203
Transfers recognised - operational	318 0 44	229 567	326 213	381 544	378 071	359 168	359 168	408 662	429 095	450 549
Other own revenue	32 804	15 181	23 746	12 943	31 623	30 042	30 042	18 609	17 439	18 311
Total Revenue (excluding capital transfers and contributions)	629 235	589 203	686 134	807 760	886 409	842 084	842 177	975 436	1 024 207	1 075 418
Employee costs	247 612	246 106	274 840	290 324	309 766	284 278	294 278	332 650	349 493	368 967
Remuneration of councillors	7 951	7 938	9 146	9 916	11 067	10 514	10 514	11 874	12 468	13 092
Depreciation & asset Impalment	64 304	66 834	252 231	70 285	116 321	110 505	110 505	123 604	129 785	136 274
Finance charges	16 961	15 818	12 813	18 952	18 946	17 999	17 998	15 778	16 564	17 393
Materials and bulk purchases	34 650	52 775	56 290	78 322	78 322	74 406	74 406	BO 168	94 676	99 41(
Transfers and grants	190 422	55 926	29 478	95 190	90 583	86 054	86 054	37 028	38 879	40 823
Other expenditure	115 134	175 312	275 542	241 600	248 788	236 349	236 349	290 363	304 882	320 126
Total Expenditure	677 033	620 710	910 339	804 588	873 793	830 104	830 104	901 663	946 746	994 064
Surplus/(Deficit)	(47 799)	(31 506)	(224 205)	3 172	12 615	11 980	12 078	73 772	77 481	81 33-
Transfers recognised - capital	276 254	437 602	400 790	354 998	364 437	346 215	346 216	310 862	326 405	342 72
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	_	-	_	_
Surplus/(Deficit) after capital transfers & contributions	228 455	406 096	176 585	356 170	377 052	358 195	358 288	384 634	403 866	424 069
Share of surplus/ (deficit) of essociate	_			_	_ 1	_ 1	-	_	_	
Surplus/(Deficit) for the year	228 455	406 096	176 585	358 170	377 052	358 195	358 288	384 634	403 856	424 059
Capital expenditure & funds sources									-	
Capital expanditure	202 359	306 216	326 786	396 653	416 387	395 549	395 549	369 147	387 604	406 98
Transfers recognised - capital	175 171	294 998	313 934	354 998	364 437	346 215	346 215	310 862	. 326 405	342 726
Public contributions & donations			0.000		2017,00	- 010210		-	. 020 400	V7E / EA
Borrowing	7 295	_	_	_ [_	_ 1	_		_	l
Internally generated funds	19 894	11 219	11 853	41 655	51 930	49 334	49 334	58 285	61 199	64 259
Total sources of capital funds	202 359	306 216	325 786	396 653	416 367	395 549	395 549	369 147	387 604	406 985
Financial position										
Total current assets	210 619	330 991	434 431	324 832	442 677	449 935	466 237	583 355	713 378	849 90
Total non current assets	2 039 811	3 555 457	3 629 281	2 B14 398	3 810 745	3 620 208	3 620 208	4 055 021	4 257 772	4 470 86
Total current liabilities	221 760	216 990	269 747	127 811	245 196	232 936	232 936	250 320	261 922	274 10
Total non current Rabilities	218 661	189 965	173 016	162 769	181 666	172 583	172 583	141 098	124 400	107 780
Community wealtiv/Equity	1 810 008	3 479 494	3 630 949	2 648 760	3 826 460	3 664 624	3 680 926	4 246 957	4 584 828	4 938 676
Cash flows		- !						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		(340 4/)
Net cash from (used) operating	213 277	422 933	420 545	399 635	461 301	428 736	428 736	605 986	531 285	567 850
Net cash from (used) investing	(187 277)	(306 669)	(322 446)	(337 894)	(416 367)	(395 549)	(395 549)		(387 100)	(406 45)
Net cash from (used) financing	(8 582)	(23 135)	(20 175)	(17 775)	(17 775)	(16 886)	(16 886)	(17 807)	(18 697)	(19 83)
Cash/cash equivalents at the year end	74 886	168 625	246 549	294 571	263 709	280 010	296 312	383 222	508 711	840 474
Cash backing/surplus reconciliation		-		· · · · · · · · · · · · · · · · · · ·						
Cash and investments evallable	71 691	168 625	246 649	234 571	263 709	280 010	296 312	377 750	497 492	623 222
Application of cash and investments	58 595	31 363	27 998	17 102	43 246	41 063	41 108	43 220	45 381	47 65
Balance - surplus (shortfail)	13 096	137 262	218 551	217 469	220 482	238 928	256 204	334 529	452 111	575 57
Asset management										
Asset register summary (WDV)	2 039 740	2 270 236	3 629 010	2 614 262	3 810 461	3 619 938	4 054 831	4 054 831	4 257 573	4 470 453
Depreciation & asset impairment	64 304	86 834	252 231	70 285	116 321	110 505	123 604	123 604	129 785	136 274
Renewal of Existing Assets	38 651	61 320	-	- 1	- i	-	-	33 659	35 237	36 999
Repairs and Maintenance	11 200	17 164	52 638	58 800	58 643	55 710	64 636	64 636	67 867	71 261
Free services										
Cost of Free Basic Services provided	69	76	84	93	93	93	68	68	72	70
Revenue cost of free services provided	16 900	3 693	22 983	26 407	26 407	25 086	32 618	32 618	34 249	35 96
Households below minimum service level	,	3 3		20 701	20 707		QE 010	""	A1 1-49	0.00
Water:	62	62	61	_	_	_ }	_	<u>-</u>		_
Sanitation/sewerage:	76	65	54	_	_	_	_		_	_
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DC21 Ugu - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2012H3	2013/14	2814/15	Cı	irrent Year 2015/	16	2016/17 Mediu	m Term Revenue Framework	& Expenditur
Rthoused	1	Andited Outcome	Audited Outcome	Audited Datcome	Orlginal Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/15	Budget Year 4 2018/19
Revenue - Standard										
Governance and administration		122 271	212 204	234 151	160 820	169 302	160 837	177 524	186 400	195 72
Executive and council		2 144	2 460	2 824	2 076	2 078	1 974	2 188	2 297	241
Budget and treasury office		118 782	209 226	231 525	157 796	165 846	157 554	174 287	183 002	192 15
Corporate services		1 345	518	2	948	1 377	1 308	1 049	1 101	118
Community and public safety		1 023	6 668	7 586	6 942	7 082	6 728	7 354	7 722	8 10
Community and social services	1			-	- 1	-	-	_	_	-
Sport and recreation	J	342	468	309	180	211	200	254	267	28
Public safety	}	681	6 201	7 277	6 762	6 871	6 528	7 100	7 455	7 82
Housing	1	- 1	- 1	-	-	-	-	_		-
Health	ì	- 1	-	-	-	-	-	_ :	-	
Economia and environmental services		3 790	287 860	287 228	49 982	49 961	47 483	60 970	64 019	67 22
Planning and development		-	284 122 j	277 022	33 015	32 564	30 936	43 180	46 339	47 60
Road transport		-	-		~	_	_	ь	_	
Environmental protection	i l	3 790	3 738	10 206	16 967	17 397	16 527	17 790	18 679	1961
Truding services		767 191	462 857	531 545	944 509	1 023 844	972 651	971 776	1 020 359	1 071 37
Electricity		-		-	- 1	-	_	_	L	
Weter		669 575	368 500	424 952	830 652	916 131	870 325	852 299	894 913	939 65
Weste water management		97 616	104 357	106 593	113 856	107 712	102 327	119 472	125 445	131 71
Waste management		_	_	-	-	-	-		120 440	1 10111
Other	41	11 283	1 728	1 284	600	750	713	250	263	27
otal Revenue - Standard	2	905 557	971 315	1 061 794	1 162 852	1 250 939	1 188 392	1 217 868	1 278 762	134270
xpenditure - Standard	1 1									7-470
Governance and administration	-	115 690	128 946	133 375	161 722	181 571	172 493		B/8 8/8	
Executive and council	i i	42 739	43 193	38 539	51 441			208 303	218 719	229 65
Budget and treasury office		33 294	30 199	30 963	30 315	53 156	50 498	63 071	66 225	69 53
Corporate services		39 567	55 554	63 673	79 966	38 276	36 362	42 873	45 017	47 26
Community and public safety						90 140	85 833	102 359	107 477	11286
Community and social services		2 956	8 912	81 581	3 736	5 606	5 326	€ 100	6 405	\$72
Sport and recreation		2 602	4 540	-~.	-			- !	-	-
Public safety			1 549	77 214		260	247	-	-	-
Housing		355	7 364	4 367	3 736	5 346	5 079	6 100	6 405	672
Health		-	- }		- ;	- ;	-	-	-	-
					- 1		-	-	_	-
Economic and environmental services		8 533	69 D96	70 460	64 891	66 734	63 398	79 581	83 560	87 72
Planning and development		-	60 158	56 054	47 624	48 562	46 134	61 917	65 013	68 26
Road transport	1 1	-		-	-	-	_	-	_	-
Environmental protection		8 533 (8 938	14 406	17 267	18 172	17 263	17 664	18 547	19 47
Trading services		537 784	412 931	624 139	573 207	618 859	587 916	606 519	636 845	868 68
Electricity				-	-	- }	- 1	- 1	-	-
Water		484 903	370 170	555 936	485 665	531 037	504 485	518 559	544 487	571 71
Waste water management		52 881	42 761	68 203	87 542	87 82 3	83 431	87 960	92 358	96 97
Waste management		-	-	-	-	-	-	- İ	_	-
Other	4	12 160	825	784	f 032	1 022	971	1 160	1 218	1 27
tal Expenditure - Standard	3	677 033	620 710	910 339	804 588	873 793	830 104	901 663	946 746	994 08
rplus/(Deficit) for the year		228 524	350 806	151 455	358 264	377 146	356 288	318 205	332 015	348 61

References
1. Soverment Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes

^{2.} Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)

^{3.} Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

DC21 Ugu - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2012/13	2013/14	2014/15	Cu	irrent Year 2015/	16	2016/17 Medium Term Revenue & Expenditure Framework			
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
Revenue by Vote	1										
Vote 1 - EXECUTIVE & COUNCIL		2 144	2 460	2 624	2 076	2 078	1 974	2 188	2 297	2412	
Vote 2 - FINANCE & ADMINISTRATION		120 127	209 744	231 527	158 744	167 224	158 863	175 336	184 103	193 308	
Vote 3 - INFRASTRUCTURE & ECONOMIC DEVELO	PME	- 1	284 122	277 022	33 015	32 564	30 936	43 180	45 339	47 606	
Vota 4 - WATER	1	669 575	358 500	424 952	830 652	916 131	870 325	852 299	894913	939 659	
Vote 5 - WASTE WATER MANAGEMENT		97 616	104 357	106 593	113 856	107 712	102 327	119 472	125 445	131 717	
Vote 6 - PUBLIC SAFETY		681	6 201	7 277	6 762	6 871	6 528	7 100	7 456	7 828	
Vote 7 - ENVIRONMENTAL PROTECTION		3790	3 738	10 206	16 967	17 397	16 5 27	17 790	18679	19 613	
Vote 8 - OTHER: MARKET		11 283	1 726	1 284	600	750	713	250	263	276	
Vote 9 - SPORTS & RECREATION	i	342	468	309	180	211	200	254	267	280	
Vote 10 - [NAME OF VOTE 10]	ĺ	_ {	_	_	_	_ f	-	-			
Vote 11 - [NAME OF VOTE 11]		_	_	_ '	_	-	_ '	_	l -	_	
Vote 12 - [NAME OF VOTE 12]		[_	_	_	_	_	_	l -	- 1	
Vote 13 - [NAME OF VOTE 13]		-		_	_	_	_	-	_	_	
Vote 14 - NAME OF VOTE 14		_	_	_	_	_	_	_			
Vote 15 - INAME OF VOTE 15		_	_	-	_	_	-	_	۱ ـ	· -	
Total Revenue by Vote	2	905 557	971 315	1 061 794	1 162 852	1 250 939	1 188 392	1 217 868	1 278 762	1 342 700	
Expenditure by Vote to be appropriated	1										
Vote 1 - EXECUTIVE & COUNCIL	[42 739	43 193	38 539	51 441	53 158	50 498	63 071	66 225	69 536	
Vote 2 - FINANCE & ADMINISTRATION		72 861	85 753	94 836	110 281	128 415	121 995	145 232	152 494	160 119	
Vote 3 - INFRASTRUCTURE & ECONOMIC DEVELO	PME	_	60 158	56 054	47 624	48 562	46 134	61 917	85 013	68 264	
Vote 4 - WATER		484 903	370 170	555 936	485 665	531 037	504 485	618 559	544 487	671 711	
Vote 5 - WASTE WATER MANAGEMENT		52 881	42 761	68 203	87 542	87 823	83 431	87 960	92 358	96 976	
Vote 6 - PUBLIC SAFETY	1	355	7 364	4 367	3 736	5 346	5 079	8 100	6 405	6 725	
Vote 7 - ENVIRONMENTAL PROTECTION	Ι,	8 533	8 938	14 406	17 267	18 172	17 263	17 664	18 547	19 474	
Vote 8 - OTHER: MARKET		12 160	825	784	1 032	1 022	971	1 160	1 218	1 279	
Vote 9 - SPORTS & RECREATION	'	2 602	1 549	77 214	_	260	247	, , , , ,	'"		
Vote 10 - INAME OF VOTE 101					_			_	!		
Vote 11 - [NAME OF VOTE 11]		_		_		_	_	_	-	_	
Vote 12 - INAME OF VOTE 12]		_ 	_ !	_ 1	_ [_	_	_	i -	1 -	
Vote 13 - INAME OF VOTE 13]	ĺ	_ 1	_ 1	- -	∟ i	_		_	_	-	
Vote 14 - INAME OF VOTE 141		i	_ !	_	_	_	_	_	_		
Vote 15 - (NAME OF VOTE 15)		_	/	_	_ [_	_	_	l I]	
Fotal Expenditure by Vote	2	677 033	620 710	910 339	804 58B	873 793	830 104	901 663	946 746	994 084	
Surplus/(Deficit) for the year	2	228 524	350 406	151 455	358 264	377 148	358 288	316 205	332 015	348 618	

References

1. Insert "Vote"; e.g. department, if different to standard classification structure

2. Must reconcile to Budgeled Financial Performance (revenue and expenditure)

3. Assign share in 'associate' to relevant Vote

DC21 Ugu - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2012/13	2013/14	2014/15	Current Year 2015/10				2016/17 Mediu	2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19	
Revenue By Source	1											
Property rates	2	_	-	_	-	! -	_	_	- 1	_	_	
Property rates - penalties & collection charges	1	S	l	7 - 31 3			10.50			i	200	
Service charges - electricity revenue	2	_	_	"	l -		_	1 1		l	100	
Service charges - water revenue	2	186 688	239 708	217 804	300 65B	362 027	343 921	344 015	426 816	448 157	470 568	
Service charges - canitation revenue	2	89 769	93 777	102 346	107 110	100 791	95 751	95 751	112 281	117 895	123 790	
Service charges - refuse revenue	2	05.05	30/12	102 040	107110	100781	80.131	30 (01	112 201	117 085	120 /90	
Service charges - other	*				[- .			1 1 2 2 2			1// - 7	
Rental of facilities and equipment			0.404		, H.		le in a					
·		1 693	.2 194	2 430	1 485	1)801	1711	22 4 71i	1 249	1 312	1 37	
Interest earned - external investments		1 929	10 970	16 025	5 608	13 896	13-201	13 201	11 068	11 822	12 20	
interest earned - outstanding debtors	1	18 378	3 192	8 490	3 597	3 484	3 291	3 291	3 802	3 992	419	
Dividends raceived		-	_	[10년 1일		10,47 =		医单侧畸形	7 ° ' -	₩.	N 34	
Fines		-	-			1 : 1// 1	0.4	20, 30, 40	Q -	2		
Licences and permits	1		"··· -	[사고 닭	- : - :	No. 2 Table 1	N. 1979			int in the interest	(2.0) =	
Agency services			··· <u>·</u>		_	i nii en e	} <u>.</u>		1755 F1	ب في بيا		
Transfers recognised - operational	1	318 044	229 567	326 213	381-544	378 071	359 166	369 168	408 662	429 085	450 549	
Other revenue	2	12 735	9 794	16 964	7 862	26 358	25 040	25 040	11 558	12 136	12 743	
Gains on disposal of PPE				852					1,1000	12,00		
Total Revenue (excluding capital transfers and contributions)		629 238	509 203	688 124	807 760	886 409	842 084	842 177	975 436	1 024 207	1 075 418	
Expenditure By Type	1					· · · · ·						
Employee related costs	2	247 612	248 106	274 840	290 324	309 766	294 278	294 278	332 850	349 493	366 967	
Remuneration of councillors	-	7 951	7 938	9 146	9 816	11 087	10514	10.514	11 874	12.468	18 092	
Debt impairment	3	(18-186)	25 940	85 647	23 072	23 069	21 916	21 916	38 59	40 067	42 070	
Depreciation & asset impairment	2	64 304	66 B34	26 2 23 1	70 286	116 321	110 505	110 505	123 604	129 785	136 274	
Finance charges		16-961	15.818	12:618	18 952	16 946	17 999	17 999	15776	18 584	17 393	
Bulk purchases	2	34 650	46 954	52 826	69 256	69 255	65 792	65 792	B1 468	85 541	89 818	
Other materials	8		6 821	. 3 864:	9 067	8 067	8 614	8.614	8700	: 9 135	9.594	
Contracted services		18 266	19 680	19 964	22.337	23 121	21 965	21 965	29 683	31 188	32 726	
Transfere and grante		190 422	65 926	29 478	95 190	90 583	86 064	86 054	37 028	38 679	40 823	
Other expanditure	4, 5	115 031	128 314	169 930	198 191	202 698	192 468	192 468	222 521	233 847	245 330	
Loss on disposal of PPE	İ	22	1 878	1.0	<u>. 1, -</u>	· .		± √	- "="			
otal Expenditure	Ļ	677 633	620 710	910 339	804 588	873 793	880 104	830 104	901 663	946 746	994 084	
Surplus!(Deficit)		(47 799)	(31 506)	(224 205)	3 172	12 615	11 980	12 073	73 772	77 481	81 834	
Transfers recognised - capital		276 254	437.602	400 790:	- 354 998	364 437	346 215	346 255	310862	326 405	342 725	
Contributions recognised - capital	6	_	-	- ,,		-			. 5,000	020 700	-	
Confributed assets			٠.				l		:	-		
Surplus/(Deficit) after capital fransfers & entributions		228 455	406 096	176 595	35B 170	377 652	858 195	358 288	384 884	403 866	424 059	
Testation			[]	.		:		
Eurplus (Deficit) etter taxetion		228 465	406 095	176 585	358 170	377 652	388 195	358 288	384 634	403 866	424 059	
Attributable to minorities		2	100 000		110	517 902	500 100	9DD 200	P50 P00	400 000	147 UDI:	
urplus!(Deficit) attributable to municipality		228 455	408 086	176 585	358 170	377 052	358 195	358 288	384 634	403 866	424 069	
Share of surplus/ (deficit) of associate	7						J-0 100	:	907 VOT	TWO 000		

- References
 1. Classifications are revenue sources and expenditure type
- 2. Datail to be provided in Table SA1
- 2. Described as "bad or doublest debte" amounts shown should reflect the charge in the provision for debt impairment
 4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/lism; e.g. employes costs
 5. Repairs 8 maintenance detailed in Table A9 and Table SA34c
 6. Contributions are funds provided by external organisations to essist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
 7. Example 2.

- 7. Equity method

DC21 Ugu -	Table /	\5 Consolidat	ed Budgeted	i Capit	al Expend	liture b	y voie,	standard cl	assification :	and funding

Yote Description	Ref	2012/13	2013/14	•	2014/15		Current Ye	eer 2016/16		2016/17 Medius	edium Term Revanue & Expenditur Primework Budget Year +1 Budget Year 2017/18 2016/19			
R thousand	1	Audited Outcome	Auditer Outcom		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outoome	Budget Year 2016/17				
Capital expenditure - Vote Multi-year expenditure to be appropriated	2													
Vote 1 - EXECUTIVE & COUNCIL	–	l _		_	_ :	_	_	_ :	_	_				
Vale 2 - FINANCE & ADMINISTRATION		1 - [_		_	l [_	_		-		
Vote 3 - INFRASTRUCTURE & ECONOMIC DEVELO	70%/E			-		_	_		_		-] -		
Vote 4 - WATER	ar wic	i -		_		_	_	[_		_	-		
Vote 5 - WASTE WATER MANAGEMENT		I -	1	-				_	_	_	_	-		
Vote 6 - PUBLIC SAFETY		_		-	-	_	_	_	_	_	_	-		
Vote 7 - ENVIRONMENTAL PROTECTION		_		-	:	_	-	-	-		_	'		
Vote 8 - OTHER: MARKET		"	1	,	- 1	-		-	_	-	_	٠ ا		
Vote 9 - SPORTS & RECREATION		_		-		_	_	_	_	_	_	'		
Vote 10 - [NAME OF VOTE 10]				-	_	1	_		-	_		`		
Vote 11 - (NAME OF VOTE 11)]	-	_	_		-	-	_	_	'		
		-	j	•	_	ì	-	_	-	-	-	-		
Vote 12 - [NAME OF VOTE 12]	į	-	;	-	-	-	-	-	-	-	-	'		
Vote 13 - [NAME OF VOTE 13]	į	_	i	-	_	-	-	-	-	-	-	'		
Vote 14 - [NAME OF VOTE 14]	[-		-	-	· -	-	-	, -	-	-	'		
Vote 16 - [NAME OF VOTE 16]	۱			-					-					
Capital multi-year expenditure sub-total	7	-		-	-	-	-	-	i -	-	-	٠ ا		
Single-year expensiture to be appropriated	2	I	ŀ				1							
Vote 1 - EXECUTIVE & COUNCIL	l ⁻	162	1	-	599	1 055	55	52	62	2 640	2772	291		
Vote 2 - FINANCE & ADMINISTRATION		8 998	1	681	11 766	26 320	24 780	23 541	23 541	44 055	46 268	48.57		
Vote 3 - INFRASTRUCTURE & ECONOMIC DEVELO	DPME			202		660	1 509	1433	1 433	590	620	65		
Vote 4 - WATER	i	70 775	278		289 821	308 829	327 186	310 827	210 827	288 418	250 339	262 85		
Vote 5 - WASTE WATER MANAGEMENT		10 191		459	23 800	56 709	56 838	53 996	53 996	82 444	88 666	90 89		
Vote 6 - PUBLIC SAFETY		88		655	-	8 00D	8 000	5 700	5 700	1 000	1 060	1 10		
Vote 7 - ENVIRONMENTAL PROTECTION		¦ -	ľ	_	_			-,	-,			''		
Vote 8 - OTHER: MARKET		888		_ 1	_	-	l -	l _	l _	_		_		
Vote 9 - SPORTS & RECREATION		"		25	_	_	_	l _	l _	l _	_	_		
Vote 10 - [NAME OF VOTE 10]		_			_		l <u> </u>	[l -	1				
Vote 11 - [NAME OF VOTE 11]		[_ [_	-	-	l _	_		1 .		
Vote 12 - (NAME OF VOTE 12)						_	1 [l	l	} <u> </u>	1	"		
Vote 13 - [NAME OF VOTE 18]		_		_ 1	_	_	l -	l	l -	, -	_	"		
Vote 14 - [NAME OF VOTE 14]	l	_		-	_	[[i -	_	-		
Vote 15 - (NAME OF VOTE 16)				- 1	_	_	<u>-</u>	-	"	1 -	-	-		
Capital single-year expenditure axb-total	l	202 359	306	-	325 786	296 652	416 367	395 549	395 549	369 147	387 604	406 98		
Total Capital Expenditure - Vote	 —	202 359	396	$\overline{}$	125 786	396 653	416 367	395 549	395 549	369 147	387 604			
 	l I	E107 203	290	-10	320 100	280 030	410 307	250 944	389.740	203 141	391704	406 98		
Gapital Expenditure - Standard	!	·							i			l .		
Governmence and administration	1	1 150	1	681	12 365	27 375	24 835	23 593	23 593	48 695	49 030	51 48		
Executive and council		162	**	٠.	699	1 055	55	1 52	52	2 640	2772	291		
Budget and treasury office						· 2Q	480:	. 456	456	15 000	15 760	16.53		
Corporate services	1	: 8998		681	11768	. 26,300	24:300	23 085		29 055	: 30,508	32 03		
Community and public safety	i	68	3	581	-	3 000	€ 000	5 700	5 700	1 000	1 050] 110		
Community and social services	1					٠]		
Sport and recreation			ļ. ·	25		1,000	10 2 1 3	[1					
Public safety) BB	. 3	655		3 000	6,000	- 5700	6 700	1 000	1 050	110		
Housing		·		٠,			, , , , ,	1	1.077					
Health							11 100		10 10 10	1 3 000.	57, 83			
Economic and environmental services		105 257	\$	202	-	680	1 509	1 433	1433	590	620	65		
Planning and development		105 267	٠.	202	14 × 11	680	1 509	1,433	1 433	690	620	66		
Road transport		}	-	ا، ن				1 2 2 3				1.1		
Environmental protention				*]				· · ·	1 19.	1		1 -:		
Trading services		87 855	300	553	313 421	365 598	384 024	364 \$23	364 823	320 862	336 905	353 75		
Electricity		·			*			1 47		1. 35 35 5	g:/ '' .			
Weber		70 776	278	094	289 821	306 829	327 186	310 827	310 627	239 419	250 339	282.B		
Waste weter management		18 191		459	23 6DD	56 769	56 838	63 998	: 65 090	82 444	86 566	90 89		
Wate management		888	· :	~^{}		1 11		-	1	1.50	44			
Other						18000	2.5		10.5	1.7	S. J. B. C.	13, 0, \$		
Total Capital Expenditure - Standard	3	202 359	306	216	225 786	396 653	416 367	395 549	395 549	369 147	387 604	406 ĐI		
Funded by:														
National Government		: 175 171	294		:297_016.	354 998	359 437	341 485		310 862	100 465	246		
Provincial Government		110 1/1	284	.00		304 970			. 341,465	9 10 00%	326 405	34272		
		200	· ·	. :	16 918		5 000	4 760	4 750			-		
District Municipality		the Liberary	·	- 4			1 . 6		1.4		1.5	14. P.		
Other tratefore and grants		175 171		en-	\$48.001		044 455	6464-			2 14 14 1	111111111111111111111111111111111111111		
Townstein measurings of country		173 171	294	499	313 934	354 998	364 437	346 215	345 215	310 862	326 405	342 7		
Transfers recognised - capital	4		•						1 .	1 1 1 1 1 1				
Public contributions & donations	5			٠.				1.5	1. E.	in tale 1				
Public contributions & donations Borrowing		.7 295												
Public contributions & donations	5			218	11 863 325 788	41 \$55 396 653	51 930 416 367	:49,334 395,549	49 334 395 549	58 285 369 147	61 199	64 2		

- nominates

 1. Aktricipations may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).

 2. Include applied component of PPP unitary payment. Note that capital transfers are only appropriated to municipations for the inxiget year

 3. Capital expenditure by standard desatification must reconcile to the appropriations by vote

 4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)

 5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)

- o, main reconnect or budgetes! I maricals Patients and expensions.

 B. Include throne leases and PPP equited firstling component of unitary payment total borrowing/appayments to reconcile to changes in Table SA17

 7. Total Capital Funding must belience with Total Deptal Expenditure

 8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

DC21 Ugu - Table A6 Consolidated Budgeted Financial Position

Description R thousand	Ref	2012/13 Audited Outcome	2013/14 Audited Outcome	2014/15 Audited Oulcome		Current Ye	ear 2015/16	2016/17 Medlu	2016/17 Madlum Term Revenue & Expanditum Framework			
					Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19	
ASSETS Current masts												
Current muste Cash										l	i	
-		82 185	163 675	. 50 622	212,689	30 625	58 486	74 787	. 144 566	262,650	360 137	
Call Investment deposits	1	12 721	8 293	222 080	21 901	233 184	221 524	221 524	233 184	244 843	257 08	
Consumer debtors	1	101 537	130 849	96 262	76 878	101 075	96 021	96 021	127 573	133 952	140 649	
Other debtors		27 182	20 072	50 989	5 373	53 638	50 861	50 861	56 215	59 026	81 97	
Current portion of long-term receivables		-95	32	. 52	57	54-	52	62	36	38	4	
Inventory	2	6 939	8 069	14 426	9 053	.24 201	22 991	22 991	21 781	22 870	24 01:	
Total current assets	.	210 619	330 991	434 431	324 932	442 577	449 935	466 237	583 355	713 378	849 902	
Non cearent assets												
Long-term receivables		70	. 7	271	136	284	270	270	188	199	200	
Investments					.,,,,,,				l " ·			
Investment property		25 000	14 800	29 403	22 500	30 873	20 330	29 330	32 417	34 038	35740	
Investment in Associate				, 101				20000	*****		30170	
Property, plant and equipment	3	2 004 387	3 531 226	3 690 626	2 579 253	3 770 167	3 581 649	3 581 649	4 015 300	4 218 065	4 426 868	
Agricultural	- 1	1		0 000 020	20,0200	0110101	5401044	50511140	4010300	7210000	7 720 000	
Biological	- 1				2.	,					1.	
Intangible		10 354	9 624	8 981	. 12 609	9430	8 958	8 958	7 114	7 470	7 844	
Other non-current assets			. 0 024	0 301	12 408	2430	0 800	. 0 500		7 470	-7 Q49	
Total non current assets	-	2 039 811	3 555 457	3 629 281	2 614 398	3 810 745	3 620 208	3 620 208	4 055 021	4 257 772	4 470 661	
TOTAL ASSETS	$\neg \neg$	2 280 480	3 886 448	4 063 711	2 939 330	4 253 322	4 070 143	4 086 444	4 636 376	4 871 150	6 320 663	
LIABILITIES												
Current liebilities	- 1			i								
Bank overdraft	114	3 195	3 343	26 152						,		
Borrowing	4	16 910	21 699	22 054	17 816	23 078	21 924	21 924	18 277	18 277	18 277	
Consumer deposits	"	19 379	19 725	20 034	20 559	21 036	19 984	19 984	21 456	22 529	23 656	
Trade and other payables	4	185 005	155 489	171 238	87 319	179 800	170 810	170 810		197 652		
Provisions	7	17.271	16 733	20 269	2 116	21 282	20 218		188 240			
Total current liabilities		221 760	216 990	259 747	127 811	245 198	232 936	20 218	22 346 250 820	23 464		
	-	221180	210 394	200 (4)	127 611	240 198	404 300	232 930	220 320	261 922	274 105	
Non current liabilities										į		
Borrowing		188 846	165 364	144 531	131 323	151 750	144 170	144 170	109 524	91 246	72 969	
Provisions		29 816	24 600	28 484	31 436	29 908	28 413	28 413	31 576	33 154	34 811	
Total non current liabilities	- `]	218 661	189 965	173 016	162 759	181 666	172 583	172 583	141 098	124 400	107 780	
TOTAL LIABILITIES		440 421	406 954	432 762	290 570	426 862	405 519	405 519	391 419	386 322	381 885	
NET ASSETS	5	1 810 008	3 479 494	3 630 949	2 648 760	3 826 460	3 664 624	3 680 925	4 246 957	4 584 828	4 936 676	
COMMUNITY WEALTH/EQUITY		j		- ""								
Accumulated Surplus/(Deficit)		1 810 008	3 479 494	3 630 949	2 648 760	3 826 460	2 004 004	9 860 800	4 040 000	4 504 555	4 000 000	
Reserves	4	1 210 000	3918484	9 090 948	2040 /60	3 820 400	3 664 624	3 680 925	4 24 6 957	4 584 828	4 938 678	
· 1024 143	["	- 1	-	-	- 1	-		-	. ~	-	_	
OTAL COMMUNITY WEALTH/EQUITY	5 ;	1 810 008	3 479 494	3 630 949	0.010 700	5 890 300	B 804 004	9 444 697	4 848.5	4 504 500	4 000	
Softworker	1 1	1 010 000	2 4/4 464	2 039 848	2 648 760	3 826 460	3 864 624	3 680 925	4 246 957	4 584 828	4 930 678	

References

^{1.} Detail to be provided in Table SA3

^{2.} include completed low cost housing to be transferred to beneficiaries within 12 months

^{2.} Include 'Construction-work-in-progress' (disclosed separately in annual linencial statements)

4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.

5. Net assets must belance with Total Community Wealth/Equity

DC21 Ugu - Table A7 Consolidated Budgeted Cash Flows

Description R thousand	Ref	2012/13	2013/14	2014/15 Audited Outcome		Current Y	ear 2015/16	2016/17 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-sudit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CASH FLOW FROM OPERATING ACTIVITIES			-	_							
Receipts	ŀ	l									
Property rates, penalifes & collection charges Service charges		انتسا		1 - 1 - 1 - 1 - 1					-	-	_
Other revenue		256 563	286 747	331 918	354 839	402 783	382 598	382 596	425 248	446 510	468 836
Government - operating	١,	200 000	800 404		8 131	31 484	29 910	29 910	12 786	13 424	14 095
Government - capital	1	398 698	286 174 378 821	321 618	381 644	370 510	351 984	351 984	408 662	429 095	450 549
Interest	'	214 682 20 305		384 636	355 678	364 137	345 930	345 930	310 862	328 405	342 725
Dividends	ĺ	20 303	14 163	19 5 1 5	7 918	14 628	13 897	13 897	14 856	15 598	16 378
Payments]								-	-
Suppliers and employees		(253 653)	(254 044)	. 2000 000)	· #ea hom) Andromators	· mali han			<u>.</u>	
Finance charges		(18.961)	(254 044) (15 818)		. (594 335)	(618 719)	(587 783)	(587,783)	(613 622)	*****	
Transfers and Grants	1	(405 364)	. (275 111)		(18 952)	. (18.945)	(17 998)	(17 998)	, ,	1	
NET CASH FROM/(USED) OPERATING ACTIVITIES	<u> </u>	213 277	422 933	420 545	(95 190) 399 635	(94 527) 451 301	(89 800) 428 736	(89 800) 428 736	(37 028)		
		210 213	722 933	420 343	269 692	457 301	420 (30	428 / 38	505 988	531 285	557 850
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE			75	886					-	-	-
Decrease (Increase) in non-current debiors		(61)	63	(263)					b	-	-
Decrease (increase) other non-current receivables	i		19	(20)					81	B5	89
Decreese (Increase) in non-current investments		:: -1	, · -		·				_	-	-
Payments Capital assets	:										
		(187 217)	(906 216).	(323 048)	(337 894)		(395 549)	(395 649)	(368 747)	(387 184)	
VET CASH FROM (USED) INVESTING ACTIVITIES		(187 277)	(306 059)	(322 446)	(337 894)	(416 387)	(395 549)	(395 549)	(368 666)	(387 100)	(406 455)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts		,				}					
Short term loans		j		.: .: =	· 1	_ 1		<u>.</u> .	_		_ '
Borrowing long term/refinancing				1 4 4		· · · · · · · · ·	·	1. <u>L</u> :	_	_	
Increase (decrease) in consumer deposits		589	346	309	979	979	930	930	421	442	464
Payments			Ì				· · ·	i l			
Repayment of borrowing		(9 171)	(23 480)	(20) 484)	(18 754)	(18 754)	(17 818)	(17 816)	(18 227)	(19 139)	(20 096)
HET CASH FROM/(USED) FINANCING ACTIVITIES		(8 582)	(23 135)	(20 175)	(17 775)	(17 775)	(16 886)	(16 886)	(17 807)	(18 697)	(19 632)
IET INCREASE/(DECREASE) IN CASH HELD		17 418	93 739	77 925	43 965	17 159	16 301	16 301	119 513	125 489	
Cash/cash equivalents at the year begin:	2	57 468	74 886	168 626	190 605	246 549	263 709	280 010	263 709	125 489 363 222	131 763
Cash/cash equivalents at the year end;	2	74 886	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	100 020	100 000	P40 140	EUG 1 (10)	400 010		303 222	508 711

reletences.

1. Local/District municipalities to include transfers fromto DistrictLocal Municipalities.

2. Cash equivalents includes investments with maturities of 3 months or less.

DC21 Ugu - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2012/13	2013/14	2014/15 Audited Outcome		Current Ye	er 2015/16	2016/17 Mediu	S/17 Medium Term Revenue & Expanditure Framework			
		Audiled Outcome	Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year 42 2018/19	
Cash and investments available												
Cestvicash equivalents at the year and	1	74 886	168 625	246 549	234 571	263 708	280 910	298 312	383 222	508 711	840 474	
Other current investments > 90 days		(3 195)	0	_	~	0	0	0	(5 472)	(11 218)		
Non current assets - Investments	1	1	-		- !	ا ً۔		_	(0 4/2/	(11210)	(11 202)	
Cash and investments available:		71 691	168 625	246 549	234 571	263 709	280 010	295 312	377 750	497 492	623 222	
Application of cash and investments										407.402	717	
L'repent conditional transfers		50 776	46 333	21 366	54 875	22 434	21 312	21 312	23 558	24 734	25 970	
Unepent borrowing	iΙ	~	-	_	_		-101-	~ 1012	20 500	21,51	20 970	
Statutory requirements	2			-							7.	
Other working capital requirements Other provisions	3	7 819	(16 970)	6 633	(37 773)	20 812	19 770	19 795	19 664	20 645	21 681	
Long term investments committed	4	_	_	·· _	_	·		-1		, , ,		
Reserves to be backed by cash/investments	5				- 4	-	- J.	-	-, "		-	
Total Application of cash and investments:	\Box	58 595	31 363	27 998	17 102	43 246	41 083	41 108	43 220	46 381	47 651	
Surplus(shortfall)		13 096	137 262	218 551	217 469	220 462	238 928	255 204	334 529	452 111		

References
1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxellon
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: shirting fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

DC21 Ugu - Table A9 Consolidated Asset Management

DC21 Ugu - Table A9 Consolidated Asset	Manag	jement	-					T		
Description	Ref	2012/13	2013/14	2014M5	C	urrent Year 2015/	16	2016/17 Hediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Ortginei Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/17	Buriget Year +1 2017/18	Budget Year +/ 2018/19
CAPITAL EXPENDITURE									<u> </u>	
Total New Amets	1	163 709	244 897	325 786	396 853	416 357	385 549	335 588	352 387	209 985
infrestruciure - Roed transport Infrastruciure - Electricity	ľ	[-	_	-	_	_	-	_	-
Infrastructure - Water		132 882	225 028	281 738	303 229	321 588	305 507	237 597	249 477	261 951
Infrastructure - Sentiation		13 716	4 983	20 858	66 769	56 838	53 998	47 208	49 668	52 044
Infrastructure - Other		-	_		-	- 1	-	"-	-	-
Infrestructure	ļ	146 598	229 091	302 506	359 998	378 424	359 503	284 603	299 043	313 996
Community	1		- 1	-		-	_	-	<u> </u>	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties Other appate	6	17 091	13 323		. 36 855	- 87 040	-	l		
Ağılcultural Assets		13 091	13 323	20 704		37 B43	38 648	50 785	53 324	55 960
Biological assets	1	. []	_	[-	[]	-	<u> </u>	-	! -
Intengibles		18	2 483	2 487	_	' <u>.</u>	_	1 [
Total Renewal of Exhibing Assets	١.									
Infrasiructure - Road transpori	2	38 651	61 320		-		-	33 559	35 237	36 099
Infrastructure - Electricity		l Ii				_ [_		_ ~	
intrastructure - Weber	Į	26 123	39 858	-	_	_ [_	8000	8 400	8 820
Infrastructure - Sentiation	İ	11 595	18 396	_	_	_	_	25 559	26 837	28 179
Infrastructure - Other			-		- 1	-	-	-		- "-
Infrastruciure	1	36 718	58 254	=		-		33 550	35 237	30 999
Community		1 933	3 066	-	-	-	-	-	_	-
Heritage accels	1	-	-	~	-	· -	-	-	i -	<u> </u>
Investment properties Other assets	6	-	-	-	-	-	-	-	-	-
Agriculturai Assets	6	-		-	-	-	-	-	_	-
Biological assets] -	_ [- 1	-	-	-	-	-
Intengibles		[]	_ [_ []	_ [-	-	<u> </u>	-	-
<u> </u>	١.					_		ļ		
<u>Total Capital Expenditura</u> Infrastructura - Road transport	4									
infrastructure - Electricity			- 1 - 1				_	-	-	-
Infrastructure - Water		158 005	264 888	281 738	303 229	321 588	305 507	245 597	257 877	270 771
Infrestructure - Senitation		25 311	22 459	20 858	58 769	58 83E	53 996	72 765	78 403	80 223
Infrastructure - Other	!	-	••				-		70 400	90223
Infraetructure	ĺ	183 316	267 344	302 598	359 998	378 424	359 603	318 362	334 280	350 994
Community		1 933	3 066	-	-	-	-	-	_	
Heritage assets		-	~	-	~	-		-	-	-
Investment properties		-	-		- !			-	-	-
Other assets	1	17 091	13 323	20 704	36 655	37 943	30 040	50 7B5	53 324	55 990
Agricultural Assets Biological assets	ĺ	-	-	- [-	-	-	-	-	-
Interpolicies		19	2 463	2 487			_	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset cises	2	202 359	306 216	325 786	396 653	416 367	395 549	369 147	387 604	406 985
		222.000	550 2.10	420.00	350 033	410 301	200 040	309 141	107 604	CBY OUR
ABSET REGISTER SUMMARY - PPE (WDV) Infrastructure - Road transport	6	}			i					
infrastructure - Electricity		•			:		_			
Infrastructure - Weler		1 163 777	1 339 663	2 791 080	1 478 900	2 929 638	2 783 061	3 059 369	3 212 338	. 4 670 OFF
Infrastructure - Sanifation		252 458	290 022	604 238	319 749	636 537	903 760	703 541	738 718	3 872 955 775 654
Infrastruciure - Other		2 086	2 444	5 092	2 895	6 356	F 088	5 356	§ 623	5 905
Infrastructure		1 418 320	1 632 129	3 400 410	1 796 344	3 570 431	3 391 909	3 768 267	3 966 680	4 154 514
Community		105 482	B6 601	-	77 587	-	-	_	_	-
Heritage assets		• •				ļ				
hwestment properties Other assets		25 000	14 800	29 403	22 500	30 673	29 330	32 417	34 038	35 740
		480 635	517 202	· 100 216	705 322	199 727	189 740	247 033	259 385	272 354
Agricultural Assets Biological assets		_ i	-	-	-	-	-	-		_
intençibles		10 354	9 824	- 8 981	12 509	9 430	8 95B	7114	7.55	7.00
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	2 039 740	2 278 236	3 829 010	2 514 262	3 B10 481	3 619 938	4 054 833	7 470 4 257 573	7 844 4 470 452
EXPENDITURE OTHER ITEMS	11		i					100.100.	7251 670	7 71 0 104
Deprenation & seed impairment		64 304	66 834	252 231	70 285	116 321	110 505	123 604	129 765	400.074
Repairs and Maintenance by Asset Class	3	11 200	17 164	52 838	58 600	66 643	56 710	64 636	67 867	136 274
Infrastructure - Road transport		-	1 483	984	6 681	6 586	6 257	5 790	8 089 ;	71 261 6 393
Infrestructure - Electricity		-	- }	- 1	- [-	-		- 1	. 0.090
Infrastructure - Water		1917	6 30B	15 057	14 968	14 986	14 218	20 695	21 730	22 817
Infrastructure - Senitation]	-	699	4 342	3 164	3 187	3 008	3 300	3 465	3 638
Infrastructure - Other			44		4 268	4 271	4 058	3 063	3 218	3 377
Infrastructure Community		1 917	10 471	20 354	28 969	28 900	27 541	32 857	34 500	36 225
Community Heritage assets			_	- 1	-	-	- !	- [-	-
invesiment properties		[]]	<u> </u>	_	- [-]	-	-	-
Other assets	6, 7	9 283	8 893	32 284	29 631	29 653	28 170	31 779	33 368	35 036
OTAL EXPENDITURE OTHER ITEUS	171	75 504	83 99B	304 869	128 884	174 964	168 215	188 240	197 652	207 535
Renewal of Existing Assets as % of total capex	\Box	1								
	1 1	19,1%	20.0%	0.0%	0.0%	0.0%	0.0%	P. 1%	9,1%	9.1%
Constant of Friefing Assets € of decement	!									
Renewal of Existing Assets as % of depreon" R&H as a % of PPE		80.1% 0.6%	01,7%	0.0%	0,0% 2,3%	0.0%	0.0%	27.2%	27.2%	27,2%
Renewal of Existing Assets as % of deprean" Relif as a % of PPE Renewal and Relif as a % of PPE		0.0% 0.6% 2.0%	0.5% 3,0%	0.0% 1.5% 1.0%	2.0% 2.3% 2.0%	0.0% 1.5% 2.0%	0.0% 1.6% 2.0%	27.2% 1.8% 2.0%	27.2% 1.8% 2.0%	27.2% 1,6% 2.0%

- 1. Detail of new essets provided in Table SA34a
- 1. Detail of new desces promotes at a new curves
 2. Detail of nemeral of existing asserts provided in Table SA34b
 3. Detail of Repetin and Maintenance by Assert Class provided in Table SA34c
 4. Must recordile to latel capital expenditure on Budgeted Capital Expanditure
 5. Must recordile to Budgeted Financial Position' (written down value)

- 6. Donneled/contributed and assets funded by fluence leases to be allocated to the respective category

Desc	afption	Ref	2012/13	2012/14	2014/18		aurent Year 2015	ine.	2015/17 Mediu	m Term Revenue Framework	& Expenditu
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecest	Budget Year 2016/17	Sudget Year +1 2017/18	Badget Year 2018/19
Houseshold service targets		1									
Piped water inside dwelling			44 800	45 300	45 129	_		_	_	l _	
Pliped water inside yard (but not in dwelling)		i	17 478	17 478	17 478	-	-	-	_	_	
Using public tap (at least min.service level) Other water supply (at least min.service level)		2	86 144	56 865	58 997	-	-	-	-	-	
A see select for used institute are many	Minimum Service Level and Above sub-total	"	118 422	119 443	120 604	<u>-</u>				-	-
Using public tap (< min.service level)		3	32 208	31 788	31 162	-	_	_	_	_	
Other water supply (< min.service level) No water supply		4	-		50 000	-	-	_	- 1	-	
the same rappy	Below Minimum Service Level sub-latel	1	29 827 62 095	29 827 81 815	29 627 60 989	-		-	-	-	
Total number of households		6	180 517	181 058	181 593	_	_				
antia fenimentare:											
Flush tollet (connected to sewerage) Flush tollet (with septio tank)		1 1	33 000	33 000	33 831	-	-		-		
Chandeal tollet			13 400 15	13 400 15	14 200 15	:		_	-	-	
Pit tollet (ventilated)		i l	44 172	54 713	84 441	_	_	_	_	_	
Other tollet provisions (> min.service (evel)	Billindaryum Comelon forced and different collision.		15 282	16 282	15 385			_		-	
Bucket tellet	Minimum Service Level and Above auti-total		105 889 3 121	115 410 3 121	127 872 3 121	-	-		_	-	
Other tollet provisions (< min.service (evel)			63 527	63 527	43 100] [-	_	
No fallet provisions	Only to difference Provides discontinued to the		8 000	8 000	7 500	-	_	_	_	-	
otal number of households	Below Minimum Service Level sub-total	5	74 848 180 517	84 648 181 058	68 721 181 593	-		-	-	-	
THE REAL PROPERTY OF THE PERTY			104 011	101 000	, 01 433	1	_	_	-	-	
Electricity (at least min.eervice level)		i 1	- [_	-	_		_	_	_	
Electricity - prepaid (min.service level)	Marketon Construction 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	[-			-	-		_	
Electricity (< min.service (evel)	Minimum Service Level and Above sub-total		_	- }		-	-	-	-	-	
Electricity - prepaid (< min. service level)			-	- 1	_	_	_	[] [
Other energy soliness	h Lucani C	1 [-		_			_]	
tal number of households	Below Minimum Service Level sub-total	₆							-	-	
Anne.		"	-	-	-	-	_	-	-	*	
Firmpysei at least once a week			_	- (_	_	_	_	_		
	Minimum Service Level and Above sub-lotal		-	- }	_	_	_	_ [[]		
Removed less frequently than once a week Using communal refuse dump			-	-	-	-	-	-	-	-	
Using own refuse dump				-	_	_	_	_	-	-	
Other rubbish disposal		1 1	-	- [_		_	_ [<u> </u>	[-	
No rubbish deposal	Debugger Burger State	-			_						,
ntal number of households	Below Minimum Service Level sub-total	5		-				-		-	
supplied working East Barrie On to										~	
tutehokis zacelying Free Besin Geryloe Water (6 kiloliyes per household per month)		7	_	8 698 8	6 484	8 808	808 8	6 703	7 038		7.7
Samilation (free minimum level service)		1 !				0.000	0 000	, 07407			
		1 1	-	- [- 10-1	-	-		1 -	7 390	
Electricity/other energy (50kWh per household pe	ध तालापं1)		-	- [- [-	-	-	-	-) /3940 - -	
Electricity/other energy (50kWh per household be Reduce (removed at least once a week)		 	I	- [-		- - -	-		-	
Electrolity/offer energy (50ku/n per hotme) pid pe Rolline (removed at least once a week) pet of Free Basic Services provided - Formal tie	ftiemente (R'000)	8		- }	-			_	-		·
Electricity/offer energy (50kv/h per hotse)hold per Roduse (reserved at least once a week) <u>set of Free Basic Services provided - Formal Ba</u> Winder (5 kilolities per Indigent household per m Barillation (tree sanitation service to indigent ho	etlemente (R'000) ordii) kuseholdis	8	-	1	-	-			-	-	
Electricity/offer energy (50kv/n per hotse) poid par Roduse (resouved at least once a week) out of Free Basin Services provided - Formal Base Water (6 kilotives per indigent household per mu Seatilision (free sanifation service to indigent hou Electricity/other energy (50kw/n per Indigent hout	ftlemente (FC000) ordii) weeholds) seftold per month)	8	69	- }	84 -	- - 03 -		98 - -	-		
Electricity/other energy (50kv/h per house)pold per Refluse (resnoved at least once a week) port of Free Basic Services provided - Formal Ser Whalm (6 kilolither per Indigent household per ma Sanifalion (free sanifation service to indigest hou Resluse (pencuad once a week for Indigent hou Resluse (pencuad once a week for Indigent hou not of Free Basic Services provided - informal Fe	ftlements (K'000) orbi) useholds) sehold per month) seholds)	48		76	84		93 - -	- 93 - -	 		:
Electricityletter energy (50kv/h per hotme)nold par Roduse (resouved at least once a week) uit of Free Basic Bervious provided - Formal Bas Water (6 kilotitee per incligent household per as Basilialiton (free canidation service to indigent hou Electricitylether energy (50kw/h per Indigent hou Reduse (resouved once a week for Indigent hou.	ftlements (K'000) orbi) useholds) sehold per month) seholds)	8	69	76	84 - -	- - 03 -		98 - -	 68 		-
Electricity/other energy (50ku/n per hotse)hold per Roduce (rescreed at least once a week) <u>st of Free Basic Services provided - Formal Basic</u> Sanitation (free carriction service to indigest hou Electricity/other energy (50kw/n per indigest hou Electricity/other energy (50kw/n per indigest hou Roduce (nemoved once a week for indigest hou <u>st of Free Basic Services provided - informal Free Carticity </u>	filemente (K'000) onii) useholde) seholde) seholde) omai Settlemente (K'000)	8	69	76 - - -	84 - - -	03 - -	93	93 ' - - -		72	
Electricity/other energy (50kv/h per hotse)hold per Reduse (reserved at least once a week) st.of Free Basic Services provided - Formal Basic Services provided - Formal Basic Services per ledgent household per ma Saratallon (free canitation service to indigest household (free canitation service to indigest household provided previous provided per holdgent household provided provided per household provided (free service provided per household property raise (R value threshold)	filemente (K'000) onii) useholde) seholde) seholde) omai Settlemente (K'000)	8	59	76	84 	93	93	93	68	72	
Electricity/other energy (50kuth per household per Roduse (removed at least once a week) st of Free Basic Services provided - Formal Ser Water (6 kilothree per indigent household per me Santitation (tree canization service to indigent and Electricity/dither energy (50kuth per indigent house free Basic Services provided - informal Fai cest of FSS provided heart for FSS provided heart for FSS provided heart for FSS provided heart for FSS provided heart for FSS provided when the formal FSS provided heart form	filemente (K'000) onii) useholde) seholde) seholde) omai Settlemente (K'000)	8	59	76 - - -	84 - - - - - - -	93 - - - - - - - - - - - - - - - - - - -	93	93 ' - - -		72	
Electricity/other energy (50kv/h per hotsehold per Robbe (resourced at least once a week) th of Free Banic Services provided - Formal Banic Water (5 kilotites per indigent household per me Sanitation (free sanitation service to indigent household protection of the sanitation service to indigent household years (50kw/h per indigent household per mentod once a seek for indigent household per Banic Sarvices provided - informal Fall cost of FRS provided provided per household Property rates (R value threshold) Water (Bilotites per household per month) Samitation (Fand per household per month) Samitation (Fand per household per month)	filemente (K'000) onii) useholde) seholde) seholde) omai Settlemente (K'000)	8	59	76	84 	93 	93	93	68	72	
Electricity/other energy (50kwh per hotsehold per Robbes (restored at least once a week) tt of Free Banic Services provided. Formal Banic Services provided to the service of kilotities per indigent household per me Samitation (free contration service to indigent household (free Banic Services provided; a informal Fai cest of Fiss provided provided; a informal Fai cest of Fiss provided provided per household per month) Samitation (filotites per household per month) Sanitation (Ranid per household per month) Slocition (Ranid per household per month) Slocition (Ranid per household per month) Slocition (Ranid per household per month)	filemente (K'000) onii) useholde) seholde) seholde) omai Settlemente (K'000)	8	59	76	84 	93 - - - - - - - - - - - - - - - - - - -	93	93	68	72	
Electricity/other energy (50kv/h per household per Routuse (responsed at least once a week). th of Free Banic Services provided - Formal Banis (services per household per me Samitation (free canitation service to indigent household per me Samitation (free canitation service to indigent household per medical free participant services (followin per Indigent household free Banic Services provided - Informal Fai cest of PSS provided per povided per household per month) samitation (filosites per household per month) Samitation (filosites per household per month) Samitation (filosites per household per month) Samitation (filosites per household per month) Samitation (filosites per household per month) Reduse (everage litras per week)	ftiementa ((7000) ordii) ordii) seholds) seholds) ormal Srittementa ((7000)		59	76	84 	93 	93	93	68	72	
Electricity/other energy (50kv/h per household per Routuse (responsed at least once a week). th of Free Banic Services provided - Formal Banis (services per household per me Samitation (free canitation service to indigent household per me Samitation (free canitation service to indigent household per medical free participant services (followin per Indigent household free Banic Services provided - Informal Fai cest of PSS provided per povided per household per month) samitation (filosites per household per month) Samitation (filosites per household per month) Samitation (filosites per household per month) Samitation (filosites per household per month) Samitation (filosites per household per month) Reduse (everage litras per week)	ftiementa ((7000) ordii) ordii) seholds) seholds) ormal Srittementa ((7000)	8	59	76	84 	93 	93	93	88 88 16 694	72 	
Electricity/other energy (Stituth per hotsehold per Roduse (restored at least once a week) st of Free Basic Services provided - Formal Basic Services provided - Formal Basic Services provided - Formal Basic Services cervice to indigest hot Basic Services are seek for indigest hot Basic Services a seek for indigest household per month of the services provided - Informal Fall Cest of FBS provided per hotsehold per post of FBS provided per hotsehold per month) Sanitation (Rollites per household per month) Sanitation (Rollites per household per month) Sanitation (Rollites per household per month) Refuse (average litres per week) reture epst of subsidied services brovided R Property rates (tariff adjustment) (Impermissati	filements (K000) ordi) ordi) selrid per month) selride per month) selride per month (K000) ormal Statioments (K000)		69 	76	84 	93 83 15 869	93	93	68	72	
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- commissions.

 1. Inskulid services provided by another entity; e.g., Entern 2. Sternd distance <= 200m from dwelling 3. Stand distance > 200m from dwelling

- 3, Stand assumes 200m from ownering
 4. Borelole, againty, rein-water tank etc.
 5. Must agree to lotal number of households in maniolpal area (informal settlements receiving services must be included)
 6. Inductio value of subskly provided by municipality above provinciel subskly level
 7. Shows sumber of households receiving at least these levels of services completely the finformal settlements must be included)
 6. Alast reflect the cost to the municipality of providing the Free Basic Service

Datail on the provision of municipal services of	for A	10	antoNe.	Posted 4	2014/15		rrent Year 2016	is	201817 Mediu		& Expenditure
Total mimerjal services.			2012MB Quisome	2013H4 Outcome	Quiosme	Original Budget	Adjurted Budgel	Pull Year Personal	Budget Year 2016/17	Budgel Your +1 2017/18	Budget Year +2 SolaMB
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		2012/13	2013/14	2014/15		Current Y	ear 2015/16		201 6/17 Medit	m Term Revenue Framework	& Expenditure
Description	Ren	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19
R thousand									Į		
ASSETS							-				
Call investment deposits		1					i	1			
Call deposits < 90 days		12.721	. B 293	222 080	21 901	233 184	221 524	221 524	233 184	244 843	257,086
Other current investments > 90 days Total Call investment deposits	2	12 721	# OPO	000 000					_ 3 _ 13	1000	
·	4	12 (21	8 293	222 080	21 901	233 184	221 524	221 524	233 184	244 843	257 085
Consumer debtors		1	1					1		1	
Consumer debtors		192 964	225 499	266 640	204 704	279 972	265 973	265 973	335 634	352 416	370 037
Less: Provision for debt impairment fotal Consumer debtors	١.	(9.1 428)	, , ,		(128 826)		(169 952)		(208 061)	(218 464)	
OTE: COREINE OBOXOFS	2	101 537	130 849	96 262	75 878	101 075	96 021	96 021	127 573	133 952	140 649
lebt impakment provision					[i
Balance at the beginning of the year	-	117 236	91 462	94 286	94 650	128 826	122 385	122 385	169 952	178 450	187.372
Contributions to the provision	Ì	(25 609)	3 198	76 090	34 176	50 071	47 567	47 567	38 109	40 014	42 018
Bad debts written off			(10)			[·	4	: <u>-</u>			
Balance at end of year		91 428	94 650	170 378	128 826	178 897	169 952	169 952	208 061	218 464	229 357
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		3 078 246	7,730 041	7 936 500	3 791-986	8 332 276	7 915 661	7 916 661	8 701 022	9 136 073	" 9 592 877
Leases recognised as PPE	3			1			1, 1, 2		3.3,0	3 1,55575	2 502 013
Less: Accumulated deprediation	-	1 073 860	4 198 815.	4 344 874	1 212 733	4 562 118	4 334 012	4 384 012	4 685 722	4 920 008	5 166 009
Total Property, plant and equipment (PPE)	2	2 004 387	3 531 226	3 590 626	2 579 253	3 770 157	3 581 649	3 581 649	4 015 300	4 216 065	4 426 868
Lambi Print	1	 									
LIABILITIES						!		Į.		ł	
Current Fabilities - Borrowing						ĺ.,		l			
Short term loans (other than bank overdraft)		4000	89	75	22.1			1 : 7		· · -	2 W. 1
Current portion of long-term liabilities		18 910	21 690	21 979	-17,816	23 078	21 924	21 924	18 277	18 277	18 277
otal Current Rabilities - Borrowing		18 910	21 699	22 054	17 816	23 078	21 924	21 924	18 277	1B 277	18 277
Frade and other payables											İ
Trade and other creditors		.114 229	107 156	149 374	32.444	c 156 842,	149 000	149 000	164 684	172 919	181.565
Unspent conditional transfers	i	50 776	48 333.	21 366	54 876.	22.484	21 312	21 312	23.556	24 734	25 970
VAT			-	498		523	497	497	1117		
Fotal Trade and other payables	2	165 005	155 489	171 238	87 319	179 800	170 810	170 810	188 240	197 652	207 535
ion current liabilities - Borrowing				l							
Borrowing	4	188 845	- 166 384	144 531	131 523	151.758	: 144 170	144 170	109 524	01240	. 20,000
Finance leases (including PPP asset element)	"		100 00-1	144.621	. 131 523	101700	194 170	144 170	109 024	91 246	72 969
Total Non current liabilities - Borrowing		188 845	165 384	144 531	131 323	151 758	144 170	144 170	109 524	91 246	72 969
ď		100 070	100 054	7 401	101320	101100	174 110	144 170	109 324	81240	12 909
Provisions - non-current	1		¥2.50								
Retirement benefits	İ	21 376	13 524	15 250	22 387	16 013	15 212	15 212	16 845	17 688	18 572
List other major provision items											
Refuse landfill site rehabilitation		n 344	54 ATA	المقدمة			* 			5.	, A
Other Cotal Provisions - non-current		8 441 29 816	11 076	13 234	9 069	13-896	13 201	13 201	14 730	15 466	18 239
otal Frograms - Hou-Causalt		29 616	24 600	28 484	31 436	29 908	28 413	28 413	31 575	33 154	34 811
CHANGES IN NET ASSETS											
Accumulated Surplus/(Delicit)		İ									!
Accumulated Surplus/(Deficit) - opening balance	ļ	1 627 613	3 128 886	3,479,494	. 2 290 496 [.]	3 449 314	3 306 336	3 322 637	3 930 752	4 252 812	. 4 590 062
GRAP adjustments			į			, , , , , ,			0,000,102,	7202012	4 060 005
Restated balance	ĺ	1 627 613	3 128 888	3 479 494	2 290 496	3 449 314	3 306 336	3 322 637	3 930 752	4 252 812	4 590 082
Surplus/(Deficit)		228 465	406 096	176 585	350 170	377 052	358 195	358 288	384 834	403 866	424 059
Appropriations to Reserves	-	[Jan 1981 1981			11.0		}		
Transfers from Reserves										. * * *	4
Depreciation offsets			1.0		· · · ·	* **		1.1.			
Other adjustments		(46 129)	2	* * * * * * * * * * * * * * * * * * * *		· . · .	-	i		Table 1	
ccumulated Surplus/(Deficit)	1	1 809 939	3 534 984	3 656 079	2 648 667	3 826 367	3 664 530	3 680 925	4 315 387	4 656 679	5 014 121
Reserves	+		İ								
Housing Development Fund	j	74 Taylor	de de la la	:		, derigonal			الرواح فرائز والأ		
Capital replacement	i l	[4 - 1 4 1 1 1	A				
Self-insurance		[5, 1, 88]		3	** . _{[2} - 7]			الله المراجع ال			
Other reserves .	1	[160] [84]			2. 56. 46.						
Revaluation		<u>[</u>		£					13.5		- 2000年1月1日
otal Reserves	2	- 1		-		 	_			-	-
OTAL COMMUNITY WEALTH/EQUITY											

Total capital expenditure includes expenditure on nationally significant priorities;
Provision of basic services

DC21 Ugu - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15	.0	urrent Year 2015	116	2016/17 Medit	rn Term Revenue Framework	& Expenditure
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cocraminaty Sefety & Security Sefety & Security	Financial Management - Hunian Resources Management - Support services - Institutional Transformation - Strategia Planning - Apricultimal Merkel - Local Economic Development - Environmental Services - Sports & Planning - Fire Fighting Disaster Management - Sertisation - Water			110 498 1 345 12: 1 261 10 022 9 790 342 681 98 856 678 753	1 410 869 278 1 903 13 174 8 863 466 4 666 14 679 100 105 724 662	229 798 755 250 1 264 4 736 10 206 309 7 227 104 180 703 000	2774 250 600 32 932 16 957 180 3 000 3 762 113 856 830 736	166 846. 3 465 250 600 32 864 17 397 211 1 800	157 554 3 283 238 475- 30 936 16 527 200 1 425 6 103 102 327 870 325	174 287 400 260 19 443 17,790 264 1 636 5 464 119 472 875 426	420 263 20 415 18 679 287	482 162 441 276 21 436 19 813 280 1 804 6 024 131 717 985 158
Allocations to other priorities		·	2					N. 1. 1			1	
Total Revenue (excluding capital	trensfers and contributions)		1	905 557	971 315	1 061 794	1 162 852	1 250 939	1 168 392	1 217 86B	1 278 762	1 342 700

^{1.} Total revenue must reconcile to Table A4 Budgeled Financial Performance (revenue and expenditure)

DC21 Day - Supportion	r Yabla RAS Reconciliation	of IDP strategic objectives.	and budget (operating expenditure)

	Otralogic Objective	ble SA5 Reconciliation of Gest	(Feet) Cook	Peri	2012/13	2013/14	2014/15		urrant Year 2018	V16	2016/17 Nadiu	rn Term Revenue Franceiscork	ë Expenditur
Proceed Management	(hoverne			MM	Audited Cutoone						Budget Yeer 2016/17		Budgel Yee +2 2018/19
Commission Participation		Phenolei Menegoment	. ""										47 28
Commission Participation													
100 100				<u> </u>	244 204	254 044	267 421	281 580	300 15E		232 550	340 483	. 306 960
2000 Colombianics Public Printing 1911 1912 1910 19	hird Gritansma	Communication Services	<i>:</i>					200	200				
100 100		Samuel and then	٠. ,										
Soci Generations States Services Electron Service Services Electron Service Services Electron Service Services Electron Service Services Electron Service Services Electron Services Electron	lood Governmente	Public Perticipation			174	1902	223	\$1000	760		1600	1 575.	168
Soci Generations States Services Electron Service Services Electron Service Services Electron Service Services Electron Service Services Electron Service Services Electron Services Electron										ľ · · · ·			
Cocol Generations	local Governance	Support Services						140	940	843	104	1 093	114
Concentration of Street Septimes Septimy Intellistical Transformation Control Contro		- 1			* .				. "				·
Part	GOOD GOVERNMEN	Strategio Planning	٠.			606	500	230	250	23,0	407	. 420.	- 44
Part	lood Governance	Shared Services Strategy			1				;				_
Configuration Configuratio													
25 60 50 250 150 160 150 160 150 160 150 160 150 160 150 1			. 1		984	1 015	2,008	3 000	3 000	2 850	3000	S 150	8,30
Projection Pro		Development	٠.										
1962 1964 1965					25	49		250	170	1	160	l	16
Social Confessional Special Projections Special Confessional Confessional Special Confessional Confessional Special Confessional		10 C 4 C 1	•		ini		1 . 18 . 1	46	480	-			109
Social Development Cultures	ranhttrio(Rin (Terrationalismont)	Contraction regards or			77			177	140	10		1006	1100
Social Development Cultural Sports Development 1900 190	gold Development	Special Programmes			637	481	(1)	3 817	2.907	2 762	4 580	4609	. E04
Second Development College Sports Development 3 601 1 601													
Secretaria Agricultural Market 291 277 661 1 822 871 1 982 1 983 1	oolal Developmant	Culture			7								
Sociolistic Development Agricalitated Marketi 291 277 661 1 822 871 1 982 1 928 1 92						, Y				1.00			
Control Description Confidence GS 143 56 2228 11676 1166 1207 1331	ccial Development	Sports Development			1957	1,549	1351	2,600	2 900		3000	2 160	170
Control Development Control	conorrido Descriptorment	Andmillional Marked	, `		291	277		861	1 1 ¢2.	571	1160	1218	127
143 143 144 145								21.08 FF - 12.47		t.			
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Control Cont		Development									1. i ¹²		
invisormental Profession; Climpia Change SulprisorDity Associations Invisormental Profession; Environmental Services Invisormental Profession; Environmental Services Invisormental Profession; Whisis Management Invisormental Profession; Coastal Management Invisormental Profession; Coastal Management Invisormental Profession; Coastal Management Invisormental Profession; Air Coallin Manage	conomic Development	ourism Markeling			7001	4 678	6442	8 442	640	8 120	8764	7 (02	7 45
invisormental Profession; Climpia Change SulprisorDity Associations Invisormental Profession; Environmental Services Invisormental Profession; Environmental Services Invisormental Profession; Whisis Management Invisormental Profession; Coastal Management Invisormental Profession; Coastal Management Invisormental Profession; Coastal Management Invisormental Profession; Air Coallin Manage			. 1		0.450	الله الم	4 000	na nan	, ni sta	(m.eem		*****	8 93
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ustaniebie Segvinges Water Distribution 921942 216.867 598 329 388 254 586 483 376.886 410772 431 316	erenania adi AKSE	ir (Cileta			82 100	eima.		2	#		. 1000		11.602
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				1									3.54
lecations to other priorities 41 677 003 650 710 910 339 504 860 872 708 3.0 104 901 663 140 745	ocurions to other priorities				T Gra	· · · · · · · · · · · · · · · · · · ·			3		7 . 1	1,	994 08

DC21 Ugu - Supporting Ta Strategic Objective	Goal	Goel Ceda		2012/13	2013/14	2014/15		Whent Year 2015	M6	2016/17 Medic	in Term Revenu	a & Expenditure
	,	Ceda	Ref	Audited	Audior	Audited	Original	Adjusted	Full Year	Budget Year	Framework Budget Year M	Budget Year + 9
R thousand Good Governation	Support services			Oulcome	Oxicome	Outcome	Budget	Budget	Forecast	2016/17	2017/18	2010/19
Georgia (Granda)	Support services	.:-				589	458	458	458			
and a market	Hunan Resources Management					# 15 · · ·		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		`	F. 39.	7,
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Sood Governance	Fanancial Menagement / IA	D.										1:,.
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Sood Governance	Legal Services	E.								: 0		
Sost Covernence	Financial Management	F		8998		11766		rini e sa Le se sa		18545	18,472	20 448
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300d Governance	Straingy & shared services	G										
Spod Governance	Exoutive & Council	н,		162								
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alety & Security	Fire Flohling	P										
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conomic Development	Agricultural Market	a l	ł	888	17-			125				
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commit Development	Local Economic Development	Ŕ						7 4 2	· · · · · ·			
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ustanable Services	Weler	U.		10775	254 601	288 754	305 229	327 (86	910 627	235 918	247.714	280 009
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olai Capitai Expenditure			1	202 359	349 020	324 720	896 663	418 967	385 649	369 147	317 604	408 986

References

1. Total ceptial expenditure most records to Budguied Capital Expenditure

2. Goal outle south be used on Table SA30

DC21 Ugu - Supporting Table SA7 Measureable performance objectives

		2012/13	2013/14	2014/16	C	urrent Year 2015	/16	2016/17 Medic	m Term Revenue	4 Expenditure
Description	Unit of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Framework Budget Year +1 2017/18	Budget Year +
Sudgetand Tressury Office (in 1922)				F		- ingui	1 2 3 3 3 3 3 3 3	2010/11	2011116	2010118
Cosh Malayanan (*) quality Raio					01:01	01:51	nd add	4 4 4 4		
mprove Cash Coverage Cash Backed Reserves							01:01	1,05:1 3 month	1,05;1 3 month	1,05:1 3 menth
morove Debt to Operating Revenue ratio					100:0% 45.0%	100.0% 45.0%	100.0% 45.0%	100.0% 46.0%	45.0%	100.0% 45.0%
					1 working day	1 working day	1 working day	1 Working day	i working day	1 working day
Reposel of Absolete and Redundant Assets					Bi-annually Annually	8í-annúally Annuálly	Bl-annually Annually	Quarterly Bt-annually	Querterly Bi-annually	Quarterly Bi-annuelly
dequate insurance Cover of the Municipal Assets					100,0%	100,0%	100.0%	100.0%	100.0%	100,0%
Prevenue Masagement (1994)					85.0%	a5.0%	85.0%	£5.0%	96.0%	96.0%
K Reduction of Overdue Debt K Billing based on Actual mater readings					85.0%	86,0%	85.0%	20.0% 85.0%	20.0% 85.0%	20.0% 85.0%
urneround time for Responding to billing queries transround time for processing Indigent support					1 working day 30 calender			1 working day 30 calender	1 working day	t working day
		-,1			Av. a. a. i i.		1 3 3	OO COMMITTED	20 anierani	30 GENERAGES
ubmission of Annuel Finericial Statements Inauthorised Expenditure es % of Total Expenditure						n éner	0 1004	31 Aug & 30	31 Aug & 30	31 Aug & 30
odoption of Annual Budgat					.28 May 2015	0.50%	0.50%	0.50% 26 May 2016	0,50% 25 May 2017	0.50% 24 May 2018
Togular Expenditure as % of Total Ope Expenditure					Vi (1915)					1. 12. 13. 13. 13. 13. 13. 13. 13. 13. 13. 13
iventory Managment (Stock counts) lendor Managment(Database Review)					1.5%	1.5%	1.6%	1.5%	1.5%	1.5% 4
apption of Procurement Pain)					. 12	12	12	12 01 July 2016	12 01 July 2017	12: 01 July 2018
E CONTROL Van le principal de la control de					Liberto el Designo			2.0		
reakors peyment (days). ayment of Saleries					30 days 20th of the	30 days 20th of the	30 days 20th of the	30 days 20th of the	30 days 20th of the	30 days 20th of the
coanditurer Reduction of Unspaint Coaditional Grants			Branda (1946) 1949 - Nada (1946)		2,0% 0.5%	2.0% - 0.5%	2.0% 0.5%	0.5% 0.0%	0.5% 0.0%	0.5%
opposite a material de la composite de la comp							· · · · · · · · · · · · · · · · · · ·		0.070	0.0%
ystems Implementation Management			and the second		100,0%	100.0%	100:0%	100 MW	100 001	
ete Migration Management neure mSUOACompliance					100.0%	100.0%	100,0%	100.0% 100.0%	100.0% 100.0%	100.0% 100.0%
SOMEON NAMED OF A MANAGEMENT OF THE PARTY OF					16.0%	15.0%	15.0% :	- 100.0%	100.0%	100.0%
ollow up on the implimentation of the SDBIP Compilance with the Batho Pele Principles		rus (14 A) Santa (14 A)			Quarterly	Quarterly	Quarterly	Quarterly	Quarterly	Quarleny
eviewel of the Special Piogrammes Strategy Gender Programmes Co-ordinated					80.0%	80.0%	80.0%	80.0% 30 June 2017	80.0%	80.0%
uimber of HIV & Alds Campaigns held			in the					100.0%	100.0%	100.0%
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DC21 Ugu - Supporting Table SA8 Performance Indicators and benchmarks

Description of finencial indicator	Danie of and addition	2012/13	2013/14	2014/15		Corrent Y	ear 2015/16		2016/17 Екр	Medium Term R endlibre Frame	tevenue & work
psembrou or itterbist therefore	Seels of culculation	Audited Outcome	Audited Offcume	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pro-euclit autcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Yes +2 2018/11
Somowing Management	<u> </u>	1								 	
Credit Rating Onpital Charges to Operating Expenditure	Interest & Principal Pold /Operating	#0.E	0.3%	3.7%	4.7%	4.3%	4.3%	4.3%	3.8%	3,8%	3,8%
Capital Charges to Own Revenue	Expenditure Finance charges & Repayment of borrowing //Own Revenue	8.4%	10,9%	9.5%	8,8%	7.4%	7.4%	7.4%	6.0%	6.0%	8,0%
Borrowed funding of 'own' papits' expenditure	Borrowing/Capital expenditure exel, transfers and grants and contributions	0.0%	0.0%	0.0%	0,0%	0.0%	0.0%	0,0%	0.0%	0.0%	0.0%
Safety of Capital Genths	Long Terra Borrowing/ Funds & Reserves	0,0%	0,0%	0.0%	0,0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
					1		****		V/J/W	0,070	0,070
ListUbitix Current Ratio Current Ratio adjusted for aged debilors	Current assets/surrent labilities Current assets less debiums > 90 days/ourrent liabilities	0.9 0,0	1.5 1.5	1.7 1.1	2,6 1.3	1.8 1.2	1.9 1.2	2.0 2.0	2.3 1.7	2.7 2.1	3. 2.
Liquidity Ratio Revenue Management	Monetary Assets/Current Light Mes	0.0	0,8	1.0	1.8	1.1	1.2	1.3	1.5	1.9	2,
Annual Debtors Collection Rate (Payment Level %)	Last 12 Miths Receipts/Last 12 Miths Billing		92.4%	% 0.68	103.6%	87.0%	87,0%	87.0%	87,0%	78.9%	78.0%
Ourrent Debtors Collection Rate (Cash seceipts % of Ratepayer & Other revenue)		92.4%	86.0%	103.7%	87.0%	87.0%	87.0%	87.0%	78.0%	78.9%	78.9%
Outstanding Debtors to Reverse	Total Outstanding Debtors to Annual Revenue	20.5%	25.6%	21,5%	10.1%	17.8%	17.5%	17.5%	16.9%	18.9%	18.9%
Longstanding Debtors Recovered	Debtors > 12 Miths Recovered/Total Debtors > 12 Months Old		,		W. Car	J-17-3					
reditors Management Creditors System Efficiency	% of Creditors Paid Within Terms (within NFMA's 65(e))				ų iš	i. : Çiya				· 2011年	
Creditors to Cash and investments		152.5%	63,5%	60.6%	13.8%	6 9,5%	53.2%	50.3%	43.0%	34.0%	20,5%
ther indicators		"					· · · ·	5 4 4 4		,	1.15
	Total Volume Losses (kW)			7.57	je i*			11:31		7	
	Total Cost of Losses (Rand 1000)			. ;							
İ	% Volume (units purchased and generated less units sold)/units purchased and generated							. W			÷ ;
1.7/4	Total Volume Losses (kt)	8 337	9 125	9 184	9 844	10 126	8 172	8 172	8 581	9 010	9 460
Waler Distribution Losses (2)	Total Cost of Losses (Rand '000)		. •								
	% Volume (units purchased and generated less Units mold)/units purchased and generated	47.96%		49.79%							
	Employee costs/(Total Revenue - capital revenue)	39.4%	41.8%	40.1%	35,9%	34.0%	34,9%	34.9%	34.1%	34.1%	34.1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	40.6%	43.1%	41.4%	37.2%	36,2%	38,2%		35.3%	35.3%	35,3%
Repelra & Maintenance	R&M(Total Revenue excluding capital revenue)	1.8%	2.0%	7.7%	7.3%	6.6%	5.6%		6,5%	6.6%	8,8%
	FCSD/(Total Revenue - cupiter revenue)	12,9%	14.0%	38.5%	11.0%	15.3%	15.3%	16.3%	14.3%	14.3%	14.3%
Pregulation financial visibility indicators											
[•	Tatal Operating Revenue - Operating Stante)/Debt eervice psyments due within Inencial year)	8,3	8,0	13.5	12.8	12,8	12.6	14.6	16,3	18.3	17.1
	Total outstanding service debiors/annual svanus received for services	46,3%	45,0%	45.7%	19.9%	33,3%	33,3%	33.3%	34.0%	34.0%	94.0%
iii. Cont coverage	Available cash + investments from the fixed perational axpenditure	2,6	6.1	5.5	6,7	6.8	6.5	6.0	7.4	9,4	11.2

Consumer debtors > 12 months old are excluded from current essets
 Only include if services provided by the muricipality

DC21 Ugu - Supporting Table SAP Social, economic and demographic statistics and easumptions Gurrent Venr 1916/16 2016/17 Medium Terzt, Ravejue & Expenditur 1916/16 Premierzik 2013/14 2014/16 Basis of calculation 2001 Ganatus 2011 Census Outroms Population
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DC21 Upp Supporting Table SA10 Funding measurement

Description	UEMA	Ref	2012/13	2013/14	2014/15		Current Ye	er 2015/16		2016/17 Medius	n Tarm Reyenue Framework	& Expanditure
Description.	section	1940	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuji Year Forecast	Pre-midit outcome	Budgel Year 2016/17	Budget Year +1 2017/18	Budget Year 42 2012/19
Funding measures												}
Ceeth/cash equivalents at the year and - 17000	16(1)6	1	74 688	188 825	248 649	234 571	263 709	280 010	290 312	383 222	508 711	840 474
Cosh +-investments at the yr end less applications - R000	18(1)b	2	13 098	137 282	218 651	217 489	220 462	238 928	255 204	334 529	452 111	878 671
Costs year end/monthly employee/eupplier payments	1B(1)b	8	2.6	5.1	8,5	6.7	6,8	6.8	9.9	7.4	9.4	11.2
Surplus/Deficit) excluding depreciation offsets: R'000	18(1)	4	228 455	496 096	176 585	358 170	377 052	368 196	358 288	384 634	403 86E	424 059
Service charge rev % charge - mecro CPIX target exclusive	18(1)n,(2)	5	N.A.	14.8%	(10.0%)	21,4%	7,6%	(11.0%)	(6.0%)	10.5%	(1.0%)	(1.0%)
Cash receipts % of Ratepayor & Other revenue	18(1)a _i (2)	В	82.6%	82.2%	95.8%	86.3%	67.6%	87.8%	87.8%	76.8%	78,6%	78.8%
Debt impelment expense as a % of total billiable reverse	18(1)a,(2)	7	(6.6%)	7.8%	28.5%	6.7%	5.0%	5.0%	5.0%	7.1%	7.1%	7,1%
Capital payments % of capital expenditure	18(1)0;19	B	92,5%	100.0%	99.2%	85.2%	100.0%	190.0%	100,0%	99,9%	99,9%	98.9%
Borrowing receipts % of capital expanditure (excl. transfers)	18(1)0	9	0.0%	0.0%	0.9%	0.0%	0.0%	5.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/aggetted allocations	18(1)m	10			regressions.					0,0%	0,0%	0.0%
Current consumer debtors % change - inor(decr)	18(1)a	11	NA.	17.2%	(2.4%)	(44.8%)	90.2%	(5,0%)	0.0%	18.9%	5.0%	5.0%
Long term receivables % change - Inte(decr)	18(1)n	12	N.A.	(89,5%)	3565,4%	(49.7%)	108,8%	(5.0%)	0,0%	(33.3%)	6.0%	5,0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.6%	0.5%	1.5%	2.3%	1.8%	1,8%	1.8%	1,8%	1.8%	1.8%
Asset reneval % of capital budget	20(1)(vii)	14	19,1%	20.0%	0.0%	0.0%	0.0%	0.0%	0,0%	9.1%	9.1%	9.1%

- 1. Positive cash belances includive of minimum compliance subject to 2
- 2. Deduct cash and investment applications (delined) from each balances
- 3. Inclinative of autilitient liquidity to meet werege monthly operating payments
- 4. Indicative of funded operational requirements
- 5, Indicative of achievance to macro-economic impats (prior to 2003/04 revenue not evallable for high capacity municipalities and later for other capacity classifications)
- 6. Realistic average cash collection forecasts as % of annual billed revenue
- 7. Realistic average increase in debt impalment (doubtful debt) provision
- Indicative of planned capital expanditure level & cash payment timing
 Indicative of compliance with borrowing 'cash' for the capital budget -should not exceed 100% unless refinencing
 Cubetantiation of National Province attacations included in budget

- 11. Indicative of resistic current errear debtor collection targets (prior to 2003/04 revenue not evaluable for high capacity municipalities and later for other capacity classifications)
 12. Indicative of seelistic long term arrear debtor collection targets (prior to 2003/04 revenue not evaluable for high capacity municipalities and later for other capacity classifications)
- 13. Indicative of a credible eligenace for repairs & maintenance of assets functioning assets retenue protection
- 14, Indicative of a credible allowance for esset renewal frequires enalysis of acset renewal projects as % of folsi capital projects detailed capital plan) functioning assets revenue protection

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	princka) suborde; princks; subolds; subolds; subolds; subolds;							
	priotoj mbolduj mbolduj mbolduj mbolduj mbolduj mbolduj							
role menageznent fartife	princka) suborde; princks; subolds; subolds; subolds; subolds;							
Domestic	priotoj mbolduj mbolduj mbolduj mbolduj mbolduj mbolduj							
Bireel cleaning charge	priotoj mbolduj mbolduj mbolduj mbolduj mbolduj mbolduj							
Busic charge/Sund ins	priotoj mbolduj mbolduj mbolduj mbolduj mbolduj mbolduj							20.23
80i bir oece a week 780i bir orice a week	priotoj mbolduj mbolduj mbolduj mbolduj mbolduj mbolduj							

Colerances
1. If properties are not saled as zero relad this must be bed
2. Peans provide detailed descriptions on Street SA150

DC21 Ugu - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff	 2012H3	2013/14	2014/15	Current Year		m Term Revenue Framework	
		structure where appropriate		2010414	2014110	2011/16	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +: 2018/19
Exeminations, reductions and rebutes (Rancis) (Insign) lines as applicable)									
Water tariffa Water Basic charge Charge per kt Charge per kt		fixed charge per 1000kls: from 8.1kl to 39kd from 39 - 60kl greater than 31kl	114 9 14 16	123 10 15 15	130 10 18 20	159 11 17 22	147 12 18 23	154 12 19 24	162 13 20 26
Maste water tariffs Senitation teach oblings things pin of conservercy teat draws		Sixèd charge per 1 000klis per kl per kl nddijonal draws jegulasied	249 8	269	289 3	260	285 4 509	285 4	261 56
Electricity teriffs gaspir biokis as applicable)		(fill in directholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde) (fill in thresholde)							

DC21 Ugu - Supporting Table SA14 Household bills

Description		2012/13	2013/14	2014/15	C	urrent Year 2015	¥16	2016/17 Med	lium Term Reve	nue & Expenditu	re Framework
·	Rei	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year 2018/19
Randicent			<u> </u>		1	ļ		% incr.			
Monthly Account for Household - 'Middle Income Range'	1								***		
Rates and services charges:					[ļ				
Property rates] ,									l
Electricity: Basic lavy].					
Electricity: Consumption			Ţ							· ·	
Water: Basic levy	1	. 114.28	123.40	130.19	138.65	138,65	460 00		سني.		
Water: Consumption		268.20	289.66	305.70	325.57		198.65	5.7%	146.58	153,68	161.5
Sanitation	Į	332.82	359,23	364,26		325.57	325.57	5,7%	344.13	361.33	379.4
Refusa removal	1	002.02	003,23	309,20	387.94	387.94	387.94	5.7%	410.05	430.56	452.0
Other			1	1 ::					l		• " :
sub-tota	ا،	715.08	770.00		447	7					L . · · ·
VAT on Services	"	715,08	772.29	800.15	852.16	852.16	852.16	5.7%	900.73	945.77	993.0
Fotal large household bill:			 						<u> </u>		<u> </u>
% Increase/-decrease	1	715.08	772.29	800.15	852.16	852.16	852.16	5.7%	900.73	945.77	993.0
W Increase decidas			8.0%	3.6%	6.5%	-	-		5.7%	5.0%	5.09
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:	1										
Property rates		3 - 1			ļ.		. , .				
Electricity: Basic levy	}								***		
Electricity: Consumption	İ				14 14 14					.;	
Water: Basic levy		114,26	116.41	130.19	136.65	138.65	138.65	6 20/	a Jan esa		
Water: Consumption		223.50	227,61	254.75	271.31	271.31	271,31	5.7% 5.7%	146.56 286.77	153.88	161.5
Sanitation		318.72	324.93	348.41	371.06	371.08	371.08	5.7%	392.21	301.11 411.82	316.1
Refuse removal					01.1.90	071.00	- 0/ 1/00	34174	382.21	411.02	432.4
Other	ŀ	* * * * * * * * * * * * * * * * * * * *								i	
sub-tota		656.48	668.96	733.35	781.02	781.02	781.02	5.7%	825.54	868.81	910.1
VAT on Services		<u> </u>								0,000	. 910.11
otel small household bill:		656.48	668.95	733.35	781.02	781.02	781.02	5.7%	825,54	856,81	910.1
% Increase/-decrease			1.9%	9.6%	6.5%	-	-		5.7%	5.0%	5.09
Ionthly Account for Household - 'Indigent'	3				1						***
lousehold receiving free basic services										i	
lates and services charges:	i l									İ	
Property rales											
Electricity: Basic levy						36 5.		.,	· ,		٠
Electricity: Consumption		,							ļ		
Water: Basic levy	[114.26	116.41	130,19	138,65	138,65	138.65	5.7%	146.58	153.88	161.58
Water: Consumption		125.16	127:46	163,04	173.64	173.64	173.64	5.7%	183.53	192.71	202.35
Sanitation		288.14	293.68	319,88	340.67	340.67	340.67	5.7%	360.09	378.10	397,00
Refuse removal	į Į	;	e.			.,		·	,	777610	10, 166
Other	j l					·: .	1 1 1		•.	i	· ·
sub-total		527.56	537.56	613.11	652.96	652,96	652,96	5.7%	690.18	724.69	760,92
VAT on Services				5.52,1		Astron	002.00	4.174	030.16	7.44.09	700.92
-4-1 U.S	1 }										
otal email household bill:		527.56	587,56	613,11	652,96	652,96	852,96	5.7%	690,18	724.69	760.92

Use as basis properly value of R700 000, 1 000 kWh electricity and 30kl water
 Use as basis properly value of R500 000 and R700 000, 500 kWh electricity and 25kl water

^{3.} Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

DC21 Ugu - Supporting Table SA15 investment particulars by type

Investment type		2012/13	2013/14	2014/15	C	urrent Year 2015	/16	2916/17 Medlu	m Term Revenue Framework	& Expenditure
	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Rthousead							1			
Persint municipality Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissionere Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks Municipal Bonds		12.721	8 293	222 080	21 901	233 184	221 524	238 184	244 843	257 085
Municipality sub-total	1	12 721	8 293	222 980	21 901	233 184	221 524	233 184	244 843	257 085
Entitles Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks		4 524								
Entitles sub-total		4 524		P4	-	_			_	-
Consolidated total:		17 248	8 293	222 080	21 901	233 184	221 524	233 184	244 843	257 085

References
1. Total Investments must reconcile to Budgeted Financial Position ('current' cell Investment deposits plus 'non-current' investments)

DC21 Ugu - Supporting Table SA16 Investment particulars by meturity

investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed Interest rate	Interest Rate 3,	Commission Paid (Rande)	Commission Recipient	Expliy date of Investment
Name of Institution & Investment ID	1	Yrs/Months						}	
Parent municipality Fixst Netonet Benit ABSA Bank CALL Ithala Bank Nedbank Glünderd Bank Investice Bank		Geily Call 3 Morths 3 Morths Delly Call Dally Call Delly Call	Notice Deposit Notice Deposit Notice Deposit Notice Deposit Notice Deposit	no Ind Ind Ind Ind Ind	veriable Veriable Veriable Variable Veriable Veriable		0 0 0 1 1 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0	n/a iyla yla yla yla yla	Daily Call Account Daily Call Account Daily Call Account Daily Call Account Daily Call Account Daily Call Account
Municipality sub-total Entities South Coast Development Agency NPC Ustu Bouth Coast Tourism (Pty) List Entities sub-total		n/a n/4	n/a n/a	i i i i i i i i i i i i i i i i i i i	T/R i/r	N/a N/a	tVer n/z	n/a n/a	sva nvá
TOTAL INVESTMENTS AND INTEREST	1								

References
1. Total investments must reconcile to all lients in Yable SA15 for the Current Year (30 June)
2. List investments in expliny date order

Borrowing - Categorised by type	Ref	2012/13	2013/14	2014/15	C ₁	urrent Year 2015	116	2016117 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1	
Parent municipality	- 		<u> </u>		Danker	ningler	POTECREL	50 (0) (1)	2017/18	2018/19
Long-Term Loans (annuity/raducing balance)	1	181 906	158 798	144 531	131 323	. 151 758	144 170	100 204	04.040	
Long-Term Loans (non-ennully)				1	101 020	. 10 100	1 1	109 524	91 246	72.969
Local registered stock						(1.1			
Instalment Credit						*				A.,
				1		- " " "				
Financial Leases	- [6 939	6 568	-	+		- 1	Strategie		_
PPP liebilities		4 1 6 7								
Finance Granted By Cap Equipment Supplier					"					
Marketable Bonds										
Non-Marketable Bonds									1 1 1 A 1 A 1	
Bankers Acceptances									7.0	
Financial derivatives					11 4					
Other Securities		<i>i.</i>				1487 45				***
									es y e	
kunicipality sub-total	1 1	188 845	165 384	144 531	131 323	151 758	144 179	109 524	91 246	72 969
ntitles		ļ		i 						
Long-Term Loans (annuity/reducing balance)					}		,			
						:	18 (18)			N. 18 19
Long-Term Loans (non-ennulty)				1		3 / 1			3 - 1	
Local registered stock		. ' '		-	4			, ,		1 1 2
Instalment Credit							19 - St.			
Financial Leases										
PPP flabilities							· j			a de la re
Finance Granted By Cap Equipment Supplier										. 5 4 1 1 1
			1.574				1 1 1 1 1			
Marketable Bonds										
Non-Marketable Bonds		2 1					តីទី(២)ស្រី			
Bankers Acceptances	1 1				• • • • • •					
Financial derivatives	1 1									
Other Securities										1
ntities sub-total	1		- · · · - · ·		_				· ·	<u> </u>
410									_	-
otal Borrowing	1 į	188 845	165 364	144 531	131 323	151 758	144 170	109 524	91 248	72 969
sepent Borrowing - Categorised by type	T T					· · · · · · · · ·				
rent municipality			}				-	Í		
Long-Term Loans (annuity/reducing balance)	1			,				· .	ļ	
Long-Term Loans (non-annuity)							. + 7			er a transfer
Local registered stock				. 7						
Instalment Credit						t				
Financial Leases	-			1.0		그는 그 기				
PPP Nabilities								1		
Finance Granted By Cap Equipment Supplier	1	1								1.7
Marketable Bonds]];									911971
Non-Marketable Bonds						1 1.				
Bankers Acceptances	,									
Financial derivatives										
Other Securities	.								esa 🤄 🖡	
										1.或争步 7
micipality sub-total	1	-	~	- 1	-	-			-	-
tiles			Ì		-					
Long-Term Loans (annuity/reducing balance)	1 1:		ا ياسي	-,,			. , [
Long-Term Loans (non-annuity)		I.			, 1 7 / 1	13 To 18 18				
Local registered stock	:			- 1	[]		3 7 / W	N. 1.		Contractions
Instalment Credit			1. 1. 1. 1.				机能设置 【		Heran I	
Financial Leases	1 1				11.					7 . v.
PPP liabilities	-			· - 1) je 1. in 1.	.数.增付	连接要的	
Finance Granted By Cap Equipment Supplier	1 1.			aa 4.5 計				강된도 함.		
r serves criticion by each edicibilistic gridblist.	1 [100		
Marketable Ronde		1	1111		1. 海区1. L				, ta ti	
Marketable Bonds Non-Marketable Bonds										

Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Entitles sub-total

Total Unspent Borrowing

References
1. Total borrowing must reconcile to Budgeled Financial Position (Borrowing - non-current)

DC21 Hays, Supporting Table SA18 Transform and great

Description	Ref	2012/13	2013/14	2014/15	C	urrent Year 2015	/16	2016/17 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Auditer Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuil Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
RECEIPTS:	1, 2									1070110
Operating Transfers and Grants]						İ	
National Government:	ļ	376 719	356 024	325 546	376 210	372 560	372 560	391 528	430 495	470 974
Local Government Equitable Share		202 522	236.862	264 748	300 885	300.885	300 885	320 856	357.130	. 390 909
RSC Levy Replacement		46 138	50 290	54.816	58 891	58 891	. 68.891	63 873	68 900	75 204
Finance Menagement Municipal Systems improvement		1 091: 907	1 234 890	1 250 934.	1 325 940	1 325 940	1 325	1 460	1795	2 050
Water Services Operating Subsidy	1	3765	589	934.	3 650	940	940	1041		
EPWP Incentive		1 079		1 368	1 826	1826	1 826	1 788	3.	
infrestructure Skills Development Grant			165	1			-	2510	2 670	2811
Rural Roads Asset Management Systems Grant			2 089	2 490			-	7		
Rural Household Sanitation	1	· · .	4 000		2 448	2 446	2 448			
Municipal Infrestructure Grant	١.	121 218	59 905		6 247	6,247	6 247			
Provincial Government:		13 135	9 607	250		250	260	400	400	500
Development Planning Shared Services			1 000	250	. : .	260	250	400	400	500
Cogta Massification EPWP Incentive		" 13 135	1 959	` :	';					3
Department of Transport Grant		1 1	883			}	-			
Department of Human Settlement	1		1 765 4 000							
District GDS			7,000							
. Africa Elike week event							, a.			
District Municipality:	Ì	_	-	_	-	_		-	_	_
(linsert description)					, r p				1414	
er dit e transfer de la companya de la companya de la companya de la companya de la companya de la companya de				<u> </u>	13. 1, 11.					<u> </u>
Other grant providers: Grants from LM's to Entitles		4 483 2 681	4 386 2 654	4 885 4 885	-,,	5 094 5 084	5 084 5 084	7 734 7 734	-	# (J)
DBSA		880	709	7,000		0004	9,00	1 194		
IDC		,								
National Lottery		1 022	1 022		75		Ľ.,			
Total Operating Transfers and Grants	5	394 337	376 017	330 681	376 210	377 894	377 894	399 662	430 895	471 474
Capital Transfers and Grants										
National Government:		186 461	277 607	355 139	351 998	348 601	348 601	319 862	381 982	411894
Municipal Infrastructure Grant (MIG)		159 095	215 399	265 189	243.069	243 069	243 069	233,873	251.610	266 894
Regional Bulk Infrastructure Municipal Disaster Recovery	!		55,740	45 016	8 834	8 834	8 834.	12776		
Finanace Management Grant		174	*	4 999		5 000.	5 000			
Other capital transfers/grants (Insert description)		993		12 438						
Water Services Infrastructure Grant		26 199	6 468	27 500	100 095	91 697	91,697	73 213	130 372	145 000
Provincial Government:	İ	10 918	19 425	4 060	3 000		_	l: 17.7.17	<u>, , , ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, ,, </u>	
Massification - Cogta	¦ ļ	9 173	19 425	4 060		7.5				
		7110	10 140	4 000						
and the second of the second o					3 000					
Disaster Management Centre	١,		. ,							
Disaster Management Centre Other capital transfers/grants		1.746					i			
		1.746	_		_		_	-		
Other capital transfers/grants		<u>.</u>	-		_		-	<u>-</u>	<u> </u>	
Offier capital trensfers/grants District Municipality: [insert description]		-					- 1 (*) 2 (*)	-	- 	
Other capital trensfers/grants District Municipality: [insert description] Other grant providers:		2 581	120					-	_	
Other capital trensfers/grants District Municipality: [insert description]		2 581			,					
Other capital transfers/grants District Municipality: [insert description] Other grant providers: Other grant providers:	5	2 581 2 581	120		-				3.4	

^{1.} Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation 2. Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)

^{3.} Replacement of RSC levies

^{4.} Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality

Total transfers and grants must recording to Budgeted Cash Flows
 Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

DC21 Ugu - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2012/13	2013/14	2014/15		Current Year 2015	¥16	2016/17 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuli Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19
EXPENDITURE:	11									101010
Operating expenditure of Transfers and Grante					ļ					
National Government:		376 719	356 024	330 556	376 210	372 560	372 560	400 528	420 554	441 582
Local Government Equitable Share		202 622	236 862	264 748	300 685	300 885		319856	335 849	352 641
RSC Levy Replacement Finance Management		46 138 1 091	50 290	54 816	58.891	58 891	58 891	63 873	67:067	70 420
Municipal Systems Improvement		907	1 234 890	1 251 727	1 325	1 325 940	1 325	1 460	1 533 1 093	1,610
Water Services Operating Subsidy		3765	589.		3 650			10 000	10,500	1 148 11 026
EPWP Incentive	1	• • 1 079		1 042	1 826	1 826	1 826	1788	1:877	. 1.971
Infrastructure Skillis Development Grant Rural Transport Service Grant	Ιİ	:	165				-	Ä	-	
Rural Household Senitation			2 089 4 000	2944	2 446	2 448	2.448	7	_	1
Municipal Infrastructure Grant		121 218	59 905	5 030	6 247	6 247	6 247	1	<u> </u>	-
Waler Services Infrastructure Grant								2 5 10	2 636	2767
Provincial Government:		15717	9 607	1 441	250	500	500	400	420	441
Development Planning Shared Services			. 1000	250	-	250	250	400	420	441
Cogta Massification EPWP Incentive	li	15 717	1 959	897	. :	A .	-			
Department of Transport Grant	1 1		883 1 765		250	260	250			
Africa Bike week event	-		4.000	,	200	200	200			
District GDS				494					<u> </u>	
District Municipality:	1	_	_	ļ <u> </u>	_	_	ļ .	_	_ ,	
[insert description]				-				18 444 7		-
	Ļ	4.37	<u> </u>	·				11 15 25 1		
Other grant providers:	li	4 483	4 386	2 035		_	_	7 734	B 120	8 526
Grants from LM's to Entitles	[[2 581	2 654	1 1 1 1 1 1 1 1				7734	8.120	8,526
DB8A	.	880	709	524						
National Lotlery		1 022	1 022	45 1 486			. 3. 1			
	-	· · ·		1700						
otal operating expenditure of Transfers and Grants:	-	396 \$19	370 017	334 834	376 460	373 860	373 060	408 662	429 095	450 549
Capital expenditure of Transiers and Grants										
National Government:	L	186 461	277 607	349 993	351 998	343 601	343 601	310 862	326 405	342 725
Municipal Instrastructure Grant Regional Bulk Infrastructure		159 095	215,399	280 159	243 069,	243 069	243 069	223 873	235 067	246.B20
Rural Household Infrestructure	-		55,740	34 827	,8 834	8 834.	8 834	12 776	18415	14 086
Rurel Transport Services and Infrestructure								1 000	1 050	1103
Finance Management Grent	- [174								
Municipal Disaster Recovery Finance Management Grant	İ	993		12 718	1.	ě.				
Other capital transfers/grants	ŀ,	. 1						,		유민 선칙
Provincial Government:		26 199	6 468	42 289	100 095	91 697	91 697	73 213	76 874	80 717
Bresilia (a) Consument		10 918	19 425	24 985	3 000	5 000	5 000			
Provincial Government:		,	19 425	20 377		1 111				
A company of the comp	- [.]								<i>3</i> 1	
Disaster Management Centre		9 173	1.8 M23				19 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
Disaster Management Centre Other cepital transfers/grants		1748	18 420	4 608	3 000	6 00 0	5 000			
Disaster Management Centre Other capital transfers/grants District Municipality:			(8 M20		3 090	5 000	5 000			
Disaste: Management Centre Other capital transfers/grants District Municipality: District Municipality:					3 000	5 000				
Disaster Management Centre Other capital transfers/grants District Municipality:		1 746	9		3 000	6000 	_	_		
Disaster Management Centre Other capital transfers/grants District Municipality: District Municipality: Finsert description! Other grant providers:		1 748			-					
Disaster Management Centre Other capital transfers/grants District Municipality: District Municipality: Finsert description! Other grant providers: DBSA		1 748	-		-			_		
Disaster Management Centre Other cepital transfers/grants District Municipality: District Municipality: finsert description! Other grant providers: DBSA Total Capital Transfers and Grants		1748	120 120	4 608						3.0
Disasier Management Centre Other cepital transfers/grants District Municipality: District Municipality: Resert description! Other grant providers; DBSA		1 748	120		-			_	1	

^{1,} Expanditure must be separately listed for each transfer or grant received or recognised

DC21 Ugu - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2012/13	2013/14	2014/15	C	urrent Year 2015	116	2016/1 7 Medi u	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year 4 2018/19
Coorating transfers and grants:	1,3									
National Government:		ļ				ł				
Balance unspent at beginning of the year		3.724	4,044	16 095	B 427	8 427	8 427			
Current year receipts	İ	302 243	216 392	314 894	372 867	370 260.	370 260	400 528	420 554	441 58
Conditions met - transferred to revenue		301 924	204 341	330 558	381 294	370 335	378 680	400 528	420 554	441 58
Conditions still to be met - transferred to liabilities		. 4 044	16 096	430		8 351	٠. ٠	- 1	2.5	
Provincial Government:		·							· ·	
Balance unspent at beginning of the year		12 198	19 328	12 265	· .	. 1177	1 177			
Current year receipts	1	21 347	17 412		250	250	. 250	400	420-	. 44
Conditions met - transferred to revenue		14 217	24 475	11 939	250	0	1 427	400	420	44
Conditions still to be met - transferred to liabilities		19 328	12 265	326		1 427				
District Municipality:						ł				ļ
Balance unspant at beginning of the year			1 1 1		٠.			1.0	ļ	
Current year receipts	Į]				1	ļ			'
Conditions mut - transferred to revenue			-	-	-	-				-
Conditions still to be met - transferred to liabilities										121
Other grant providers:			ļ		i i				Į	
Balance unspent at beginning of the year		2 763	1 806	1 054		. 174	174]	
Current year receipts		947	· .	1 155		7 562	7 562	7 734	B 120	. 86
Conditions met - transferred to revenue		1 904	752	2 035	-	7 736	7 738	7 734	8 120	8 5
Conditions still to be met - transferred to liabilities		1 806	1 054	174				1 112	-	-
Total operating transfers and grants revenue	\top	318 044	229 567	344 532	381 544	378 071	367 849	408 662	429 095	450 54
otal operating transfers and grants - CTBM	2	25 178	29 414	931	-	9 778	-	-	_	
Capital transfere and grants:	1,3			,,				. ,		
National Government:	1					1		ļ		1
Balance unspent at beginning of the year		. 10 328	17 09B	24 148		16.878	16 878			·
Current year receipts		201 496	218 519	302 448	354 998	362 437	362 437	310 862	326 405	342 72
Conditions met - transferred to revenue		194 726	209 475	309 506	354 998	379 314	379 314	310 862	326 405	342.72
Conditions still to be met - transferred to liabilities		17 098	24 143	17,085	9				100	. t
Provincial Government:	ļ		.		, , ,				[ļ. '
Balence unspent at beginning of the year	į	33 711	: 64 846	18 398	* 4 × 1 / 1	2 604	2 604			
Current year receipts		14'231	29,673	22 034		5 000	5 000.	· -		
Conditions met - transferred to revenue		(\$6 904)	76 121	36 755	-	7 604	7 604			
Conditions still to be met - transferred to liabilities		64 846	18 398	. 3677						
District Municipality:		ļ					1		i •	
Balance unspent at beginning of the year							· '			١.
Current year receipts	ł	3 .	ļ.	•		·	Į		1	· ·
Conditions met - transferred to revenue	İ	-	_	-		-		~	_	
Conditions still to be met - transferred to liabilities				,			, .		<u> </u>	
Other grant providers:							,			ļ · · · ·
Balance unspent at beginning of the year	1	7 701	. 10 983	1 581	•	,				
Current year receipts	1	631	·	٠.	. :		Ī		ŀ .	· '
Conditions met - transferred to revenue	1	(2 651)	9 402	1 581	_		-			
Conditions still to be met - transferred to liabilities		10 983	1 581							
otal capital transfers and grants revenue	Τ	175 171	294 998	347 843	354 99B	386 918	386 918	310 B62	326 405	342 72
otal capital transfers and grants - CTBM	2	92 928	44 122	20 761		-	-	-	-	
OTAL TRANSFERS AND GRANTS REVENUE		493 216	524 585	692 374	736 542	764 990	774 767	719 524	755 5 00	793 27

References
1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance

^{2.} CTBM = conditions to be met

^{3.} National Treasury database will require this reconciliation for each transfer/grant

Description	Ref	2012/13	2013/14	2014/15		Gurrent Y	ear 2015/16		2016/17 Mediu	m Term Reyeque Framework	& Expenditure
R thousand		Audiled Outcome	Audited Outcome	Andited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-sudit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19
Geen Transfers to other municipalities Fire Republic constitution to Under Total Cash Transfers To Municipalities;	1		3 448 3 448	1 136							_
Lash Transfere to Entileas/Cither Externel Mechanisms VIP Tollate Disposite Menogement RM-VII, TRANSPORT SERVICES GRANT PUBLIC WORKS; EXPANDED PROGRAMME DROUGHT RELIEF RESPONSE AND REPOWERY Other grant appenditure Local Economic Development	2			11 835 240 2 703 7 32 1 804 1 \$98 9 277		1 191 1 358 1 014 3 869 1 778 14 108	1 432 1 290 963 3 476	1 132 1 220 963 3 476 1 988 13 288	10 000 67 2 510 1 788 7 321 2 227 11 340 1 785	10,500 01 2,635 1,677 7,657 2,335 11,907 1,842	11 02/ 91 2 76' 1 97' 8 07' 2 46 12 50' 1 93'
otal Cash Transfers To Entitles/Ems* Seen Transfers to other Orsans of State Fire lighting contribution is Line:	3	<u>-</u>	=	28 342		24 029	22 828	22 825	37 028	38 879	40 82
Total Cash Transfers To Other Organs Of State:		7,	-		. · · .	-	-				
Cash Transfers to Organisations Fire Spring contituing in Live Total Cash Transfers To Organisations				14), 13	# . # -			<u> </u>		V ¹	
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on-Casch Grante to Organisations Fire fighting contributor to Lids olal Non-Cash Grante To Organisations	4		i i i i i i i i i i i i i i i i i i i						· · · · · · · · · · · · · · · · · · ·	-	
iroupa of Individuala Indipert Support Frae Basic Standplaes otal Non-Cash Grante To Groups Of Individuals	6	16 900 32 687 49 787			18 826 -33 707 52 535	24 436 A2 118 66 553	23 218 40 C12 53 226	25 213 40012 63 226			
OTAL NON-CASH TRANSFERS AND GRANTS		190 422	52 478	- 1	95 190	68 553	63 226	83 22E			_

reservances

I. Insert description black by municipal name and dammoution code of raciplant

2. Insert description of each ority or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)

3. Insert description of each Organ of State (a.g. brancher to electricity provider to compensate for FBS provided)

4. Insert description of each other organisation (e.g. sheetly)

5 Insert description of each other organisation (e.g. the aged, child-heeded (nouseholds)

6. All descriptions should separate transfers for 'expital pulposes' and 'operating purposes'

Guarantry of Employee and Councillot remanerallog	Red	2012/13	2013/16	2014/15		Current Year 201	EMB	2016/17 Sledju	m Torna Rovanua Francowork	a Expend
R Recubund		Audited Outcome	Audited Outcome	Audited Curtoonse	Original Budgei	Adjunted Budget	Full Year Forward	Bardget Year 2016/17	Budgel Year +4 2017/18	Budget *
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Breits Belaring and Wager		2,000	360	410	4740	4 137	3930	. 4386	14804	
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Housing Allowances	ı	1333	1 144	145		845	1 736	1937	367 2 033	
Other benefits and elipseances	Į	67	87	7	7	i Ai.	29	1.00	46	''
ich Total - Councillors % Increuse	١.	7 840	7 784	8 80		10 443	9 620	11 200	11760	12
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Performance Bogue Motor Vehicle Allevance	١.			362		800	· 92.0	B27	658	
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if Person Municipality	Ľ	282 082		276 11%	291 306	310 940	285 449			
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ed Members of EndSea			()		"""	}	(area)	1867.98	mithe t	
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or Monagers of Brildles	İ				""	*****	h-us talk	14.039	1	
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Overtime Performance Bontos	ſ				1 1 1 1			:	2	
Motor Vehicle Allowance	3	181	117	and.	196	363	146	. 22	. 23	
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^{1.} Comma as all sprants

Chiman Definitions:

A. 9 and C. Avested actual as par the antitled filmental statementa. It audited amounts are usuamisate, usuamisate, usuamisate amounts are usuamisate.

A. 15 and C. Avested actual as par the antitled filmental statementa. It audited amounts are usuamisated.

A. 15 and configurate filmental amounts are usuamisated and actual amounts are usuamisated.

A. 16 and the statemental area and applicated by expressive proceedings from the section 20 of time billiable.

F. An entitated of that actual amounts (per entitle for the commat year at the point in time of preparing the budget for the budget year. This may differ from E.

G. The amount to be appropriated for this hadget year.

DC21 Ugu - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref		Salary	Contributions	Allowances	Performance Bonuses	in-kind benefits	Total Packag
		No.				PANIMAGO		
Rand per annum				1,				2.
Councillors	3							
Speaker	4		274 459	62-229	560 488	治さずる	海河的强制	887 17
Chief Whip		[.,				100	接種原因	-
Executive Mayor			363 639	72.614	666 801	建设的		1 103 0
Deputy Executive Mayor			277 262	62 679	547 257			887 1
Executive Committee		٠	2 001 294	98 082	2 328 671	医生物病		4 426 04
Total for all other councilors Total Councillors	8	1. 1	1 468 117 4 384 765	166 162 459 766	2 262 625, 6 355 842			3 896 9
VIII DOMNIANO		<u> </u>	4 404 (65	409 700	0 300 042		·	11 200 3
enior Managers of the Municipality	6		1	ļ				
Municipal Manager (MM)	-		1 044 682	245 688	157 242	150 964	Journal of	1 598 5
Chief Finance Officer			613 506	47 783	408 374	118 951		1 168 6
			583 033		374 886	118 951	建筑77 公	1 188 6
		100	849 653	10 282	209 728	118 951		1 188 6
	ļ		528 933	26 360	514 370	118 951		1 188 6
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otal Senior Managers of the Municipality	8,10		3 619 807	441 858	1 664 579	626 768		6 353 01
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Heading for Each Entity	6,7							
List each member of board by designation							Same and the second	
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화기들은 인트남리(영토) 이 모르는 목근소사	4	1.	A-1.07			A.		
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tal for municipal entitles	8,10	<u>-</u> -		_	-			
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- 1. Pension and medical aid
- 2. Total package must equal the total cost to the municipality
- 3. List each political office bearer by designation. Provide a total for all other councillors
- 4. Political office bears is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57).
- 5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
- 6. List each entity where municipality has an interest and state percentage ownership and control
- 7. List each senior manager reporting to the CEO of an Entity by designation
- B. Must reconcile to relevant section of Table SA24
- 9. Must reconcile to totals shown for the budget year of Table SA22
- 10. Correct as at 30 June

DC21 Ugu - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	ļ	2014/15		Cı	ırrent Year 201	5/16	В	udget Year 2016	147
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entitles	/			····		2			- ourbioloss	cityloyees
Councillors (Political Office Bearers plus Other Councillors)		40	l . <i>:</i>	40	40	8:	32	1.51		3
Board Members of municipal entities	4	6	1	- 6	19		17			
Municipal employees	5									
Municipal Manager and Senior Managers	3	12	5	7	10	. 5		3	·	
Other Managers	7	28	.27	1	20	19.	l ï	28	28	
Professionals	1	78	65	13	66	66	10	617	501	'
Finance		27	14-	13	19		. 8	18	. 12	
Spatlal/town pianning		-						1	1 47 317	
Information Technology		8	8		. 10	8	. 2	13.	n n	ĺ' ·
Roeds								15 1		1. · · · · .
Electricity				l'						
Water					7			586	481	
Sanitation	i					21.2		1 11	1	' . ' . ' !
Refuse	İ									
Other		43	43			37		1 / 1		
Technicians		43 625	807	18	597	576	21	61	61	
Finance				,".		. ""	**		"	
Spatial/town planning		1. ************************************								
Information Technology		3	3		2			61	. 61	1. 1
Roads		ļ. ' " }		[g. 4 - 17.45]	• •	- 2	1			
Electricity		79	79		75	74				· .
Water	•	326	30B	18		7.4 290	1. 1.			100
Senitation	1	154	154	10	310 147		20			
Refuse	-	10-1	1971		197	1,47			* *	
Other		63					3.	£:		fit is seen
Clerks (Clerkal and administrative)		(3)	63 175	SID.	63	. ,63	V () 1			
Service and sales workers		173	* 113	23	185	105		. 173	1,73	1
Skilled agricultural and fishery workers				4.44)			
Craft and related trades	-								4. 1. 4.	
Plent and Machine Operators	į					<u>.4</u> ,				
Elementary Occupations	ł	72	72		62	62				
OTAL PERSONNEL NUMBERS	。	1 000								
% increase	9	1 036	951	108	919	831	86	884	763	8
		ļ			(11.3%)	(12.6%)	(20.4%)	(3,8%)	(8,2%)	(5.89
otal municipal employees headcount	6, 10		ing in a	· •			- ,			
Finance personnel headcount	8, 10	121 :	112	9	112	110	1 2	112	: 110	
Human Resources personnel headcount	8, 10	. 20	. 18 (2	21	20		21	20	

- 1. Positions must be funded and aligned to the municipality's current organisational structure
- 2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working helf time (say 4 hours out of 8) = 0.5FTE.
- 3. s57 of the Systems Act

- 4. include only in Consolidated Statements
 5. include municipal entity employees in Consolidated Statements
 6. include headcount (number to persons, Not FTE) of managers and staff only (exclude counciliors)
- 7. Managers who provide the direction of a critical technical function
- 8. Total number of employees working on these functions

Description	Ref						Budget Y	Budget Year 2016/17						Medium Tex	Medium Term Revenue and Expenditure Framework	Expenditure
Ribousand	7	July	August	Sept.	October	Мочень	December	Jenouny	February	March	April	May	June	Budget Year	Budget Year +1	ã
Property rates		1	-	:											2016/10	RUSE NO
Property rates - penalties & collection charges	· . ·	·			1 Y)	1	10 1		1 	1-	t.	1	1	ı	
Service charges - electricity revenue	:		ř	1				i .	(· .	ı	1	'	ı	1	
Service charges - water revenue		35 568	35 558	35.568	35 568	35 568	35.55	35 55R	1 88	T SE SE	36.560	1 84	1 8	1	ı	1
Service charges - sanitation revenue		9357	9 357	9 357	9357	9.357		٠.	O JET	ODE O		8	32,553	426816	448 157	470 565
Service charges - refuse revenue		1.	1.	1		, 1			i i	200	n -	/Q: 6	9357	112.28H	117 895	123 790
Service charges - other		!	1		1	7	:				Ϊ :'., · .).	ſ	ı	ī	'
Rental of facilities and equipment		25	₫	707	104	JUK	. \$	104	i s	1 \$			1	1	ı	1
Interest earned - external investments		23	223	8	633	600		S C	5 (104	* 0	3	\$	1249	1312	1377
Interest earned - outstanding debtors		12.00	37	347	347	716	 	1 2				23.	22	11 068	11 622	122
Chydends received	. (:	1					:	Ē.	الر		34	317	317	3802	3392	4191
Fines	<u>.</u>	,		. 1			!		,	î H		1.	1	ı	ı	
Licences and germits	,	: <u></u>		.:	, , , , , , , , , , , , , , , , , , ,		1				ī	ı	ı	ı	1	
Agency saviess).		l .	le Tr	î.	1	1	Tr.	, I				1	1	ı	
Transfers terromised _ onesessioned		ř.	l·	1.		1	1	1	i			ı	ı	1	,	
Office revenue			000										408 662	408 GE2	429 NOS	ARTH EAC
Cahe on disposal of DDC		ž	3	953	696	£963	963	696	963	2	696	88	28	11.55.6	12 136	42 ZA3
Course of Charles of the Charles of	-				J.;		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	T.	1		1	1.	1	1		Ž
ional convergio (excitating capitali transfera and contribution)		13 13 13 13	<u>2</u>	47 231	47 231	47 231	47 231	47 231	122.17	122.4F	47.231	17.23	446 803	27. 270	The Ach P	4 076 440
Expenditure By Type																2
Employee related costs		27 738	27.738	27.738	27.738	27.738	27.738	27.738	27.738	27.738	27 720	927.776	22.43	000000		
Remuneration of countries	 		8	086	980	990	086	066	066	9	•	3 6	000	USS 266	348 493	J06 967
near Imparation	: 1	3.180	28	3.180	3180	3180	3186	3.180	3,180	3 180		190	3 180	H 400	40 nex	Sept of
Lepredation & asset mparment				10 300	008:00	10 300	10:300	10 300	10 300	10 300	10300	10.300	10:301	133 ATM	190.00	42070
Hirance charges		13/5	1315	1315	385	1345	13/5	13/5	1315	1315		13.5	1345	15 775	45 FEA	\$17.00
Duik puichases		92.9	282	6779	6.789	6788	٠.	6,290	6789	5780		6829	6789	81468	85 Ed1	F7 333
		S 2	1	152	¥2	22	2022	725	725	图	· ·	19	152	OIL &	0 128	
Contractions and another		24/4	2474	2.474	2474	2474		2,474	2.474	2474	2474	2.474	2 474	20 683	31 169	200
Charavantihas		2005	2000	3006	980	٠,	3086	3086	3086	3088	3086	3006	3086	37 028	38 879	40 823
Loss on disposal of PPE		0.00	2000	18.543	38.5	18643	8543	6	18,543	18 543	18.543	18543	18 543	222 527	233 647	245 330
da) Expendiure		75 410	75.20	7 45 A	200				1				I	-	ı	
The state of the s		3	3	2010	S 128	81.0	BCL CJ	新 2 2	15139	75 139	13 139	75 139	75 139	901 663	946 746	29168
Surpidat (Detroit)	. ت	(27 907)	(27 907)	(27 907)	(27 907)	(27 907)	(Z7 907)	(27 907)	(27 907)	77 907	(27 997)	CZD 80E7	380 754	73.77	77.461	24 724
Particular recognists - Caprial	1. (1. (1. (1. (1. (1. (1. (1. (1. (1. (· · · · · · · · · · · · · · · · · · ·			310 862	310 862	326 405	30.735
Contributed assets	-4 -4 -4												1	ı	1	1
Surrains/(Daff-ff) offer cardinal transfers 2	-	+	1	1				1 1 2 2 2					ı	1	1	ı
contributions	<u> </u>	(27 907)	(27 907)	(27 997)	(27.907)	(27 907)	(27 907)	(27 907)	(27 907)	CZ7 9677	77.907	CD7 9/07	601 646	204 694	469.000	100
Exalton	5 	- Si 	* :3			1 A.		• •	, i			ì	200	A COL	000 000	
Attributable to minorities													ı	1	I	ı
Share of surplus/ (deficit) of associate			- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	+2									j	ı	1	1
Surplus/(Deffett)	7	(27 997)	(27 907)	(ZZ 907)	727 9071	779877	/27 QB.7/	CT SALT.	CO 2 000	Att mitter	ALL PARTY	100	-	1	1	
			-	,			100		1702 170	7/08 /75		COM 727		763 637	400 000	ATT ATT

R thousand Revenue - Shandard Governance and administration Exactive and administration Exactive and administration Exactive and administration Exactive and administration Community and public safety Community and social services Sport and reversion Public safety Housing Heath Economic and environmental services Planding and development Road transport Environmental protection Trading services Blackinky Wester Wester	Juty 14 734 14 524 61 3 61 3 61 3 61 4 5 5 081 3 5 98 3 5 98 1 4 6 2 1 1 4 6 2 1 1 6 3 1 6 3 1 7 8 8	¥ Van		October		Budget Year 2016977 December Jenuary	Jenuary						2 m	Median Tem Revenue and Expenditure Framework	Spenditare
R thousand Revenue - Shaudard Governance and examiseration Exactive and ounsil Budget and treasury office Community and societies Community and societies Community and societies Sport and reversion Public setily Horsing Heath Economic and environmental services Planting and development Roed treasport Environmental protection Trading services Blectitudy Wester Wester Wester	Value 14 724 14	Arii	,		-	December	Jenuary	-			-	T	-	A	
Revenue - Shendard Governance and ediminaterefon Exactive and council Budget and treasury office Composale services Community and public safety Community and social services Sport and reveration Public safety Horsking Horsking Horsking Readth Economic and environmental services Planting and development Road trensport Environmental protection Trefing services Planting Water Water Water Water	427.47 42.72 8.72 8.12 1.12 1.12 1.12 1.13 1.13 1.13 1.13 1	L	温		November			February	March	April	Á	Juma	Burdget Year	Sunget rear #1	Budget Year +1 Budget Year +2
Governance and submissersion Boactive and treatury office Corporate services Community and public selecy Community and social services Sport and recession Public safety Horseing Horseing Horseing Readth Economic and services Planting and development Read transport Environmental protection Trading services Plenting Wester Weste varier management	250 4 4 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6												Т		2000
Expective and bounds Budget and traskury office Community and public safety Community and sodel services Sport and reversion Public safety Horseling Horseling Horseling Horseling Horseling and development Road transport Road transport Road transport Read transport Read transport Weste and transport Weste water management Weste water management	254 45 65 65 65 65 65 65 65 65 65 65 65 65 65	_	14.794	14 794	14.734	英	# 79E	14 794	# 794	14 794	14 794	14 794	177 524	186 400	195 720
Compusation restring to the Compusation of the Compusation of the Community and social services Sport and recreation Public safety Housing Health Housing and development Economic and services Plansing and development Roed transport Environmental protection Trading services Bectrictly Wester Wester management	87. 87. 87. 87. 87. 87. 87. 87. 87. 87.		28	<u>2</u>	182	≅ .	<u>8</u>	182	182	182	182	182	2 188	2 297	2 412
Community and public safety Community and public safety Community and social envices Sport and recedion Public safety Hoosing Heath Sconomic and environmental services Plansing and development Roed transport Environmental protection Trading services Bectrictly Welch Weste water management	2. 1. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2.	¥.	14,324	14 524	14.524	14.524	14.524	14.524	14.524	14 524	14 524	14 524	174 287	183 002	192 152
Community sint pulse salety Community and social services Sport and reseation Public salety Horskip Heath Economic and environmental services Planning and development Roed transport Environmental protection Trading services Bectrictly Weste water management	1 2 36 1 1 2 36 1 1 2 36 1 1 2 36 1 1 2 36 1 1 1 2 36 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	:) ·	20 1	16	io :	S	20	82	18	65	19	1049	10	1 156
Community and social services Sport and reversion Public snelly Hoxshig Heath Economic and environmental services Planting and development Road trensport Environmental protection Trading services Bectrictly Wates Wates	1 20 50 to 1 20 50 1 2 50 50 1 2 50 50 1 2 50 50 1 2 50 50 50 50 50 50 50 50 50 50 50 50 50	_		<u>ब</u>	513	643	613	613	613	613	63	613	1354	7772	8018
Sport and neareachon Public spriety Housing Heath Economic and environmental services Planning and development Roed transport Environmental protection Trading services Plectrictly Water Waste water management	2. 00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-		1	1	1		i,		1.	ì	1	1	1	'
Public safety Housing Housing Housing Housing Housing Housing Housing Housing Housing Plansing and development Roed treasport Environmental protection Trading services Bectrictly Water Water water management	25.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	· :	:	77	<u></u>	Į,	72	Ki.	2	ķ	N	7	254	202	280
Horsing Heath Economic and environmental services Planning and development Road transport Environmental protection Trading services Bedring Water Water management	25 C C C C C C C C C C C C C C C C C C C		. 585	285.	592	295	285	.592	285	592	585	592	7 100	7 455	7 828
Heath Economic and environmental services Plansing and development Roed transport Environmental protection Trading services Bedrickly Weter Weste water management	25 C C C C C C C C C C C C C C C C C C C		ľ		i	(j	ŀ	.1		ı	ŀ	ı		
Economic and environmental services Planning and development Roed transport Environmental protection Trading services Electricity Water Water management	3.598			1	,	•	· i	1	- · I			1	1		. !
Planning and development Roed transport Environmental protection Trading services Electricity Weller Wester unanagement	25 - 25 S		. 7	AST II	- Page	E 1064	1904	- V	2	1984	- 60	1 20	1 000	1 000	ı į
Prainting and development. Roed transpart Environmental protection Trading services Electricity Water Waste water management	462		100.0	200.00	200	9 .	1000	2000	on C	2000	9		278 20	55	6, 220
Roed transport Environmental protection Trading services Environmental Water Water	1 482	2000	2000	2000	2000	3.588	9338	3.598		3,538	3.598	3588	43 189	45 339	4 2 8 3
Environmental protection Trading services Electricity Weten Westen	1 482		: :!.	i		1	'n	- 1	1	`1	1	ı	1	1	ı
Trading services Electricity Water Waste water management	90 98	1482	1 482	1.482	482	1 482	1.482	1482	1.482	4 482	1480	1.092	17 790	18 679	10.643
Electricity Water Waste water management		_	AD GR4	20 084	In on	80 DB4	20 08	400 GD	Pag 148	97 OF	PH 064	*** De4	074 770	die oco	4 1774 9774
Meter Wester water management			2	2		8	100 00	-	00 00	Tac no	- OE 100	202 202	27.176	1 U.C.U 5355	ALC: UNIT
Wester Waste water management		· ·		1	 	1.	1	1 }	1	Ι,	1,	1	ı	1	1
Waste water management	200	<u>:</u>		- 625	71 025	- SZ	23 025	7.025	7 025	71 025	71025	71 025	862 298	894 913	939 656
	9326	9326	9326	9326	9366	9 826	9996	9566	926 6	9366	9886	9966	119 472	125 445	131 717
Weste management	1	1	ı		ľ	,	ı,	, l	1	1	í	1	ı	1	1
Обыт	75	77	23,	¥.	21	2	12	7	22	23	72	Zi	R	292	LZ.
Total Revenue - Standard	101 489	101 489	10H 489	10f 489	101 489	101 489	£01 489	101 489	101 489	101 489	10f 489	10H 4BB	1217 568	1 278 762	1 342 700
		į	1	1	!	1	-	1	1	-					
CASE ANTITUDE - CASING C	_		1	1		1	į		į	!	ļ	1			
COVERTIBILITY ACTUALISM AND ACTUAL ACTUAL	808 J.		522	17 308		11 33	語の上	200	1 308	17 358	17 353	17 359	208 303	218 719	229 654
Dodget and because when			0070	0.530	87.	8	0.70	907	8	0	8	60	V 0 2	252	950 FG
Description of the second of t	2000	9		0.00	2000	0.000	0.00	5,000	9.073	SHC 9	20/3	2000	2 2 2 2	4001	44 608
Community and neglite entitle	200	: 1	ACC C	DCC 0	200	mec a	Dec a	200	BC 8	2000	200	Det o	102 309	10/4//	172651
Contracting and product society	Ž.	:	BOC	8	5	enc.	900	e :	8		900	one		078-0	978
Countries and recognise	1	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	· .	1 1	i·	1		í.	1 .	1,		1	ı	ı	•
COURT TO THE SERVICE	1 . 6	1 2	Ş	ı . ξ	1 6	1	1 8	1 . 2	į	t: }	1 [1 {	1 8	1 4	1 6
Public saren			8	R.	906	8	906	900	8	99	B F	ŝ	819	6 403	9
Housing		t		£ .	1	1.	<u>, , , , , , , , , , , , , , , , , , , </u>	ï	1			I	ı	1	1
				1. 1	i · į		1 1	1 1	1.	1	r į	1	1	1	
CCCNING STO GUALCHINGHING SBLANCAS	0.037	- 4	794	250.0	250 0	7590	2000	200	750 0	2	200	250 0	13021	200	61 130
Planting and Development	001 C	.	. o 180	70C C	. DBI C	2	6	:09Ls	MQL C .	25	DQL c	Dale	TR LO	500	96 204
HOSU URINADOT		1 1	ì (r į			f. [1 1	1	i 1	ij	1	1 }	' !
Environmental protection	1,472		1472	7475	- T	1472	142	1,472	1472	142	1 4/2	1472	17 564	75¢ 81	19 474
Trading services	90 063	25.00	26 243	20 243	200	50 543		20 543	20.563	25	25 25 26 27 27 28		606 549	626 845	
Electricity	1	. 1		1 4		1					1 1	ı	1	1 !	1
Water	43.213	÷	43 213	E 323	43 213	6 3 243	43.213	63.233	43.213	43 2/3	43.Zl3	43 213	518 558	544 487	57 771
Waste water fransperrent	7.330	_	7330.	1330	7 380	7 330	288	7.330	7 330	7.330	7.330	000	098 /8	925 256	36 376
Waste management	μ.	••'	[i	1.	í		1	<i>j</i>	1	1	ι	ı	ı	1
Office	16:		7.6	26		26		26	26	25	-26	97	1 150	1 218	1279
Total Expanditure - Standard	75 139	75 139	75 139	75 139	75 139	75 139	75 139	75 139	75 138	75 139	75 139	75 139	901 663	946 746	994 084
Surplus (Deficit) before assor.	26.350	26 350	26 350	26 350	26 350	26 350	26 350	28 350	26 350	25.35	28 330	26.350	316.205	332 015	348 616
Share of ermitted (definit) of secondate				- 1	7		. 1								
and former of the control of	076 92		400 40	1 0 0 E	i	46 454	See days	100000	-	1 65	1 60		1 200	1 70 000	1
authus/logics)	40 eve		NDC 07	nee az	00 to	0.05 az	00 33E	ACP CX	TO SEE	DGF 92	455 d2	26 35U	376 203	535 013	249 010

<u>Refresnoss</u> f. Surplus (Deficit) must reconcile with Budsted Financial Performence

R thousand Mail-ven experifiture to be approprieted Vole 1 - EXECUTIVE & COUNCIL	<u> </u>						Budget Y	Budget Year 2016/17						Medium Ter	Medium Terra Revenue and Expenditure Framework	Expenditions
Vols 1 - EXECUTIVE & COUNCIL		Valy	August	Zie Zie	October	Nov.	Dec.	January	Feb.	Flack	April	Mary	June	Budget Year 2018/17	Budget Year +1 2017/18	Budget Year +2
	<u> </u>		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	*						,						
Vote 2 - FINANCE & ADMINISTRATION	4: 1											- - -	ı	1	r	'
Vote 3 - INFRASTRUCTURE & ECONOMIC DEVELOPMEN	MENT					- 1 - 1			ĵ.	···			1	1.	1	1
Vote 4 - WATER	<u>:-</u>												ı	ı	Ī	1
Vote 5 - WASTE WATER MANAGEMENT						· .							ı	1	ı	1
Vote 6 - PUBLIC SAFETY	<u>,` -</u>						.						ı	1	Ī	1
Vole 7 - ENVIRONMENTAL PROTECTION		. A.									.·	- 3.	1	1	1	1
Vote 8 - OTHER: MARKET										- · ·		•	ı	ı	ī	, i
Vote 9 - SPORTS & RECREATION													1	ı	1	1
Vote 10 - INAME OF VOTE 10]	••							· , · ;		[;]			1	1	ı	1
Vote 11 - IVAME OF VOTE 11]									:			٠.	1	I	ı	,
Vote 12 - INAME OF VOTE 12				-								٠.	ı	I	1	'
Vote 13 - INAME OF VOTE 131	· ·	• ,		1					٠,٠				I	I	ı	1
Vote 14 - INAME OF VOTE 14	·.		•			: :)				- ; ·	J	1	1	1
Vote 15 - INAME OF VOTE 15	<u>. </u>				-	.:	:						ı	ı	ı	,
Cupital multi-year expenditure sub-total	~		1		1.		-						'	1	-	'
Single-year expenditure to be appropriated			*				•			1	ŀ	ı	ı	I	1	•
Vole 1 - EXECUTIVE & COUNCIL	. 1%	103	103	103	8	103	180		103:	Ę	-		-			
Vote 2 - FINANCE & ADMINISTRATION		2421	2.421	2421	2425	2421	HOY C	ALV C	20.00	200		500	Ene L	2 640	2772	2911
Vote 3 - INFRASTRUCTURE & ECONOMIC DEVELOPMEN	Ý	6	-67	57	\$	S	9	3	7	7 707	7461	1747	17.421	44 055	46 258	48 57.1
Vots 4 - WATER		19 669	19 659	10,659	19 659	19-639	19 659	19 650	10,659	10 694	10,610	10,650	2	320 440	029	
Vote 5 - WASTE WATER MANAGEMENT	٠.	6 662	6 562	.6 662	\$ 662	6662	6 662	6.662	999	688	6663	6.669	60, 27	02446	200 335	909797
Vote 6 - PUBLIC SAFETY	·	8	88	88	23	22	28	88	83	#3	- 53	8	8	60	1050	1 403
Vote 7 - ENVIRONMENTAL PROTECTION	<u></u>												,	1	ì	5 1
Vote o Contract Market					• • • •			¥.	: :-				1	ı	1	1
Vote 10 - INAME OF VOTE 108	3.			- d. 		. <i>!</i>						.,	1	ı	ı	1
Vote 11 - INAME OF VOTE 11	· · · ·			 :. 						:			1	1	ı	1
Vote 12 - INAME OF VOTE 13	: 7:			• • •				• .:			:		ı	1	1	ı
Vote 13 - INAME OF VOTE 13	٠			,			-		1		,		l	I	i	ı
Vote 14 - INAME OF VOTE 14	٠,		•						• :				1	ı	ı	1
Vote 15 - INAME OF VOTE 15]							"			:			1	ŀ	1	I
Capital shigle-year expenditure sub-total	22	28 978	28 978	28 978	28.978	28 978	28.978	28 678	28 078	10 are	26.070		1 8	<u> </u>	-	•
Total Capital Expenditure	2	28 978	28 978	28 978	22 070	20076	0.000	2000	20.00	9,6	0 JE 07	9/6 97	999 De	303 147	387 604	486 985

<u>Rébierences</u> 1. Table stroukt be completed as **either Mult**: Year expenditure appropriation or Budget Year and Forward Year estimates 2. Total Ceptial Expanditure must recornate to Budgeted Ceptial Expenditure

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Medium Term Revenue and Expenditure Budget Year 2016/17 238 418 5175 1503 1250 2421 19 B68 엻 6 870 June 3 77.5 (5) (2) (2) 2421 19 868 0.89 May 1250 19 868 <u>8</u> 6.870 2421 **2** April 37.5 280 2.421 19.868 6.870 March 25 EB 22 25 EB 22 25 EB 22 EB 6870 Ę. 19 868 2421 6870 January Rudget Year 2016/17 37. 50. 50. 50. 2.421 19 868 6870 26 739 뎚 DC21 Ugu - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (standard classification) 1,250 19 868 2421 9 ₩ Ø 2427 19.868 6870 æ October 50.03 2421 19 BS8 26 739 .6 870 Sept 242 242 242 19 868 6 870 August 3.75 1289 2421 19 868 6 870 July Ref Economic and environmental services Community and social services Governance and administration Community and public safety Description apital Expenditure - Standard Planning and development Budget and treasury office Waste water management Environmental protection Executive and council Sport and recreation Corporate services Road transport rading services Public safety **Electricity** Housing R thousand

Budget Year +2 2018/19

Budget Year +1

2017/18

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Waste management

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Public contributions & donations

Internally generated funds

Вотгоміля

cotal Capital Funding

References

Transfers recognised - capital

Other transfers and grants

Provincial Government

District Municipality

National Government

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1. Table should be completed as either Multi-Year expenditure expropriation or Budget Year and Forward Year estimates Total Capital Expanditure must reconcile to Budgeted Capital Expenditure

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<u>u</u>	2	27.738	27.73	27.738	27.738	82.23	27.738	821 7Z	27.738	27.738	332 850	349 493	265 267
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Castrosan equivalents at the monthlyear bagin: 263 709	3/2/3	293 587	244 901	372 152	323 465	274 779	226 093	353344	304 657	25.07	253 708	362 227	501 100
-		244 801	372 152	323 465	274 779	228 083	363.344	304 657	255 971	383 222	383 222	FT 905	640 474

DC21 Uga - Supporting Table SA30 Consolidated budgeted monthly cash flow

1. Note that his section of Table SA 30 is deliberately not thinked to Table A4 because fining differences between the involving of clients and nonining the cash means that the cash means that the budgeted expensions. However for the MTREF it is now cliently

DC21 Ugu - Supporting Table SA31 Aggregated entity budget

Description	Ref	2012/13	2013/14	2014/15	Q.	urrent Year 2015	16	2016/17 Mediu	m Term Revenue Framework	& Expenditure
R million	1,00	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Financial Performance					· · -					
Property rates								: .	4., 5	
Service charges		· · · · · ·			<u>.</u>					
Investment revenue	}	Ó	0	1		f f	f	: 1	• • • •	1
Transfers recognised - operational		13	13	21	5	24	23	25	26	27
Other own revenue		1	1	3.4	2	20	19	6	6	7
Contributions recognised - capital & contributed assets		, -						1.5	_	
Total Revenue (excluding capital transfers and contrit	encitud	14	14	22	8	45	42	31	33	35
Employee costs	i	3	4	á á		10.	9	- 11	11	12
Remuneration of Board Members		0	0	.0	0	1 3 4	1	1	1	1
Depreciation & asset impairment		0	0	. 0	6	Ò	ο.	, c	0	0
Finance charges						0	0	0	0	0
Materials and bulk purchases			t. 1				_		-	_
Transfers and grants		-				· · · · ·	- 1	1.5		=
Other expenditure		7	7		14	16	16	19	20	- 21
Total Expanditure		11	12	19	23	27	26	31	32	34
Surplus/(Deficit)		3	3	3	(16)	18	17	1	1	1
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - operational					N 4 4 4	0	0	7 1	1	1
Public contributions & donations									· · · · · · · · · · · · · · · · · · ·	!
Borrowing							_			i
Internally generaled funds		0	0	0	1.4		1	. 4		1
lotal sources		0	0	0	1	2	1	1	1	1
Financial position										
Total current essets	<u>'</u>	9	. 13	17	12	. 14	., 14	15	16	- 17
Total non current assets	İ	1	15 1 1 1 1 1 1 1	e - 1:	1.	2	. 2	2	.2	2
Total current liabilities		1	2	2	网络花花鱼		1	. 2		2
Total non current liabilities					_	!	_]: · · · ·	_	
Equity		9	, 12	16	:- :: 12	. 15	. 14	13	13	: 14
Cash flows										
Net cash from (used) operating		4	5) . I	2	0	0.	1	1	1
Net cash from (used) investing		(0).	(0)	(0)	(1)	(1)	~ 4.40	(4)	(4)	(5)
INGLESSII IIDIII (USSU) IIIVOSUIIIJ									1 1 1 1	1. 1.7
Net cash from (used) financing		الس المعارا	्र स्थाप				.: ': '-	5	· ' \ _	· · _

DC21 Ugu - Supporting Table SA32 List of external mechanisms

External mechanism	Yre/ Mths	Period of agreement 1.	Service provided	Explry date of service delivery agreement or	Monetary value of agreement 2.
Name of organisation		Number		contract	Rthousand
Gambu Security Survices Glessic Care Zamori 318 (PTY) LTD Fuze Geometrice Dynamo Duck Trading & Projects 192	Yrs Yrs Yrs Yrs	2	Security Services Cleaning Services Repairs to Bullding & Structures Water Mater Reading Supply of Water with Tenkers	30/09/2016 05 June 2018 31/12/2018 08 June 2017 31/08/2016	6 564 4 255 1 646 10 893 1 109

References
1, Total agreement period from commencement until end
2. Annual value

Compact Comp	Description	2	Preceding Years	Current Year 2015/16	20f8/17 Mediar	20f8/17 Mediam Torn Revenue & Expenditure Framework	& Expenditure	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2825/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/28	Total Contract Value
Control	R thousand	<u>.</u>	Total	Original Budget		Budget Year #1 2017/18	Budget Year +2 2018/19	Betimate	Betimate	Entimeto	Estimate	Estimate	Estimate	Estimate	Estimate
1	Parent Municipality:														
## implication ### Contract #			36		1460	3	Ž.	:.	7.		:				
Bit Contract Bit			. 23		28	241	98	121		- 					8 2 5
Discontinuity 2 Disc										• .				• "	nor I
Description 2 2 2 2 2 2 2 2 2	Total Operating Revenue Implication		**	575 278	98	414	433	111	-	<u> </u>			1	-	1 888
Comparing 2	Expenditure Obligation By Confract	N	;-		:	_									•
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Injustical By Contract; 2		_	-		-	1	1	1	1				. 1	. 1	1 1
Contract Contract	Capital Expanditure Obligation By Contract	~													
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Contract Contract	Total Capital Expenditure Implication		I	1	1	t	ı	l	1	1	1	1	i	ı	-
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2 920 582 611 641 641 641 641 651 17294 622 475 622 622 622 622 622 622 622 622 622 62	Total Operating Revenue Implication				1	1		1	1			1			' '
1204 1012 1033 1116	Expenditine Obligation By Contract	7	-				í.								
Mont 2214 1012 1053 1116 — — — — — — — — — — — — — — — — —			920		£ 63	£ £						• • • • • • • • • • • • • • • • • • • •			2754
Outland: 2 224 1012 1083 1116	•	. 72													3 1
2 ontrod			2214	1012	1063	1116		1	1	1	-	1		. 1	5.405
22/4 10/2 1063	Capital Expenditure Obligation By Contract	7												•	
22/4 1002 1008 1706			 				7					., : ``.	X A		1
22/4 10/2 108 17/6					· · · · · · · · · · · · · · · · · · ·		y.			. i		• • •			1 1
22/4 10/2 10/3 17/6			-	1	 - 		1	1	1	1	1	,		1	1
	Total Endity Expenditure Implication	L	224	1 012	1 063	1 116	1	ı	-	-	ı	'	1	,	5 405

Defenances

1. Total implication for all preceding years to be summed and total stated in Preceding Years' column

2. List all condracts with frame financial obligations beyond the Bree years covered by the NATREF (NETMA \$3)

^{3.} For municipalities with epotroved total revenue not exceeding 1250 m - all confracts with an annual cost greater than 1350 000. For municipalities with approved total revenue greater than 1250 m - all contracts with an annual cost greater than 1350 m is an annual cost greater than 1350 m is an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with an annual cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all contracts with a second cost greater than 1350 m. all cost greater than 1350 m. all cost greater than 1350 m. all cost greater t

R throughd at the control of the con	1 Ub-si	Auditul Outcome	Audited Outcome	Audited Outcome	Original	Adjusted	Full Year	Budget Year	Budget Year +1	E
Indrastructure Artisustructure - Road tensport Francis, Pavarsasta & Artigas Silona water	ubah I			9-120-210	Budget	Budget.	Ferenast	2016/17	2017715	Budget Year o 2018/19
inisatrucium - Road tearsport Florida, Passanusta & Arlógos Gilona sealer		1					-			20.00
Flunds, Paramenta & Bridges Sions water		148 898	229 091	36Z 586	359 998	578 434	359 503	214 813	298 043	313 9B
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 1. Total Capital Expanditure on new assets (SA3/a) plus Total Capital Expanditure on renewal of existing assets (SA3/a) must reconcise to total capital expanditure in Budgeted Capital Expanditure

 2. Airporte, Car Parte, Bas Temérale and Text Flerita

 3. For example—Sectivology heolotomes (e.g. film optic, Wild Internationality) for economic development purposes

 4. Work in-programmination construction to be budgeted under the respective law

 5. Internationality budgets are purposed by that internationalities and whichesplant & equipment weed by the service generated by that Internationality

 6. Posset side and a based example to be included within the mappedities and whichesplant & equipment weed by the service generated by that Internationality

 7. Bits are used to provide a service to the covernantly

 8. Not investigate conditional conditions to the Top advicative being bull exting the investig authorities

 9. Status, art softendates, trades exhibites inclinot verticing that would normally be classified as "Flerit and equipment".

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Ambulances Renewal of Existing Assets as % of total capes Renewal of Existing Assets as % of depreon*		12.1% 60.1%	20.0% 81.7%	0.0% 0.0%	0.0%	0.0% 0.0%	0.0%	9.1%	9.1%	9.1%
Refuse Fire Conservancy										
Specialised vehicles		-	_		_	-		-	- 1	-

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- 1. Total Capital Expenditure on renewal of existing assets (SA34b) plue Total Expenditure on new assets (SA34e) must reconcile to lotal capital expenditure in Budgated Capital Expenditure
- 2. Altports, Car Parks, Bus Terminals and Terri Renks
- For exemple technology beachange (e.g. Har optic, WHF) Intreductive) for economic development purposes
 Work-in-programman-inder construction to be budgeted under the respective florm.
- 6. Intrestructure includes tand and bulliangs required by that intrestructure and vehicles/plant & equipment used by the service generated by that intrestructure

1

- 6. Donated/contributed & leased seasts to be included within the respective aub-class
- 7. Busses used to provide a service to the community
- 8. Not muricipal contributions to the top structure' being built using the housing subsidies

check balance

- Statues, ari extredicra, madajs etc.
 Ambulances, fire empires, refuse vehicles but not vehicles that would normally be classified as "Plant and equipment"

Description	Ref	2012/13	2013914	2014/15		Rissent Year 2016	Me	2016/17 Hadis	ra Termi Ravenise Fragusypork	& Expenditure
Rthousand	1	Andillad Optenne	Audited Oxfeems	Auxilied Outcome	Griginal Budgel	Adjunisd Budgel	Full Year Forecast	Resignat Year SD16/77	Bitriget Year 41 2017/18	Budget Year 4
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Transmission & Religiolation						297 1			*	
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Dame & Reservoire		273	264	2 2 19	2 939	2 083	2 834	- 2414	3 586	378
Water publication			.111	2 332	968	960	920	4 854	5 096	- 63
Reliculation		1 844	,7943	16 507	11 006	- 31 014	10 464"	12 (28	13 049	1870
Infrastructure - Sanitation		-	599	4842	3 164	8 167	8 008	3 300	3 468	36
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Civic Land and Buildings		1748	1 026	2519	5 606	6 670	B 387	6221	6 632	. 66
Other Buildings Other Land	i		••. :		161	151	163			
Surplus Assets - (Investment or Investory)	ŀ		-		·		· · <u>~</u>		-	1.4
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olmojaal susata List sek-olma amaloles Computers - softywe & programming			450	4	1.11 "7	20. 2	1 270	1 160	1 218	12
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References
1. Total Reports and Medicinerance Expanditure by Asset Calogory must reconcile to total repairs and maintenance expenditure on Table BA1
2. Alports, One Parks, that Tanglade and Tast Starts
3. For attempte—facilinology backbones (a.g., three optic, WFT intractructure) for economist development purposes
4. Month-typing-resolution constitution to be subgladed under the respective for economist development purposes
5. Intractructure includes "face and elablings ensured of year interactive early and elablings ensured a plant information and the face assets to be included within the respective sub-class
6. Deninctionstituted it leaved assets to be included within the respective sub-class
7. Suspect send to provide a confect of the community
8. Hist numbrate contributions is the "top abundance" being built vising the housing substition
9. Beauties, and collections, medicing the face built visiting the housing substition
9. Restress, and collections, medicing the face in the visiting that would normally be classified on "Plant and equipment"

Debstiption .	Ref	2912/13	2013/14	2014/15	c	turrant Year 2015	ris .	2016/17 #Bedja	m Yorm Rayonui Franswark	A Expendito
Rthousand	1	Audiled Outcome	Audited Outpome	Audited Outcome	Original Budget	Adjusted Budget	Foresasi	Bodgat Year 2016/17	Budgel Year +1 2017/15	Budget Year 2918/19
Spreelation by Annet Clara/Su's-oliner										
<u>ufraefrueture</u> Infraefrueture - Road Iranspert	1	43 902	44 955	153 670	44 580	79 889	70 004	112 965	118613	124 6
Roads, Paymento & Bridges		. 5			-	. ~	-		-	
Sturm marter				;						
Interlucture - Electricity		·_	ì · · · _	l ·		· _	·	': . I	100	'-
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Street Lighting			· .			ļ.,			. '.	
mirentructure - Weigt		40 609	38 606	138 101	40 082	68 259	62 948	101 542	100 618	111 8
Dans & Recervola	1	28 828	21 863	82 406	. 23 995	39.636	37 658	60 482	. 63 485	, ès es
Webs platforfor Rifethefor	ł	£ 236	. 7 868	29,484	8.516	14 112	13 408	21 651	2294	240
Intrastructure - Sentiation	İ	. 6544	6 965	25 209	7 571	12.507	11882	10 229	. 20 191	212
Retoulation		3 293 78	4 149	15 560	4 498	7 430	7 089	11 423	11 994	125
Severage purification		3215	96 4 052	367 15 202	- 108	178	167	269	- 283	
Infrasiruotara - Other		. 3710	+032	10 202	4 391	7 254	6 692	11 153	11711	122
Wasta Messagestote			1		-	. []		. 7	_	ļ.
Transportation	2					ļ. i				
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Swimming pools	!	/					. 4161	1.0		
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Buses Gilnios	7			[1. 4./.]						
Museums & Art Galleries				``. ~\$\					le 1 11.2 kg	
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Specialised vehicles	10		- '	-	- ", " - "	. (,,,,,,,	11033	. 5012	.,,.4000	14
Plent & squipment		.1:297	1684	1 266	- 1771	2 926	2 780		977	10
Computers - hardwarencyulpment. Funziture and other office acytlpment		1827 767	2314	. 1795 739	2 508	4 144	3.937	1917	1385	. 14
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Civio Land and Buildings		100	1						- i -	
Other Balldings Other Land		2 476	3 150	2 2233	. 3381	5 586	5306	1630	1720	18
Surplus Assets - (Investment or Inventory)		-: ::l		: 40 II	, i. : - [·	- 1 [
Other	[115	146	113	150	253	250.	83	197	
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Computers - software & programming		3542	4635	. 3 156	3730	6 191	5 853	2 3 16	2431	26
Other (list sub-class)		64 904	the trails			1;		3	1	· <u>· · · · · · · · · · · · · · · · · · </u>
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Ambulances

Talestrates

1. Dupracidation based on with down values, hat including Depraciation resisting from revolution.

2. Alpouts, Car Parke, Que Termizale and Tail Ranks

2. For example - Isochnology backbones (e.g. the optic, WPT Inflectuation) for economic development purposes

4. Market-processharder constraints to be builded upder the respective item.

5. Infrastructura inductes tand and buildings registed by that intrastructure and validate/plant & equipment used by the service generated by that intrastructure

6. Denoteation/builded is lessed assats to be inducted which the respective with-class

7. Bussess used to previous a service to the companying

8. Hot manicipal contributions to the top structure being built value; the investige subsidies

9. Status, and collections, mediate do.

10. Ambulances, the engines, refuse vehicles - just not vehicles that would normally be clearlied as Plant and equipment

DC21 Ugu - Supporting Table SA35 Consolidated future financial implications of the capital budget

Vote Description	Ref	2016/17 Madiu	m Term Revenue Framework	& Expenditure		Fore	casts	
R thousand		Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Present value
Capital expenditure	1							
Vote 1 - EXECUTIVE & COUNCIL	1	2 840	2772	2911				
Vote 2 - FINANCE & ADMINISTRATION		44 055	46 258	48 571		24 8		
Vote 3 - INFRASTRUCTURE & ECONOMIC DEVELO	DPMEN	590	620	650				
Vote 4 - WATER	1	238 418	250 339	262 856				
Vote 5 - WASTE WATER MANAGEMENT		82 444	86 566	90 895				
Vote 6 - PUBLIC SAFETY		1 000	1 050	1 103		1.1.		
Vote 7 - ENVIRONMENTAL PROTECTION		40	[-	-				·.
Vote 8 - OTHER: MARKET	1	_	-	-				
Vote 9 - SPORTS & RECREATION		-	-	- :				
Vote 10 - [NAME OF VOTE 10]		300	-	-				{···;
Vote 11 - [NAME OF VOTE 11]	İ	-	-	-				1: 4:
Vote 12 - [NAME OF VOTE 12]		-	-				2.50	
Vote 13 - [NAME OF VOTE 13]		_	-					
Vote 14 - [NAME OF VOTE 14]	1 :	-	-	-		[
Vote 15 - [NAME OF VOTE 15]			-	`				
List entity summary if applicable					11.			1
Total Capital Expenditure		359 147	387 604	406 985	-	_	-	_
Future operational costs by vote	2			}		}		
Vote 1 - EXECUTIVE & COUNCIL	!	医水毒素 电节点			4.5			1
Vote 2 - FINANCE & ADMINISTRATION								
Vote 3 - INFRASTRUCTURE & ECONOMIC DEVELO	PMEN	ıπ						
Vote 4 - WATER	į	[4]						
Vote 5 - WASTE WATER MANAGEMENT								
Vote 6 - PUBLIC SAFETY								
Vote 7 - ENVIRONMENTAL PROTECTION	i			41.4				
Vote 8 - OTHER: MARKET								
Vote 9 - SPORTS & RECREATION								
Vote 10 - [NAME OF VOTE 10]					1			
Vote 11 - [NAME OF VOTE 11]								F1 44
Vote 12 - [NAME OF VOTE 12]	1					· * 5. · · ·		
Vate 13 - [NAME OF VOTE 13]					÷	1. 1. 1. 1. 1. 1. 1. 1.		1.00
Vote 14 - [NAME OF VOTE 14]	}							
Vote 15 - [NAME OF VOTE 15]				1 1/2 1/2			-	
List entity summery if applicable	İi							-
otal future operational costs	1 1	-		-		_	-	_
uture revenue by source	3							
Property rates								
Property rates - penalties & collection charges	}	· · · · · · · · · · · · · · · · · · ·					-	
Service charges - electricity revenue				• • • • • • • • • • • • • • • • • • •				
Service charges - electricity revenue.								::
Service charges - sanitation revenue								
Service charges - refuse revenue			jed - E					
Service charges - other								
Rental of facilities and equipment				5 %	1.5			
List other revenues sources if applicable			<i>21</i> / 11 € 1	[
List entity summery if applicable								
otal future revenue		<u> </u>	≱ হিচাম	1	* 15		<u> </u>	 ` ' '
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et Financia! Implications	اا	369 147	387 604	406 985	-	_		

References

- 1. Summarise the total capital cost until capital project is operational (MFI/IA \$19(2)(a))
- 2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))
- 3. Summarise the future revenue from when projects are operational, including municipal tex and tariff implications, (present value until the end of asset's useful life)

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UGU DISTRICT MUNICIPALITY

OTHER DEPARTMENTS - DRAFT CAPITAL BUDGET 2016/2017

Capital Item	Department	7.0
		Internal Funds Other Grants
COMPUTER EQUIPMENT		
Voice Recorder	OMM (CSSS)	R 10 000 000 000 000 000 000 000 000 000
Voice recorder	OMM (Communications)	10000
Tripod for Video Camera	OMM (Communications)	R 20 000 20 000
Apple Mac or equivalent	OMM (Communications)	R 50 000
Financial System (mSCOA Compliant)	050-060-000-000	R 15 000 000 🐦 15 000 000
11		•
Monitor 23 (ICL) Systems X 5)	020-020-000-000	
Voice recorders (meetings XZ) HK	020-020-020-000	
Alconol testers (preatnailsers x 20)	020-020-000-000	100 000
Server infrastructure upgrade (ICT)	020-020-000-000	R 300 000 1 300 000 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
Continuous Line printer (Treasury replacement x2)	020-050-000-000-000	R 100 000 - 100 000
Time and Attendance System	020-020-000-000	R 1 000 000 (*) 1:000 000 E
ICT Handheld devices for mobile helpdesk	020-050-000-000-000	R 60 000
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FURNITURE AND EQUIPMENT		京田の安良の大きでは、東日本教師の選問ののお客様の のでは、大きでは、「大きなのでは、「大きなのでは、「大きなのでは、」
Chairs (Boardrooms)	020-020-000-000-000	R 350 000 555 550 000 555 550 000
Furniture (Desks)	020-020-000-000	R 150 000 September 150,000
Fire fighting equipment (Disaster trucks)	070-170-000-000-000	R 1 000 000
Furniture (Disaster fire building, gym equipment & lounge)	020-020-000-000	R 200 000 200 000 000 000 000 000 000 00
Mayoral gown & chain	010-010-000-000	R 150 000 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
MOTOR VEHICLES		ができる。 では、 では、 では、 では、 では、 では、 では、 では、
Fleet vehicle replacement plan	020-020-000-000	R 10 000 000 (10 000 000)
1 x TLB's	020-020-000-000	R 750 000 750 750 000 150 150 150 150 150 150 150 150 1
Mayor	010-010-000-000	R 800 000 800 000 800 000
Deputy Mayor	010-010-000-000-000	R 600 000 000 600 600 000 1
Speaker	010-010-000-000-000	R 600 000 845 500 000 1
Exec Motor Vehicle	010-010-000-000	R 400 000 F 400 000 F 1
		於 1967年 1968年 196
BUILDINGS AND STRUCTURES		
WS Building - Oslo Beach	020-020-000-000	R 8 000 000 8 000 000 000 8 000 000 000
Park Rynie standby quarters refurbishment	020-050-000-000	R 2 500 000 25500 000 8
Council chambers and C/Services building - Disaster site	020-020-000-000	R 5 000 000 W S 5 5 6 00 000 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5
Property Transfers Project	020-020-000-000	000:005
Total		R 47 695 000 46 695 000 1 000 000

020-060-000-000-000 020-050-000-000-000 010-010-000-000-000

070-160-000-000-000

CORPORATE SERVICES PUBLIC SAFETY MM'S OFFICE TREASURY

UGU DISTRICT MUNICIPALITY

WATER - DRAFT CAPITAL BUDGET 2016/2017

Capital Item	Original Budget N	NEW OR OLD		SOURCE OF FINDING	INC
!		PROJECTS	Internal	Other Grants	MIG Grant
MOTOR VEHICLES (5)			10000000000000000000000000000000000000		
Safety equipment all areas	R 1 500 000				
VTS Trucks	ļ .				
4 C: 4 C C C C C C C C C C C C C C C C C					
WALEK INFKASI KUCTUKE					
M&E replacement of aged infrastructure	R 2 500 000		2 500 000		
Fencing of key infrastructure points	R 1 000 000		1 000 000		1. N. 10 10 10 10 10 10 10 10 10 10 10 10 10
			1. 1. 1. 1. 1. 1. 1. 1.		-
MATTER IN FIRST ACTIVITIES AND AND ASSESSED.					
WALEK INFKASTRUCTURE (RBIG) (NT)				化等基础的 14.	
Minabatshane Scheme (RBIG)	R12 776 000 N	New		12.776.000	
- 1	400				
WATER INFRASTRUCTURE (MWIG) (NT)					
Gamalakhe Bulk Water Supply Project: Security of Supply	R43 867 543 N	New		43 867 543	
Non-Revenue Water Reduction	R29 345 458		All Same Same	29 345 458	
				3-615-516	
WATER INFRASTRUCTURE (MIG)					
Kwaxolo Water Supply: Reticulation	R5 000 000 N	New			2 000 000
Mhlabatshane Regional Water Supply Scheme	R8 328 781 N	New			8328 781
Umtamvuna Water Works Raw Water Upgrade		New			40 400 000
Mabheleni East Water Project	R5 000 000 N	New	11		5 000 000
Harding Weza Regional Bulk Water Supply Planning (Dam)	_	New	1872 1 Ta 34	the second second	20 000 000
Umzimkhulu Bulk Water Augmentation Scheme Stage		New			~20.000,000
Masinenge Bulk Water and Sanitation Project		New			2 000 000
	_	New		医氯化物的物物	10 000 000
	R14 000 000	New			14 000 000
				自然是有的影響	A 7.8 DOO DED
Mistake Farm Supply Scheme	_	New			10 000 000
Bulk Water and Sewer Infrastructure for Mazakhele, Harding		New	James J. Barrell & Same	一、 多数的数据	
Vulamehlo Cross-Border Water Scheme	R2 000 000 N	New	を と と と で か か か か か か か か か か か か か か か か	· 1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年,1000年	2.000.000
Kwalembe Bulk Water Extension	R6 000 000 N	New	三人 经有人 医	P. 医多数 医多数	000:000-9
Ugu Disaster Centre	R5 000 000 N	New			2,000,000
KwaNyuswa	R1 000 000 IN	New			
Total	R248 097 035		3 500 000	85 989 000	1 EE 100 034

UGU DISTRICT MUNICIPALITY

SANITATION - DRAFT CAPITAL BUDGET 2016/2017

Capital Item	Original Budget	NEW OR OLD	S	SOURCE OF FUNDING	UNI
		PROJECTS	Internal	Other Grants	MIC Grant
SANITATION INFRASTRUCTURE					L
M&E replacement of aged infrastructure	R 2 500 000		7 500 000		
Safety equipment all areas	R 1 500 000		1 500 600		
Fencing of key infrastructure points	R 1 000 000		000 000		
					- 2 2 2 3
Malangeni Low Cost Housing Project	R 13 654 255 New	PW		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	12 554.25
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Umzinto Waste Water Treatment Works and Outfall Sewers Upgrade and Rehabilitation	R 13 000 000 New	lew	Control of the Contro	Partie of the second se	טעט טטט צר
Pennington Waterborne Sanitation Project-Provision of Bulk Sewer & Reticulation Infrastruc	R 13 800 000 New	ew			000 000 61
Harding Sanitation Scheme: Phase 3	R 1 751 400 Nam	Ain			712 000
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lotal	R 72 764 966		5 000 000		22 764 066

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R 368 557 001	R 540 000	R 50 000	R 369 147 001
2	URISM	VELOPMENT AGENCY	

MUNICIPAL INGRASTRUCTURE GRANT 2015/2016 ALLOCATION UGU DISTRICT MUNICIPALITY

DETAILS		2013/2014	2014/2015	2014/2015 Revised	7106/9106	% increases
National MIG Allocation		275 304 000	245 189 000	249 316 000	233 873 000	-6.19%
Vat Recovered MIG						
PROJECT CONSOLIDATE						
SANITATION IMPLEMENTATTION						
Less : Allocated Expenditure		275 304 000	245 189 000	249 316 000	233 873 000	-10.94%
Capital - Grants						
Motor Vehicle	Capex - Grants					
Computer Equipment	Capex – Grants					
Ugu District Sports Complex	Capex - Grants					
Capital - Sanltatlon						
Infrastructure Projects	Capex - Sanitation	36 820 363	40 571 697	46 906 419	77 444 212	10.19%
Capital - Water		226 914 077	169 644 431	193 252 618	146 428 788	-12.02%
Infrastructure Projects	Capex – Water	226 914 077	199 644 431	193 252 618	146 428 788	-12.02%
Administrative Assets	Capex - Water					
Infrastructure Projects	Capex - Sanitation	0				0.00%
		RO				
Operational – Grants		11 569 560	4 972 872	6 156 963	10 000 000	-57.02%
Vulamehlo VIP's	Opex - Conditional Grants	0	11 855		0	100.00%
Umdoni VIP's	Opex - Conditional Grants	0	0		0	0.00%
Umzumbe VIP's	Opex - Conditional Grants	3 500 000	3 500 000	5 029 963	0	0.00%
Ezingoleni VIP's	Opex - Conditional Grants	140 000	7 873		0	-94.38%
uMuziwabantu VIP's	Opex - Conditional Grants	300 000	122 453		0	-59.18%
Hibiscus Coast VIP's	Opex - Conditional Grants	3 500 000	104 746		10 000 000	%10.76-
General Operational Expenditure (Prog. Mgt Costs)	Opex - Conditional Grants	4 129 560	1 225 945	4 127 000		-70.31%
Staff Salaries & Allowances	Opex - Conditional Grants	0	0	0	0	0.00%
AVAILABLE		0	0-	0	0	0.00%

UGU DISTRICT MUNICIPALITY EQUITABLE SHARE 2015/2016 ALLOCATION

105%

DETAILS		Revised 2015/2016	Dends 2015 (2017	2
National Equitable Share Allocation		-303 885 000	-320 REG 000 1	A Increase
Less : Allocated Expenditure		303.327.949	320 856 000	0.0%
			200	200
Cost of Supplying Free Basic Metered Water	Water	22,206,747	23.317.084	20.5
Free Basic Water Standpipes	Water	42,118,204	42,840,966	1.7%
Equitable Share 2015/2016- Water		98,464,552	105,887,779	7.5%
Water Tariff Subsidization	Water	69,438,080	72,909,984	5.0%
Indigent Support	Water	24,435,163	25,656,921	2.0%
Urougnt Kellet and Emergency Water Supply	Water	4,591,309	7,320,875	85.65
	Water			
Equitable Share 2015/2016 - Sanitation		6,212,451	6,523,073	5.0%
Sanitation Service Subsidization	Sanitation	6,212,451	6,523,073	2.0%
Equitable Share 2015/2016 - Grants		134,325,995	142,287,097	5.9%
Tourism Marketing – Single Tourism Body	LED	6,442,183	6,764,292	2.0%
lourism Development	(ED	5,153,747	5,411,434	5.0%
Development Agency	LED	5,250,000	5,512,500	5.0%
Disaster Management	Public Safety	3,761,856	5,463,948	45.2%
Fire Fighting	Public Safety	3,000,000	1,636,000	-45.5%
Environmental Services	Environmental Services	16,466,655	17,289,987	2.0%
Local Economic Development Projects	LED	1,671,155	1,754,713	2.0%
Other Operational Expenditure		92,580,400	98,454,223	6.3%
AVAILABLE		(150,753)	0	-100%

UGU DISTRICT MUNICIPALITY

TARIFF OF CHARGES 2016/2017 WITH EFFECT FROM 1 JULY 2016 (EXCLUDING VAT)

1. COUNCIL'S CHARGES FOR WATER SUPPLIED TO CONSUMERS

- (a) All consumers with a private water connection will be liable for the payment of a basic cost irrespective if water is supplied or not. The basic cost shall be calculated by multiplying the quota of a consumer by the amount of the basic cost.
- (b) Charges for water supplied shall be calculated by multiplying the consumption of the consumer by the applicable tariff code, by category of consumer.
- (c) The following tariff and basic costs will be implemented on all accounts submitted on or after 1 July 2016 based on the quota as allocated to the meter.

CONSUMPTION CHARGE

Properties zoned as Special and General Residential - Category A AND E

	是1920年中华	2015/2016 F	
0 to 6 K	Free	Free	
Consumption within aflocated quota	11.52	10.90	5.70%
Consumption exceeding allocated quota	20.65	19.54	5.70%

2. Multi unit residential - Estates AND OTHER bulk users

Total Monthly Quota as per Service Level Agreement- Category B

	2016/2017	2015/2016	
For water consumption	8.12	7.68	5.70%
For water drawn in excess of quota	20.65	19.54	5.70%
<u> </u>			

3. Commercial. Industrial or other- Category C

For water consumption up to quota	11.47	10.85	5.70%
For water drawn in excess of quota	22.94	21.70	5.70%

4. Special Category - Category D

Basic to be	determined	as per	Service	Level
Agreement				
Water Consu	mption dete	rmined	as per S	ervice
Level Agreem	nent			_

BASIC CHARGE

Category A to D

(d) A monthly basic charge per kilolitre quota (or part thereof) per day which cost shall be paid at Council's option by the consumer and/or legal owner of the property serviced by the meter – R 146.55 (R 138.65 (2015/2016)

Consumers residing in areas currently categorised as rural areas by the municipality will receive a 75% rebate on the basic charge.

Category E

(e) A monthly basic charge per kilolitre quota of **0.71 kilolitres** per day, which cost shall be paid at Council's option by the consumers residing in areas currently categorised as sub-economic by the municipality—**R104.05** (2015/2016: **R98.44**)

(f) Water and Sanitation Basic Charges- other

Category	Adjusted billing to
Schools	One Basic per meter + Charge per Kliolitre
Religious institutions & non profit organisations	One Basic per meter + Charge per Kilolitre
Industrial	Calculated Quota
Category E	Sub-economic
Category F	Indigent

2. <u>COUNCIL'S CHARGE FOR A NEW WATER AND SANITATION CONNECTION</u>

2.1 WATER

SIZE	2017/2016	2016/2015	96 Increase:
15 mm [Other]	2,814.26	2,662.50	5.70%
20 mm	5,097.86	4,822.95	5.70%
25 mm	6,611.15	6,254.64	5.70%
40 mm	10,340.80	9,783.16	5.70%
SIZE		Deposit Required	
50mm	Cost plus 10%	12000.00	
75mm	Cost plus 10%	13000.00	
100mm	Cost plus 10%	14000.00	
50mm combination	Cost plus 10%	16000.00	

2.2 SANITATION

SIZE " "	2016/2017		20 Company of the com
110mm standard	1,793.71	1,696.98	5.70%
connection, 6m from the		-	
boundary of the property			
to be connected			
160mm Standard	2,307.23	2,182,81	5.70%
connection 6m from the			
boundary of the property			
to be connected	2242422	2047/2044	
SIZE	2016/2017	2015/2016	
110mm under gravel,	Cost plus 10%	Cost plus 10%	
situated more than 6m			
from boundary of the			
property to be connected			
160mm under gravel,	Cost plus 10%	Cost plus 10%	
situated more than 6m			
from boundary of the			
property to be connected	C1-1-100/	a . I	
110mm under tarmac road, situated more than 6m	Cost plus 10%	Cost plus 10%	
		Ì	
from boundary of the property to be connected			
160mm under tarmac road,	Cost plus 10%	Cost plus 100/	
situated more than 6m	COSt bins 10.20	Cost plus 10%	
from boundary of the			
property to be connected			
Proposition and administration ?			······································

3. COUNCIL'S CHARGES FOR MISCELLANEOUS SERVICES

	SERVICE	2016/2017		- 1NCREASE
1.	Testing water meters 15 mm and 20 mm	1,156.81	1,094.43	5.70%
2.	Reconnection/Requested Disconnection of supply	244.14	247.14	5.70%
3.	Reconnection of supply outside working hours	1,064.77	1,007.35	5.70%
4.	Restriction (Credit control)	250.08	236.59	5.70%
5.	Disconnection (Credit control)	583,52	552.0 5	5.70%
6.	Special meter readings	833,58	788.63	5.70%
7.	Inspection of leaks in terms of Section 23(c)	1,112.67	1,052.67	5.70%
8.	Any other service			5.70%
9.	For water drawn from an unmetered point of supply per hour or part thereof	850.27	804.42	5. 70%
10.	For water drawn from a hydrant standpipe	11.47/ki	10.85/ki	5.70%
11.	Availability charge per fire hydrant standpipe	87.86 per month per fire hydrant	83.12 per month per fire hydrant	5.70%

12.	Water supplied by tanker less/equal to 6kl	1,202.44	1,137.60	5,70%
13.	Plan approval fee	264,54	250.28	5.70%
14.	Inspection Fee per visit	538.39	509.36	5.70%
				5.70%
15.	Clearance Certificates	278.05	263.06	5.70%
16.	Drainage Certificate Fee	218.63	206.84	5.70%
17.	Application in terms of New Planning Act	2,719.16	2,572.53	5.70%
18.	Town Planning Applications	264.54	250.28	5.70%
19.	Miscellaneous charges	Cost + 10%	Cost + 10%	5.70%
20.	Administration fee/ Town Planning related matters	214.16	202.61	5.70%
21,	Administration fee/ Town Planning related matters	538.39	509.36	5.70%

4. **WATER AVAILABILITY CHARGE** for the year 2016/2017 raised in terms of Section 10G(7) of the Local Government Transitional Act, and the regulations framed in terms of Section 47 of the Ordinance 27/63, the Council levy a uniform **WATER RATE** as set out hereunder, on all land subject to such rate, within local authority areas and townships within the defined areas of the former Lower South Coast and Umzinto Regional Water Services Corporations, for the financial year ending **30 June 2017**:

A UNIFORM CHARGE OF R1,758.67 (2015/2016: R1,663.83) PER YEAR PER RATED LOT IRRESPECTIVE OF AREA

The final date for payment of such charge shall be 30 NOVEMBER 2016.

5. COUNCIL'S CHARGES FOR SANITATION SERVICES

		2016/2017	2015/2016	INCREASE (DECREASE)
5.1	Waterborne Sanitation (Ali Areas) Residential Basic Charge (per unit / per property) Charge per kilolitre (water consumption) Conservancy with a Main line facility to Pay 2 x basic fee	269.16 3.57 538.30	269.16 3.38 538.30	0.00% 5.70% 0.00%
	Industrial/ Commercial Basic Charge (per quota) Charge per kilolitre For any sewage effluent delivered to the sewerage works for processing, per kilolitre or part thereof	269.16 3.57 26.79	269.16 3.38 25.35	0.00% 5.70% 5.70%
5.3	Conservancy Tank Clearances (Ali Ugu) Residential Basic Charge (per unit/ per property) Charge per kilolitre(water consumption)	269.16 3.57	269.16 3.38	0.00% 5.70%
	SINGLE RESIDENTIAL UNITS FIRST LOAD 100% OF APPROVED TARIFF - SECOND LOAD 70% OF APPROVED	372.42	352.33	5.70%

	2016/2		2015/2016	10 00000000000000000000000000000000000	
		B COLLEGE F BITTERYS.		INCREASE (DECREASE)	
	TARIFF-	260.69	246.63	5.70%	
	► THIRD LOAD AND MORE 50% OF APPROVED	186.21	176.17	5.70%	
	ON CONDITION THAT THERE IS A SPLIT OF GREY AND BLACK WATER				
	As approved by a municipal inspector				
	Industrial/Commercial Basic Charge(per quota)				
	Charge per kilolitre	269.16	269.16	0.00%	
	Conservancy tank customers will receive one load per month included in the basic charge tariff	3.57	3.38	5.70%	
5.4	Adhoc Vacuum tanker services (All Ugu) For each draw requested	508.21	480.80	5.70%	
5.5	Removal of conservancy tank effluent: -				
5.5	- For the removal of conservancy effluent per load or part thereof	2 407 45	4 000 50		
	after normal office hours (Monday to Friday). An applicant for the supply of a	2,107.15	1,993.52	5.70%	
	conservancy service shall pay a deposit equivalent to the rand value of the number of estimated additional monthly draws anticipated.				
5.6	Conservancy tank additional draws are performed on a cash basis, unless there is a consumer account reflecting an appropriate deposit.	510,60	483,07	5.70%	
	Conservancy tank draws shall be performed within 48 hours of request and/or confirmation of receipt of monies.	357,42	338,15	5.70%	
	It is the responsibility of the person requesting a draw to get a reference number for follow-up queries.	255,31	241,54	5.70%	
5.7	Septic Tank Charge: - Umdoni Municipality	4 000 00			
	- Per Draw Provided:	1,339.36	1,267.14	5.70%	
	i) The septic tank must be located and exposed by the owner. ii) The effluent in the septic tank		9		
•	must be liquefied by the owner. iii) The septic tank must be accessible for removal. This service is performed on a cash basis		i i		
FS	only.				
5,8	Leachate Removal Charge: - Umdoni Municipality - Per Draw	740 47	207.44	F 700/	
	- LCI DIGAA	240.43	227.46	5.70%	

	2016/2017	2015/2016	% INEREASE (DECREASE)
		The distance of the state of th	10 10 to

6. Tariff of charges for GIS Copies of Maps - all prices excl vat

Size	Colour Copy		Black and White Copy		Standard photo Copy		% Increase / (Decrease)
	2016 / 2017	2015 / 2016	2016 / 2017	2015 / 2016	2016 / 2017	2015 / 2016	
AO	273.19	258.46	136.59	129.22	1	-	5.70%
A1	204.89	193.84	102.44	96.92		-	5.70%
A2	136.59	129.22	68.29	64.61		-	5.70%
A3	81.18	76.80	40.97	38.76	6.82	6.45	5.70%
À4	68.29	64.61	34.14	32.30	2.73	2.58	5.70%
Electronic Soft copy on CD	68.29	64.61				_	5.70%
Images (per MB)	55.76	52.75	34.14	32.30			5.70%

7.1 CAPITAL CONTRIBUTIONS FOR 2016/2017

Capital contribution shall be based on the actual demand and actual current cost that each development requires as calculated by a registered Civil Engineer and agreed to by Ugu Water Services Authority. The design shall be in terms of the Guidelines for Engineering Services and the National Building Regulations (SANS 0400). Failing to submit an Engineers report the following will apply:





OUTFALL SEWER/PUMPING MAIN	R 7 884.00
WASTE WATER TREATMENT WORKS	R 7 489.80
TOTAL	R 15 373.80
ONE QUOTA = 1000 LITERS	
avius o	COSHPÜR S
NETWORK	Aleman Indian Anti-
DAM	R 2 299.50
SUPPLY PIPELINE	R 2 089.26
PUMPSATION	R 2 969.64
RESERVOIR	R 2 233.80
WATER PURIFICATION WORKS	R 2 759.40
TOTAL	R 12 351.60
ONE QUOTA = 1000 LITERS	

Paolyfie (1: With Gray)		
	WATER QUOTA	SANITATION QUOTA:
RESIDENTIAL 1		
SUB ECONOMIC (250 TO 400)	0.25	0.20
LOW (401 TO 700M ²)	0.60	0.20
MIDDLE (701 TO 900 M²)	0.80	0.65
HIGH (901 TO 2000)	1.00	1.00
GRANNY FLAT	0.50	0.40
RESIDENTIAL 2 AND 3		0.140
LOW (30 TO 60 M ²)	0.60	0.50
MJDDLE (61 TO 200 M²)	0.80	0.65
HIGH (201 TO 500)	1.00	1.00
RESIDENTIAL 4 (HIGH RISE)	1.00	1.00
LOW (30 TO 50 M²)	0.45	0.40
MIDDLE(51 TO 80 M²)	0.60	0,50
HIGH (81 TO 200 M²)	0.75	0.70
OFFICE /109M ²	0.40	0.40
SHOPS/100M ²	0.40	0.40
	WATER QUOTA	SANITATION
CLINIC/BED	0.25	0.25
RETIREMENT VILLAGE/PERSON		
FRAIL CARE/PERSON	0.25	0.25
BEDSITTER/PERSON	0.25	0.25
UNITS/UNIT	0.50	0.50
HOSTELS/PUPIL	0.15	0.15
CRECHE/PUPIL	0.02	0.02
SCHOOLS/PUPIL	0.02	0.02
HOSPITAL/BED	0.25	0.25
RESTAURANT/SEAT WAREHOUSE/ VEHICLE SHOWROOM(EXCL. OFFICE) /100 M ²	0.09	0.09
INDUSTRIAL(EXCLOFFICE) /100M ²	0.20	0.20
CARAVAN PARK/SITE	0.60	0.5
CONFERENCE CENTRE/HALL / PER SEAT	0.09	0.09
GOLF ESTATE /HECTARE SERVICE	5,00	0.00
STATION/WORKSHOP/100M ²	0.40	0.40

B&B AND		
GUESTHOUSE/LODGE/ROOM	0.60	0.50
HOTEL/ROOM	0.60	0.60
CHURCH/RELIGIOUS INSTITUTIONS	1.00	1.00
HALLS AND CLUB HOUSES	1.00	1.00
CAR WASH	7.68	7.68

OHOTE WATER **QUOTA** RESIDENTIAL 1 SUB ECONOMIC (250 TO 400) 0.20 0.20 LOW (401 TO 700M2) 0.5 0.40 MIDDLE (701 TO 900 M2) 0.7 0.6 HIGH (901 TO 2000) 1.0 1.0 **GRANNY FLAT** 0.5 0.4 **RESIDENTIAL 2 AND 3** LOW (30 TO 60 M²) 0.6 0.50 MIDDLE (61 TO 200 M2) 0.8 0.6 HIGH (201 TO 500) 1.00 1.00 **RESIDENTIAL 4 (HIGH RISE)** 0.4 LOW (30 TO 50 M²) 0.40 0.6 MIDDLE(51 TO 80 M2) 0.50 0.80 HIGH (81 TO 200 M2) 0.70 0.4 OFFICE /100M² 0.40 0,4 SHOPS/100M2 0.40 SANITATION **QUOTA** CLINIC/BED 0.2 0.2 RETIREMENT VILLAGE/PERSON 0.2 FRAIL CARE/PERSON 0.2 BEDSITTER/PERSON 0.2 0.2 0.5 UNITS/UNIT 0.50 0.16 HOSTELS/PUPIL 0.15 CRECHE/PUPIL 0.02 0.02 SCHOOLS/PUPIL 0.02 0.02 0.2 HOSPITAL/BED 0.2 0.10 **RESTAURANT/SEAT** 0.09 WAREHOUSE(EXCL, OFFICE) 0.1 /100 M² 0.10 INDUSTRIAL(EXCL.OFFICE) 0.3 /100M² 0.20 CARAVAN PARK/SITE 0.4 0.4 0.10 **CONFERENCE CENTRE/SEAT** 0.09

GOLF ESTATE / HECTARE	5.35	0.00
SERVICE STATION/WORKSHOP/100M ²	0.2	0.2
B&B AND GUESTHOUSE/LODGE/ROOM	0.5	0.4
HOTEL/ROOM	0.5	0.4
CHURCH/RELIGIOUS INSTITUTIONS	1.0	1.00
HALLS AND CLUB HOUSES	1.0	1.00

7.2 QUOTA

Quota can be bought at the rate (tariff) applicable when the development was constructed.

7.3 NUMBER OF BASIC CHARGES

Number of Basic charges shall be based on the actual number of units for each property. The number of basic charges shall be calculated as per the Guidelines for Engineering Services and based on the number of units, unit size and consumption per unit.

8. INDUSTRIAL EFFLUENT CHARGES

The charges payable by the owner or occupier, as the case may be, of the manufacturing premises for the use of the Council's sewers in respect of the discharge and conveyance therein of trade effluent from the manufacturing premises, including the use of the Council's sewage purification works for purification of the trade effluent, shall be determined in accordance with the provisions of this by-law. Accounts will be rendered as soon as possible after each period of six months ending on 31st December, or 30th June of each year and shall apply to such periods. Where during any such six monthly period there has been a change of ownership or occupancy necessitating an apportionment of the amount due to the Council, the Council will apportion the amount between the parties concerned in a manner proportionate to the quantity of trade effluent discharged during the relevant respective periods of ownership or occupancy. Nothing herein shall be construed as preventing the Council from submitting accounts on a monthly basis should such practice be considered more expedient by the Council.

The General Manager: Water Services may base the trade effluent charge as described in paragraph (p) section (a), on the highest COD of one, or more samples collected from the trade effluent sampling point.

The charge to be levied by the General Manager: Water Services in respect to trade effluent discharged into its sewers from manufacturing premises shall be assessed in accordance with the following formula: -

 $R = A + ((COD/1000) \times B)$

WHERE

- R is the rate in cents per kilolitre due to the Council.
- A is the basic carriage tariff expressed in cents per kilolitre, determined annually in advance by the Council. The value of A is R 5.65 (5.70%)
- B is the basic treatment tariff expressed in cents per kilogram of COD, determined annually in advance by the Council. The value of B is R0.53 (5.70%)
- COD is the chemical oxygen demand value expressed in milligram of COD per litre of effluent recorded in snap samples of effluent collected as and when deemed fit by the General Manager: Water Services.

The charges payable by the owner or occupier will also include any other charges as may be applicable.

- A copy of the methods of chemical analysis and testing procedures used to determine the COD for the purpose of calculating the charge equation described above shall be kept available by the General Manager: Water Services for inspection by the owner or occupier of any premises concerned. The method of chemical analysis will in all respects follow the STANDARD METHODS FOR WATER ANALYSES published by the SOUTH AFRICAN BUREAU OF STANDARDS being SABS METHOD 1048 CHEMICAL OXYGEN DEMAND OF WATER.
- In the absence of any direct measurement, the quality of trade effluent discharged into the Council's sewers from any particular manufacturing premises during any period shall be estimated and determined by the General Manager: Water Services by reference to the quantity of water consumed on such premises during such period. The quantity of water consumed on such premises shall be determined by reference to the Council's water meters in the case of water obtained from the Council and by meter or by calculation in the case of water obtained from any other source, including water emerging from material processed on the premises. In determining the quantity of trade effluent so discharged, due allowance shall be made for the quality of water which it is estimated is used for domestic purposes including gardening on such premises or any other purpose not resulting in the discharge of trade effluent and for water lost be reaction or evaporation during any processes on the manufacturing premises concerned and for water present in the final products or materials produced on such premises and, generally, the District Municipality shall take into consideration such matters as will enable it to estimate for the purpose of the by-laws the quantity of trade effluent discharged as aforesaid during any given period.

Industries linked to water borne sewer will be liable for the sanitation basic fee and charges per kilolitre as per charges set, over and above the industrial effluent charge, based on the calculated quota.

9. ACCEPTANCE OF SEWAGE DELIVERED BY ROAD HAULAGE

Description	2016/2017	2015/2016
		R
The charges for any sewage delivered for disposal to any Council facilities shall be assessed by an authorised officer in accordance with the prescribed tariff of charges:		
(a) Disposal of trade effluent from within the Council's area of jurisdiction delivered by private road tanker to Council facilities		
Per tanker load	R588.79	R557.04
(b) Disposal of trade effluent from without the Council's area of jurisdiction delivered by private road tanker to Council facilities		
Per tanker load		
	R1,056.36	R999.40
(c) Disposal of domestic effluent from within or without the Council's area of jurisdiction to Council facilities		
(i) delivered by private road tanker per kilolitre, measured as the nominal carrying capacity, of the tanker	R176.06	R166.57
(ii) delivered by private road haulage in drums per drum of capacity not exceeding 150 litres	R35.21	R33.31

10. TARIFFS FOR INSTALLATION OF BASE TELECOMMUNICATION STATIONS

The MONTHLY tariffs for the new installation and the renewal of existing leases of base telecommunication stations on municipal property shall be as per the below mentioned tariff of charges:

- R5, 644.23 (R5,339.86)on property with an existing structure. Tower erected on Municipal land (a Greenfield site)
- R2, 822.11 (R2,669.92) for Co-Locators (Sub-leases)
 Billed to the main lessee, applicable to new leases signed or renewed after 1 July 2012
- -R1, 128.85 (R1,067.97) for antennae's with no base stations

 Dependant on technical criteria, frequency emissions and site size being no greater than 5m2

It should be noted that for a single installation, a lease agreement will be entered into with one service provider. In the event of co-use of telecommunications masts by cellular network providers, the primary service provider with whom the municipality entered into lease agreement will be responsible for the account.

11. OFFENCES AND PENALTIES

Any offences and/or penalties raised by the municipality shall be affected as per Part 7 (General Provisions), clause 34, of the Gazetted Water Services Bylaws, as adopted in terms of Section 21 of the Water Services Act, Act No. 108 of 1997.

12. SPORTFIELDS AND MULTI - COURTS TARIFFS 2016/2017

The municipal has leased out the Ugu Sports and Lelsure Centre to Cyassound Holdings for a period of 5 years ending 28 February 2020. The tariffs for the use of the facility will be determined by the lessor until the expiry of the lease contract.

13. PROMOTION OF ACCESS TO INFORMATION ACT (PAIA) SCHEDULE OF FEES

(Act No. 2 of 2000)[Regulation 6]

A request for access to a record, as contemplated in Section 18(1) of the Act, must be made in the form of Form A – PAIA REQUEST FOR ACCESS TO RECORD.

1. FEE STRUCTURE

Fees chargeable for the records of Ugu District Municipality;

A.	REPRODUCTION FEES	
1.	For every photocopy of an A4 Size page or part thereof	R0.82
2.	For every printed copy of an A4 size page or part thereof held on a computer in electronic or machine readable form	R 0.58
3.	For a copy in a computer readable form on;	
3.1	Compact Disc (CD)	R54.14
3.2	Digital Video Disk (DVD)	R54.14
4.		110-111-1
4.1	For transcription of visual images for an A4 size page or part thereof	R29.78 R85.70
4.2	For a copy of visual images	1,00.70

5.		
5.1 5.2	For a transcription of an audio record, for an A4 size page or part thereof	R17.13 R23.01
	For a copy of an audio record	
6.	The request fee payable by every requested, other than a personal requestor referred to in section 22(1) of the Act	R47.35
В.	ACCESS FEES	
	Access fees payable by a requester referred to in section 22(7) of the Act, unless exempted under section 22(8) of the Act	
1.	For every photocopy of an A4 Size page or part thereof	R0.82
2.	For every printed copy of an A4 size page or part thereof held on a computer in electronic or machine readable form	R0.58
3.	For a copy in a computer readable form on;	
3.1	Compact Disc (CD)	R54.14
3.2	Digital Video Disk (DVD)	R54.14
4.		1103114
4.1	For transcription of visual images for an A4 size page or part thereof	R29.78
4.2	For a copy of visual images	R81.19
5.		1101110
5.1	For a transcription of an audio record, for an A4 size page or part thereof	R 16.24
5.2	For a copy of an audio record	R23.01
6.	To search for the record for disclosure, excluding the first hour, reasonably required time for such a search.	R20.29 per hour or part of an hour

COUNCIL'S TARIFF OF CHARGES FOR ATMOSPHERIC EMISSIONS LICENCE PROCESSING

- (a) All activities listed in terms of section 21 of the NEM-Air Quality Management Act (Act no. 39 of 2004) and Section 6 of Ugu District Municipality Air Quality Management by-law will be subject to the payment of an AEL processing fee.
- (b) The cost shall be calculated by using the AEL processing fee calculator which is prescribed by Ugu District Municipality with due consideration given to a myrlad of factors.
- (c) The fee shall be implemented on all AEL applications submitted to the Air Quality Officer (AQO) for scrutiny and approval.

AEL FEE BANDS

APPLICATION BANDS	BAND S	SIZE	FEE SCHEDULE (R)/YEAR	
Band 1	0	13	4,494,30	
Band 2	14	21	11,235.75	
Band 3	22	40	17,977.20	
Band 4	41	60	24,718.65	
Band 5	61	80	67 414.50	
Band 6	81	100	89,886.00	

SERVICE DELIVERY AGREEMENT

BETWEEN

UGU SOUTH COAST TOURISM (PTY) LTD (2009/003419/07)

AND

UGU DISTRICT MUNICIPALITY

(together herein referred to as "the Parties")

And established in terms of Section 93C of Act 32 of 2000 (the Municipal Systems Act)

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INDEX

PREAMBLE

DEFINITIONS

- 1. RECORDAL OF INSTITUTIONAL HISTORY
- 2. FUNCTIONS OF SOUTH COAST TOURISM
- 3. POWERS OF UGU SOUTH COAST TOURISM
- 4. RESTRICTIONS ON UGU SOUTH COAST TOURISM
- 5. ACTIVITIES OF UGU SOUTH COAST TOURISM
- 6. OWNERSHIP OF COMPANY
- 7. DUTIES OF PARENTAL MUNICIPALITIES
- 8. POWERS AND DUTIES OF DIRECTORS OF TOURISM
- 9. THE CHIEF EXECUTIVE OFFICER AND STAFF OF SOUTH COAST
- 10. ACCOUNTABILITY TO THE UGU COMMUNITY
- 11. SENIOR MANAGERS REPORTING TO THE CHIEF EXECUTIVE OFFICER
- 12. MEETINGS OF THE BOARD OF DIRECTORS
- 13. GENERAL MEETINGS OF TOURISM
- 14. REPRESENTATION AT GENERAL MEETINGS OF TOURISM
- 15. CODE OF CONDUCT FOR DIRECTORS AND STAFF OF TOURISM
- 16. MUNICIPAL REPRESENTATIVES
- 17. EXISTING AGREEMENT
- 18. DURATION

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- 19. FINANCIAL CONTRIBUTION BY MUNICIPALITY
- 20. FUTURE EVOLVEMENT OF SOUTH COAST TOURISM
- 21. PREMISES
- 22. AUDIT
- 23. PERFORMANCE EVALUATION
- 24. DOMICILIUM AND NOTICES
- 25. JUDICIAL PROCEEDINGS AND DISPUTE RESOLUTION
- 26. NON VARIATION
- 27. INTERPRETATION

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PREAMBLE

WHEREAS the District Municipality is a Municipality as defined in terms of the Local Government Municipal Systems Act 32 of 2000 and the Municipal Structures Act 117 of 1998;

AND WHEREAS the parties wish to give effect to and recognition of the Principles enshrined in the Constitution of the Republic of South Africa of 1996, and with specific reference to Section 156 of such Constitution and the parties are obliged to take cognizance of Section 93C and 93D of the Systems Act.

AND WHEREAS the parties are also cognizant of and acknowledge that they are properly bound by the Municipal Finance Management Act 56 of 2003, and more specifically Section 87 of such Act as well as rules pertaining to National Treasury Funding.

AND WHEREAS Section 38 of the Kwa Zulu Natal Tourism Act of 1996 has application to the relationships between the parties.

AND WHEREAS Ugu is, inter alia, empowered, and wishes to in terms of the Municipal Structures Act and Systems Act conclude such an Agreement, and to create a uniform, co-ordinated and measure Tourism Structure by dissolving pre-existing Tourism structures and bringing them within the knowledge and scope of Local and District Municipalities.

AND WHEREAS Tourism as a properly created Municipal Entity as defined herein has the capacity, experience and know-how to implement its statutory functions.

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NOW THEREFORE, THE PARTIES AGREE AS FOLLOWS:-

DEFINITIONS

The definitions as contained in all Acts mentioned in the text of this Agreement and Regulations are applicable to this contract. In addition, the following definitions are applicable:-

- 1.1 "Constituent member" or "Member" shall mean the Ugu Regional Tourism and Community Tourism organisations as provided for In Ugu Tourism Constitution or a member of them.
- 1.2 "Contract" means this Service Level Agreement of which the only two parties, shall be Ugu and South Coast Tourism (Pty) Ltd, and shall, in context, hereinafter be referred to as the "parties".
- 1.3 *Effective date: means the 1st of July 2009
- 1.4 "Integrated Development Plan" or "IDP" shall mean development planning as provided for in terms of the Division of Revenue Act 1 of 2007, the Municipal Structures Act and the Municipal Systems Act.
- 1.5 "Parent Municipality" means the Ugu District Municipality;
- 1.6 "Person" includes reference to a juristic person.
- 1.7 "Preferential Procurement" means the process provided for in the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of

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- 2000) and read with and shall comply fully with the Ugu Supply Chain Management Policy.
- 1.8 "South Coast Tourism" means Ugu South Coast Tourism (Pty) Ltd, company registration number 2009 / 003419 / 07 (a company incorporated in terms of the Companies Act, 1973) and represented herein by the Chief Executive Officer; he being duly authorized, as Chief Executive Officer.
- 1.9 "South Coast Tourism's address" means:
 - 1.9.1 For postal purposes: PO Box 570, Port Shepstone, 4240.
 - 1.9.2 For communications by telephone and facsimile:
 Telephone (039) 682 7944 and Fax (039) 682 1034
 - 1.9.3 For other purposes: 16 Bisset Street, Port Shepstone, 4240;
- 1.10 "a sponsorship" or "a sponsor" shall mean the support of an event, activity, person, organisation financially or though the provision of products or services. A sponsor is the individual or group that provides the support, similar to a benefactor, as it applies to the Municipal Entity.
- 1.11 "The Articles" means the Articles of the Company and any and every other Statute or subordinate legislation from time in force concerning companies and necessarily affecting the Company.
- 1.12 "The CEO" means the Chief Executive Officer in the company;

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- 1.13 "the Companies Act" means the Act 61 of 1973, as amended or any Act which replaces it, and any and every other statute or subordinate legislation from time to time in force concerning Companies generally and necessarily affecting the company, South Coast Tourism (Pty) Ltd.
- 1.14 "The Constitution" shall mean the Constitution of Ugu South Coast Tourism (Pty) Ltd.
- 1.15 "the Company" or "the Entity" shall mean South Coast Tourism (Pty)
- 1.16 "the Municipality" or "Ugu" means the Ugu District Municipality, established in terms of section 12 of the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998), represented herein by the Municipal Manager thereof, he being duly authorized.
- 1.17 "The Municipal Finance Management Act" means Local Government
 Municipal Finance Management Act No. 56 of 2003;
- 1.18 "The Municipality's address" means:

24.2					
1.18.1	<u>.</u>	PO Box 33	, Port Si	repstone,	4240

1,18,2 For communications by

Facsimile: 039 682 1720

Telephone 039 688 5700

1.18.3 For other purposes. Ugu Municipal Offices.

28 Connor Street,

Port Shepstone

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1.19 "The Service" or "Service Level Agreement" shall mean the measurable and expected outcomes of Tourism as they pertain to:

1.19.1	Feasibility;
1.19.2	The quality of ongoing service delivery to the tourist
	industry and community; in line with the objectives
	as set out in the IDP of the Parent Municipality.
1.19.3	Feedback from the tourist industry and community;
	and
1.19.4	Compliance with the shareholders directives; and
1.19.5	Compliance with the terms and conditions of this
	Agreement by all affected parties
1.19.6	Compliance with the Articles and Memorandum of
	Association of the Entity
	그 보고 그는 그 사람들에서 한 사람들에 불어 들어가 함께 불일하는 그 사람들이 가는 것은 그를 가득하는 것이다.

- 1.20 "The Systems Act" or "the Act" means the Local Government:

 Municipal Systems Act 32 of 2000;
- 1.21 "Tourism" or references to "Tourism" shall specifically include the provisions of Section 38 of the Kwa Zulu Natal Tourism Act of 1996 and such references shall also refer to the Constitution of the Entity.
- 1.2.1 "Service Level Agreement" shall mean this Service Delivery Agreement, and "Service Delivery Agreement" shall have a corresponding meaning.

WHEREAS:

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It was resolved at a meeting of the Ugu District Municipality on 6 March 2007 to establish a single Tourism Body in accordance with all Statutory Prescripts. This has been done.

NOW THEREFORE

1. RECORDAL OF INSTITUTIONAL HISTORY

- 1.1.1 The Municipality has, over a period of time, entered into various Agreements with the Hibiscus Coast Tourism Association, Umdoni Coast & Country Tourism Association, Ezinquieni Tourism and Ugu Tourism Association (UTMA); and these bodies have been incorporated in to South Coast Tourism and are thereafter known as Ugu South Coast Tourism (Pty) Ltd (UguSCT).
 - 1.1.2.1 The parties recognize that Tourism is a central activity and a source of revenue and a basis for economic empowerment of all people in the Ugu District, by virtue of the District's abundant natural resources, its ancient and complex historic ethnic cultures, its vibrant tribal diversity and its unique demographics; supported by its existing tourism infrastructure.
 - 1.1.2.2 The parties acknowledge and appreciate the historical events leading up to the formation of the entity, which historical events are captured in the Constitution.
 - 1.1.2.3 The parties are enjoined by signature of this Agreement to give effect to the spirit as well as the content of this Agreement.

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- 1.2 The parties have agreed to maintain continuity of the relationship between the Municipality and these various bodies or their successors for the purpose of facilitating tourism within the Ugu District Municipality area, and a Constitution has been created to give effect to this purpose, and to recognize this appointment of the Municipal Managers of Local Municipalities as Directors of the Company, and the integral and fundamental role of such Municipal Managers in representing the ongoing interests of such local Municipalities.
- 1.3 A principal object of the parties in entering into this Agreement is to achieve tourism growth for the Ugu District Municipality area by marketing it as a premier tourist destination and to develop tourism infrastructure products to be evolved within previously disadvantaged and under developed areas within the Ugu District Municipality as may be feasible, with particular emphasis on the hinterland.
- 1.4 Secondary aims will be provision of quality visitor service centers, to update membership services and responsible tourism advice, and monitoring of local Tourism operations and establishments for compliance with provincial, district and local policies and administration.
- 1.5 Ugu and the National Treasury of the Republic of South Africa requires a Service Level Agreement in terms of which its measurability, deliverability and its plans can be objectively quantified.

2. FUNCTION OF UGU SOUTH COAST TOURISM

- The main business which the Company is to carry on; is the promotion and implementation of tourism within the Parent Municipality's area of jurisdiction, predicated on the Kwa Zulu Natal Tourism Act as needs be, and based on the Parent Municipality's Integrated Development Plans and Policies.
- 1.2 To engage in and facilitate an ongoing community consultation process as envisaged by Section 80(2) of the Systems Act and Section 38 of the Tourism Act during the establishment of this Agreement, as well as with the constituent members as defined herein.
- 2. The main object of Tourism shall be to contribute to the economic, social and environmental development of the area of jurisdiction of the Parent Municipality through Tourism as contemplated inter alia in Section 8 read with Section 86E of the Local Government: Municipal Systems Act.
- 3. The specific ancillary objects, if any, referred to in Section 33(1) of the Systems Act, form an integral part of the main objective of the company.

3. POWERS OF UGU SOUTH COAST TOURISM

1. Schedule 2 of the Companies Act of 1973 shall not apply to the Company.

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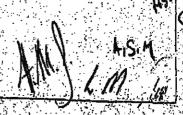
- 2. The Company is a private company established in terms of Section 86C of the Systems Act and accordingly is restricted to act as a municipal entity in terms of:
 - 2.1 Chapter 8A of the Systems Act; and
 - 2.2 Chapter 10 and 11 and Section 116 of the Local Government Municipal Finance Management Act No. 56 of 2003; and
 - 2.3 Section 41 of the Systems Act; and
 - 2.4 Section 38 of the Kwa Zulu Natal Tourism Act 113 of 1996; and
 - 2.5 Its Articles and Memorandum of Association.
- 3. Section 86D(2) of the Systems Act shall apply namely that Tourism must restrict its activities to the purpose for which it is used by its Parent Municipality in terms of Section 86E(1)(a); and Tourism shall have no competence to perform any activity which falls outside the functions and powers of its Parent Municipality contemplated by Chapter 8 of the Act.
- 4. The company has incorporated into Ugu South Coast Tourism the following three (3) community tourism associations, namely:
 - 4.1 Hibiscus Coast Tourism Association;
 - 4.2 Umdoni Coast & Country Tourism Association; and
 - 4.3 Izingolweni Tourism Association;

into one Municipal entity, and

ASM 211/11 Ugu South Coast Tourism shall register as a Community Tourism Association with the accredited Government approved Tourism Bodies, and as provided in the Tourism Act.

4. RESTRICTIONS ON UGU SOUTH COAST TOURISM

- All the income, expenditure, sponsorship and property of Tourism shall be applied solely towards the promotion of its main objective;
- 2. No portion of Tourism's income, expenditure and property shall be paid or transferred, directly or indirectly, by way of dividend, bonus or otherwise to Ugu or directors of the Company, or its Parent Municipality; provided that nothing herein contained shall prevent the payment in good faith or reasonable remuneration to an officer or servant of the Company or to any member in return for any services actually rendered to the company, nor shall Tourism be precluded from acquiring bona-fide sponsors to improve and further its objects and functions, provided that this is done in line with a sponsorship policy, which policy shall be approved by the Parent Municipality, within a reasonable time period after signature hereof
- 3. The winding-up of the company, shall be in terms of the stipulations contained in the Local Government; Municipal Systems Act; The Local Government: Municipal Finance Management Act and other relevant Acts.



- The company shall monitor and annually review its annual budget process as set out in Section 87 of the Municipal Finance Management Act.
- 5. Ownership of, equity interest or shares or any alienation or transfer of that share in the Company may only be alienated or disposed of in terms of Section 86G of the Systems Act and, in the following manner:
 - (a) to a wholly owned private company, subject to the Municipal Finance Management Act; or
 - (b)(i) subject to Section 14 of the Municipal Finance Management Act; and
 - (ii) if that transfer or disposal would not result in an infringement of Section 86C(2) by another Municipality which holds an interest in the company.
- To only provide goods and services only as provided for in respect of the preferential Procurement Policy Framework Act of 2000 (Act 5 of 2000).
- 7. To acquire goods and services only as provided for in this Service Level Agreement.
- 5. ACTIVITIES OF UGU SOUTH COAST TOURISM
- 1. Schedule 2 of the Companies Act shall not apply to the Company.
- 2. Section 86D (2) of the Systems Act shall apply and provides that:

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A private company which is a municipal entity --

- (a) must restrict its activities to the purpose for which it is used by its parent municipality in terms of Section 86H(1)(a);
- (b) and has no competence to perform any activity which falls outside the functions and powered of its parent municipality contemplated by Chapter 8.
- Section 120 read with Section 104 of the Municipal Finance Management Act shall apply.
- 4. To render an objectively quantifiable and measureable service to the Parent Municipality.

6. OWNERSHIP OF COMPANY

- (a) The Company is established and fully owned by the Parent Municipality in terms of Section 86C of the Systems Act, and as such the Parent Municipality holds all the shares therein.
- (b) No other party shall be a party to this Agreement, or claim enforceable rights, or obligations from the parties arising from this Agreement, or resulting from the Constitution of South Coast Tourism (Pty) Ltd.
- (c) No District or Area Tourism Committee shall have any enforceable rights in respect of the Company.

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7. DUTIES OF PARENT MUNICIPALITY

Sections 93A and 93B of the Systems Act stipulates the following duties of the Parent Municipality with respect to the Company:

- 1 The parent municipality must:
 - (a) exercise any shareholder, statutory, contractual or other rights and powers it may have in respect of the municipal entity to ensure that
 - (i) both the municipality and the municipal entity comply with the Systems Act, the Municipal Finance Management Act and any other applicable legislation; and
 - (ii) the municipal entity is managed responsibly and transparently, and meets its statutory, contractual and other obligations as well as the provisions of its own Constitution;
 - (b) allow the board of directors and chief executive officer of the municipal entity to fulfill their responsibilities; and
 - (c) establish and maintain clear channels of communication between the municipality and the municipal entity.
- The Parent Municipality having sole control over the Company must:
 - (a) ensure that annual performance objectives and indicators for the municipal entity are established by Agreement, with the

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municipal entity and included in the municipal entity's multi-year business plan in accordance with Section 87(5)(d) of the Municipal Finance Management Act;

- (b) must monitor and annually review, as part of the municipal entity's annual budget process as set out in Section 87 of the Municipal Finance Management Act, the performance of the municipal entity against the agreed performance objectives and indicators; and
- (c) may liquidate and disestablish the municipal entity -
 - (i) following an annual performance review, if the performance of the municipal entity is unsatisfactory or due to non-compliance in terms of Section 116(1)(b)(ii) of the MFMA;
 - (ii) in the event of financial difficulties if the municipality does not impose a financial recovery plan in terms of the MFMA (Municipal Finance Management Act) and the municipal entity continues to experience serious or persistent financial problems; or
 - (iii) if the municipality has terminated the services delivery Agreement or other Agreement it had with the municipal entity.
- (d) If the company is liquidated and/or disestablished: -

A.W. LA

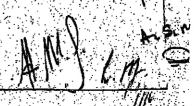
- 3.1 Audited financial statements, within 60 days of South Coast Tourism year end.
- 3.2 Three annual finance progress reports.
- 3.3 A quarterly summary activity report detailing:
 - 3.3.1 Information and Provision.
 - 3,3,2 Marketing
 - 3.3.3 Finances.
 - 3.3.4 Development.

Cognizance shall also be taken of:

- 1. Political
- 2. Environmental:
- 3. Economic;
- 4. Social:
- 5. Logistical;
- 6. Quality consideration of Tourism's role.
- Board minutes from time to time shall be forwarded to the Municipal
- 5. Annual board review of company performance to be forwarded to the municipal manager within 90 days of its year-end. This to include quantifiable and detailed evaluations of the outcome of the chief executive officers key performance areas.
- 6. Marketing Action Plan

Manager.

7. Development Action Plan



24. DOMICILIUM AND NOTICES

The parties select their addresses as hereinbefore stated as their respective domicilia citandi et executandi for all purposes arising out of this Agreement or the cancellation thereof.

Any notice sent to the domicilia citandi et executandi of a party by previous registered post or delivered there by hand shall be deemed to have been received on the fifth business day after posting or on the date of delivery, as the case may be.

Any party may, by written notice to the other, change his domicilia citandi et executandi to another physical address (not being a post office box number or poste restante) within the Republic of South Africa and such change shall become effective seven days after the giving of such notice.

All notices which may or may have to be given in terms of this Agreement shall be in writing.

25. JUDICIAL PROCEEDINGS AND DISPUTE RESOLUTION

- The parties acknowledge that with reference to interpretation of powers and obligations of the parties, and in the event of a dispute between the parties that:
 - 1.1 This Service Level Agreement shall have application and
 - 1.2 The Articles and Memorandum of the Company shall have application.



- 2. Should a dispute arise at any level between the parties, which cannot be resolved by intervention, of the CEO, the Municipal Manager, and/ or the directors of the Entity, then the parties acknowledge that Chapter 4 of The Intergovernmental Relations Framework Act 113 of 1995 shall have application (Act 113 of 2005).
- 3. In terms of Section 41 read with 42(2) of Act 113 of 2005,
- 3.1. Any dispute which may arise between the parties relating to the interpretation, effect or termination of this Agreement or to their rights or obligations in terms hereof shall be submitted for facilitation if any party to the dispute so requires.
- 3.2. The Facilitator shall then make his/her finding available to the relevant MEC in terms of Section 44 of Act 113 of 2005.
- 4. The Arbitrator shall be a practising or retired attorney or Senior Government Official who have had not less that 10 (ten) years experience. He she shall be appointed by Agreement between the parties to the dispute, and failing such Agreement, within 7 (seven) days after the date upon which the arbitration is demanded, by the relevant MEC in Kwa Zulu Natal, or his nominee.

26. NON VARIATION

This Agreement shall constitute the entire Agreement between the parties as to the regulation of the Municipal Entity, and no addition to or variation, consensual cancellation or novation of this Service Level Agreement and no waiver of any right arising from this Agreement or its breach or

termination shall be of any force or effect unless reduced to writing and signed by all the parties or their duly authorized representatives.

27 INTERPRETATION

- 1.1 Headings of clauses shall be deemed to have been included for purposes of convenience only and shall not affect the interpretation of this Agreement.
- 1.2 Unless inconsistent with the context, words relating to any gender shall include the other genders, words relating to the singular shall include the plural and vice versa and words relating to natural persons shall include associations of persons having corporate status by statute or common law.
- 1.3 In the event that any of the provisions of this Agreement or its colateral Constitution, are found to be invalid, unlawful of unenforceable, such terms shall be severable from the remaining terms which shall continue to be valid and enforceable.
- 1.4 This Agreement incorporates the Annexures and Constitution, which Annexures shall have the same force and effect as if set out in the body of this Agreement. The various documents forming part of this Agreement are to be taken as mutually explanatory. In the event of any conflict or inconsistency the provisions contained in the main body of the Agreement will prevail.
- 1.5 If any provision in a definition is a substantive provision conferring any right or imposing any obligation on any party, then

notwithstanding that such provision is only in this interpretation clause or in a definition elsewhere in this Agreement, effect shall be given to it as a substantive provision of this Agreement.

- 1.6 When any number of days is prescribed in this Agreement, the same shall be reckoned exclusively of the first and inclusively of the last day unless that last day falls on a Saturday, Sunday or proclaimed public holiday in the Republic of South Africa, in which event the last day shall be the next succeeding day which is not a Saturday, Sunday or public holiday.
- 1.7 Any reference to an enactment is to that enactment as at the date of signature hereof and as amended or re-enacted from time to time.
- 1.8 If any provision in this Agreement is in conflict or inconsistent with any law, the invalidity of any such provision shall not affect the validity of the remainder of the provision hereof.
- 1.9 Where figures are referred to in words and in numerals, if there is any conflict between the two, the words shall prevail.

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AS WITNESSES:	
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2.	funna and
/	L. MAHLAKA MUNICIPAL MANAGER
	Duly Authorised
	To the second second
IUS DONE and SIGNED by SO	OUTH COAST TOURISM at Port
epstone on this 17 d	ay of <u>Vay</u> 2010.
WITNESSES	
WINEGGE	
1. Brown	
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AMID	
2. 11. 11. Xayru	
	MICHAEL BERTRAM
	CHIEF EXECUTIVE OFFICER - SOUTH COAST TOURISM
	Duly Authorised
	医克尔氏电流 医乳囊 经通过管理的 医乳管性抗原毒性抗







Prepared In-house by:

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		THE REPORT OF THE PARTY OF THE	The second
SECTIO	ON A: F	FRAMEWORK PLAN	!
1.	Intr	roduction and Background	
	1.1.		
	1.2.		
	1.3.	Underlying Approach to the Framework Plan	
	1.4.		
	1.5.	Alignment of Government Policies and Plans	*******
2.	insti	itutional Arrangements for the IDP	
	2,1,	Council	
	2.2.		
	2.3.		
	2,4.		
	2.5.	IDP STEERING COMMITTEE	
		2.5.1. Terms of Reference for the IDP Steering Committee	
		2.5.2. Schedule of Steering Committee Meetings	
	2.6.		
		2.6.1. Terms of Reference for the IDP Representative Forum	1/
		2.5.2. Schedule of IDP RF Meetings	
	2.7.	Project Task Team	
	2.8.	UGU District Development Planning Forum (UDDPF)	
	2.0.		
	2.9.		
		Development Planning Unit	
3.	Role	es and Responsibilities	11
	3,1.	Role Players	11
	3.2.	Internal Role-players	
	3.3.	External Role-players	
	3.4.	ROLES AND RESPONSIBILITIES	12
4.	Mer	chanisms and Procedures for Participation and Alignment	
71	4.1.	Functions and Context of Public Participation	
	4.2:		
	4.2.	Mechanisms for Participation	15
		The inspired totall (in the totall) the manufacture to a series of the s	
		4.2.2. Media	
	- •	4.2.3. Ward Committees	
	4.3.	Procedures / Process for Participation	
		4.3.1. Council	
		4.3.2. EXCO	
		4.3,3. MAYOR	
		4.3.4. IDP Representative Forum	
		4.3.5. IDP Steering Committee	
		4.3.6. District Planners Forum	17
		4.3.7. Newspapers	17
		4.3.8. Roadshows / Izimbizo	17
		4.3.9. RADIO SLOTS	18
SECT	ION B	: PROCESS PLAN	
5.			
э.		ion One: 2012 / 2013 IDP Action Programme	
	5.1.	Municipal and Provincial Budget and IDP Review Alignment	19
	5. 2.	Horizontal, Vertical and Cross Border Allgnment	20
		5.2.1. Horizontal Alignment	
		5.2.2. Vertical Alignment	20
		Powe 2 of 20	

UGU DISTRICT MUNICIPALITY		2016 / 2017 IDP & BUDGET PROCESS PLAN
5.2.3.	Cross Border Alignment	20
5.3. Integrate	d Development Planning & Budget:	21
5.3.1.	Key Budget Dates for 2014 / 15	21
5,3,2,	Key elements to be addressed durin	g the review process22
5.4. Performa	nce Management	22
5.4,1.	Performance Management Systems	Dates 2014 / 1523
5.5. Action Pr		
5.5.1.	Prepatory Phase	24
5.5.2.	Analysis Phase	24
5.5.3.	Strategic Phase	
5.5.4.	Project Phase	
5.5.5.	Integration Phase	25
5.5. 6 .		
5.6. Cost Estir	mate for the Planning Process	
		30

GLOSSARY

AG	Auditor General
AIDS	Acquired Immune Deficiency Syndrome
ART	Antiretroviral therapy
ARV	Antiretroviral
BBBEE	Broad Based Black economic Empowerment
CDWs	Community Development Workers
DBSA	Development Bank of Southern Africa
DAEA	Department of Agriculture and Environmental Affairs
DEAT	Department of Environmental Affairs and Tourism
DFA	Development Facilitation Act
CoGTA	Department of Cooperative Government and Traditional Affairs
DM	District Municipality
DoHS	Department of Human Settlement
DWAF	Department of Water Affairs & Forestry
EIA	Environmental Impact Assessment
EKZNW	Ezemvelo Wildlife
EMF	Environmental Management Framework
EMP	Environmental Management Plan
EPWP	Expanded Public Works Programme
FBS	Free Basic Services
FET	Further Education and Training
нн	Households
HIV	Human Immune-deficiency Virus
HR	Human Resources

ICMA		2016 / 2017 IDP & BUDGET PROCESS PLAN
	Integrated Coastal Management Act	
ICT	Information Communications Technologies	
IDP	Integrated Development Plan	
IDPRF	Integrated Development Plan Representative Forum	
IGR	Inter Governmental Relations	
ISRDP	Integrated Sustainable Rural Development Programme	
IWMP	integrated Waste Management Plan	
LED	Local Economic Development	
LGSETA	Local Government SETA	
LM	Local Municipality	
LRAD	Land Redistribution Programme	
LUMS	Land Use Management System	
GDS	Growth and Development Strategy	
LUMF	Land Use Management Framework	
MDG	Millennium Development Goals	
MIG	Municipal Improvement Grant	
MSIG	Municipal Systems Improvement Grant	
MTEF	Medium Term Expenditure Framework	
NEMA	National Environmental Management Act	
NSDP	National Spatial Development Perspective	
PGDS	Provincial Growth and Development Strategy	
PMS	Performance Management System	
PSEDS	Provincial Spatial Economic Development Strategy	
SANRAL	South African National Roads Agency Limited	
SDBIP	Service Delivery and Budget Implementation Plan	
SDF	Spatial Development Framework	
SEA	Strategic Environmental Assessment	
STATSSA	Statistics South Africa	

GLOSSARY OF LEGISLATIVE ENACTMENTS

The Constitution	Republic of South Africa's Constitution, Act 108 of 1996

ine systems Act	Municipal Systems Act, No 32 of 2000
Th	

The Structures Act Municipal Structures Act, No 117 of 1998

DFA Development Facilitation Act, No 67 of 1995 MFMA

Municipal Finance Management Act, No 56 of 2003

1. Introduction and Background

An IDP is one of the key tools for Local Government to achieve its developmental role and seeks to arrive at decisions on Issues such as municipal budgets, land management, promotion of local economic development, and institutional transformation in a consultative, systematic and strategic manner. The Ugu District Municipality is in a process of developing a comprehensive 5 year Integrated Development Plan (IDP) in terms of Chapter 5 of the Municipal Systems Act, 2000.

1.1. Legislative Requirement

In terms of Chapter 5, Section 34 of the Municipal Systems Act, 2000 it requires that all municipalities to annually review and amend its IDP in accordance with an assessment of its performance measurements, Section 41 of the Act requests the inclusion in to the extent that changing circumstances to demand. Section 26 of the Act also describes the core components of Integrated development plans. Section 28 stipulates that the Municipal Council must adopt a process to guide the planning, drafting, adoption and review of its IDP. The Municipal Finance Management Act, No.56 of 2003 (MFMA), Section 21 (1) (b) prescribes that the Mayor must table in the Municipal Council a time schedule outlining the key deadlines for the preparation, tabling and approval of the annual budget, annual review of the IDP as well as the budget related policies and related consultative processes, approval of the annual budget, annual review of the IDP as well as the budget related policies and related consultative processes.

The Process Plan of the District and its Local Municipalities need to be prepared in line with this IDP Review Framework Plan as agreed to by all the Municipalities in the District. The IDP Process Plan provides guidance with respect to the programme of action that has to be followed during the IDP development process. The purpose of this process plan is to identify and detail the elements identified in the Framework Plan and set out the specific time frames in which all activities should be achieved.

Ugu District Municipality (DC 21) has six category B municipalities under its jurisdiction. The six local municipalities are:

- > KZN 211 Vulamehio
- > KZN 212 Umdoni
- > KZN 213 Umzumbe
- > KZN 214 Umuziwabantu
- > KZN 215 Ezingoleni
- KZN 216 Hibiscus Coast.

The Framework Plan and Process Plan are two distinct documents which talk to each other.

1.2. What is a District Framework Plan?

The objective of a Framework Pian is to ensure that the processes of both the District and Local Municipalities IDP development and reviews are mutually linked and do inform each other. The Framework Plan is to be used by all municipalities in the district as a basis for drafting their process plans; the framework plan has to be agreed by all local municipalities. The Framework Plan binds the District and Local Municipalities.

The Framework Plan specifies the roles of different role players in the IDP process and determines procedures for coordination, consultation and alignment between the district and the local municipalities. The Framework Plan guides each municipality in preparing its Process Plan.

1.3. Underlying Approach to the Framework Plan

The Framework Plan as stipulated in Section 27 (2) of the Municipal Systems Act of 2000 identifies the following:

- > identify plans and planning requirements that bind the District and Local Municipalities in terms of national and provincial legislation.
- > Identify matters that require alignment between the District and Local Municipalities.
- > Specify the principles to be applied and coordinate the approach to be adopted in respect of the matters identified.
- > Determine procedures for consultation between the municipalities during the process of drafting their respective IDPs and to effect essential amendments to the framework.

1.4. What is the Process Plan?

The Process Plan fulfils the function of a "business plan", it therefore details and sets out timeframes to the processes that will be followed during the IDP development stages ensuring that all aspects are covered on time for adoption. The Process Plan must also consider and include amongst others what has been set out in the Framework Plan, the MEC comments, Council priorities, Draft IDP Assessments and Self Assessments, community input etc.

In terms of Section 34 of the MSA:

A municipal council-

- (a) must review its integrated development plan-
 - (i) annually in accordance with an assessment of its performance measurements in terms of section 4I; and
 - (ii) to the extent that changing circumstances so demand; and
- (b) may amend its IDP in accordance with a prescribed process

 Page 6 of 30

In order to ensure effective IDP development during this new 5 year plan, the municipality must prepare and adopt an IDP Process Plan which must be reviewed annually. The preparation of a Process Plan for the annual review is referred to in chapter 5, Section 28 of the MSA as follows:

Adoption of a process-

(1) Each municipal council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting and adoption and review of its integrated development plan.

In all the Process Plan must indicate what has to happen, when, by whom, with whom and where, and it should include cost estimates.

1.5. Alignment of Government Policles and Plans

Alignment of government policies and plans is crucial in strategic planning. Therefore the relevant binding and non-binding national and provincial policies including, programmes and strategies need to be considered in the municipal development planning process and interventions. The key mandates relevant to the municipal context in co-operative governance will be considered and addressed. These includes amongst others, Provincial Growth and Development Strategy, the New Growth Path, the MTSF as stipulated bellow.

2. Institutional Arrangements for the IDP

This institutional arrangement is set out to ensure the following:

- > Institutionalization of the participation process
- > Effective management in the drafting of objectives and
- > To give affected parties access to contribute to the decision-making process.

Organizational structure of the Ugu District Municipality IDP development process is illustrated in Figure 1.

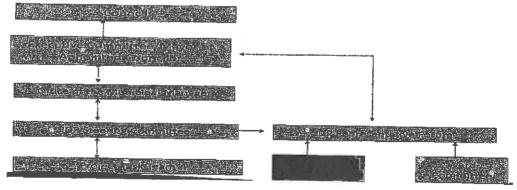


Fig 1: Organisational Arrangements

2.1. Council

The Council is the political decision-making body of the municipality and with regard to the 2016/17 IDP review will:

- ➤ Consider comments made in the 2015/16 IDP Review Process and adopts a new Framework / Process Plan (FP / PP):
- > Ensures the consideration of the national and provincial budgeting processes as well as inform the municipal budgeting process;
- > Adopts the final IDP or IDP Review by the end of June annually; and
- > Approves Sector Plans upon their completion

The Council follows the following critical generic dates annually:

- > Finalisation & adoption of FP's and or PP's between July and Sept;
- > Submission of draft IDP & budget to COGTA & Provincial Treasury in March;
- Finalisation and adopts IDP / IDP Review in June.

2,2, EXCO

- Responsible for overseeing the IDP Review process;
- Political responsibility and accountability regarding the IDP Review process.

2.3. Mayor

- > Responsible for overseeing the IDP Review process, tabling and approval of the IDP process;
- > Political responsibility and accountability regarding the IDP Review process.

2.4. Office of the Municipal Manager

The Municipal Manager or IDP Manager on his behalf is the responsible person for championing the Integrated Development Planning process.

IDP Manager falls under the office of the Municipal Manager and:

- Chair IDP Steering Committee meetings;
- Prepare FP and/or PP:
- Are responsible for management and co-ordination of IDP process;
- Respond to comments on the IDP:
- Avails documents to inform the IDP process;
- Promote involvement of all stakeholders; and
- Adjust the IDP according to the MEC's proposals.



2.5. IDP STEERING COMMITTEE

The Ugu District Municipality took a decision that the Management Committee and extended Management Committee will fulfill the role of IDP Steering Committee.

The composition of the IDP Technical Committee will have to take the manageability of a working committee into consideration and should preferably be chaired by the accountable or responsible official for IDP (Municipal Manager or IDP Manager).

2.5.1.Terms of Reference for the IDP Steering Committee

The technical committee will be an internal committee made up of the full management component of the municipality. It also serves to improve the participation of internal staff members in the IDP process and should result in better understanding and buy-in in the process. The committee will be responsible for, amongst other things, to:

- Consider all work and documentation that needs to be submitted to the IDP Steering Committee;
- > Ensure the validity and technical correctness of the information presented to the other important IDP stakeholders; and
- Ensure the integration of the IDP policies, objectives, strategies and projects into the daily functioning and planning of the municipality.

2.5.2. Schedule of Steering Committee Meetings

The meetings of the IDP Steering Committee will sit as per the schedule of MANCO and extended MANCO as and when IDP issues needs to be addressed.

2.6. IDP Representative Forum

The IDP Representative Forum (IDP Rep Forum) is constituted as part of the preparation phase of the IDP and continues its functions throughout the annual IDP Review process. The proposed composition of the IDP Rep Forum is as follows:

- ➤ Councillors
- > Traditional leaders
- > Ward Committee Chairpersons
- > Senior municipal officials
- > Stakeholder representatives of organised groups
- ➤ NGO's
- > Advocates of unorganised groups
- > Resource persons
- > Other community representatives

- ➤ National and Provincial Departments regional representatives
- > Parastatal organisations

2.6.1.Terms of Reference for the IDP Representative Forum

The summarised terms of reference for the IDP Representative Forum could be based on the composition of the constituency's interests in the IDP process, and is proposed to be as follows:

- > Represent the interest of the municipality's constituency in the IDP process
- Provide an organisational mechanism for discussion, negotiation and decision making between the stakeholders inclusive of municipal government
- > Ensure communication between all the stakeholder representatives inclusive of municipal government
- > Monitor the performance of the planning and implementation process

2.6.2. Schedule of IDP RF Meetings

The IDP RF meetings are scheduled to sit bi-monthly as follows

				1	
21	23	TBC	TBC	TiBC	TBC

2.7. Project Task Team

- Acts as support to the IDPRF
- > Effective management in the drafting of objectives and
- > To give affected parties access to contribute to the decision-making process.
- > Ensure vertical and horizontal alignment of programs and projects
- Monitoring and evaluation of programs and projects

2.8. UGU District Development Planning FORUM (UDDPF)

- ▶ Provide relevant technical, sector and financial information regarding their municipality;
- > Facilitate vertical alignment between DMs and LMs;
- > Facilitate horizontal alignment with sector department and public utilities.

2.8.1. Schedule of UDDPF Meetings

The UDDPF meetings are scheduled to sit bi-monthly as follows

	in and the				X /\ # #
06	02	04	TBC	TBC	TBC

2.9. Development Planning Unit

- > Responsible for the compilation on overseeing on the IDP document
- > Monitoring and evaluation

3. Roles and Responsibilities

3.1. Role Players

Table 1 & 2 captures the internal and external role players that have been identified to ensure a successful and useful IDP Process within the municipality. Each of these role players will contribute immensely to the success of the 5 year IDP.

3.2. Internal Role-players

- > Council and the Executive Committee;
- ➤ Mayor;
- > IDP Representative Forum;
- > IDP Cluster:
- > IDP Steering Committee;
- Extended Management Committee;
- Management Committee;
- > IDP Manager.

3.3. External Role-players

- > National, Provincial Government Departments and Local Municipalities;
- State Owned Enterprises;
- Planning professionals/facilitators;
- Civil Society Organisations:
- > Traditional Leadership;
- > IDP Clusters.
- Neighbouring District Municipalities

3.4. ROLES AND RESPONSIBILITIES

As with the preparation of the IDP the main roles and responsibilities allocated to each of the internal and external role players are set out in table1 and table 2 respectively. The tables provide an indication of the various roles and responsibilities of the different groupings relating to specifically the IDP Review, PMS and Budgeting processes.

Table 1: Internal Roles and Responsibilities

	as e e grand production and the second of th	i gangbal
	✓ Final decision making.	
	Approval of the IDP documentation.	
	Coordination roles for local municipalities.	
	Final prizontal alignment of the IDP's of the municipalities in the district council	
	area.	
	Ensuring vertical alignment between the district and local planning.	IDP
	Facilitation of vertical alignment of IDP's with other spheres of government and sector	101
	departments.	
	✓ Provide events for joint strategy workshops with local municipalities, provincial and	
1000 (Fr) 100 (Fr)	national role players and other subject matter specialists.	
	✓ Linking the IDP process with their constituencies	
	Organising public participation.	
	Final decision making.	
	Consider and adopt final report.	PMS
	Consider and approve the performance agreement of the MM.	PNIS
	✓ Popularising PMS within their constituencies.	
	✓ Final decision making.	
	✓ Approve the budget before the start of the financial year.	
, gr	✓ Council to approve unforeseen and unavoidable expenses.	BUDGET
	✓ Approve Service Delivery and Budget Implementation Plan.	
	✓ Responsible for overseeing the process.	
	Political responsibility and accountability regarding the process.	IDP
	✓ Establishing the performance agreement for the Municipal Manager in terms of the PMS.	· · · · · · · · · · · · · · · · · · ·
i i	✓ Determine KPA's for MM based on institutional KPI's.	
	✓ Determine the performance objectives and targets that the MM must meet in relation to	
W 6. =	the KPA's.	
	✓ Negotiate the performance objectives and targets that the MM must meet.	PMS
	✓ Submit draft performance agreement for the MM via EXCO to the Council for	İ
	consideration and approval,	1
	✓ Conclude and sign performance agreement with the MM on behalf of Council.	
	✓ Table budget to Council at least 90 days before the start of the financial year.	
1	✓ Table budget timetable to Council.	j
	✓ Report authorization of unforeseeable and unavoidable expenses at Council meeting	
	after having authorized such expenses.	
	✓ Submit SDBIP to Council, 14 days after approval of budget.	BUDGET
	✓ Ensure conclusion of management's performance agreements.	
	Ensure that the management's performance agreements are made public.	
18	Submit to Council an annual report within 7 months after the end of the financial year.	
	Provide technical/sector expertise through the IDP Steering Committee (Senior officials).	IDP
ಪ್ರಾಯಾ ನೀಡಲ್ಲಿ ಇಲ್ಲಾ ಭಾರತ	Page 12 of 30	ID!

Cook Proj	2019/2017 DP & BODGET PROCESS	PLAN designations
	✓ Prepare selected Sector Plans.	
	✓ Provide comments on the IDP document as members of staff.	
" 是要能	Setting KPI's for administrative components and service providers.	
	✓ Prepare progress reports- Top management: Monthly	
	Reporting on the performance measures.	PMS
	✓ Verification of Interim PMS measurement results,	
	✓ Decide on planning process.	
	✓ Monitor process,	IDP
	✓ Overall Management and co-ordination.	IDF
	✓ Submission of annual performance report to Council for approval.	
为为"快游"等 。	✓ Submission of audit to Council.	
	✓ Submit report to the Council about mechanisms, systems and processes for auditing the	
	results of performance measurements as part of the internal auditing process.	
	✓ Establishment of a performance audit committee.	
	✓ Entering Into performance agreements with departmental heads.	
	✓ Performance monitoring.	
	Submission of approved annual performance report, together with financial statements,	
	to the Auditor General.	PMS
	✓ Receive external Auditors report.	
h to	Submission of audit report via EXCO to Council within 1 month of receipt.	
	✓ Within 14 days of adopting the annual report:	
	Make copies available to the public and the media;	
	Submit a copy of the report to the MEC for local government in the province;	
	Submit a copy of the report to the Auditor General and any other institutions prescribed	
7.	Dy regulation,	
	Give notice of bank account to National Treasury (NT) and Auditor General (AG).	
••	Supply NT and AG with list of bank accounts.	i i
	Table consolidated report of all withdrawals from bank account to Council within 30 days	
	after the end of each quarter.	
	Submission of draft budget implementation plan to Mayor within 14 days after approval of the budget.	
	· · · · · · · · · · · · · · · · · · ·	BUDGET
	Perform mid-year performance assessment of the municipality and the submission of the report to the Mayor.	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
1. 9.	✓ The submission of the annual financial statements to the AG within two months after the	
. .	end of the Financial Year.	
	✓ Submission of annual oversight reports to the Provincial Legislature within 7 days after	
" " " (adoption by Council.	
· · · · · · · · · · · · · · · · · · ·	Ensure that the Process Plan is finalised and adopted by Council;	
- a 200	✓ Day-to-day management of the IDP process.	
, #1.44 , ki	✓ Ensure continuous and improved participation of role players through IDPRF and other	ļ
	means;	
■ JF 167 (4.1-) (4.1-1) (第 2 - 1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	✓ Prepare documentation and submissions;	IDP
	Co-ordinate the preparation of the Sector Plans and their inclusion into the IDP	
	documentation;	
	Co-ordinate the inclusion of the Performance Management System (PMS) into the	
G _	revised IDP;	

	V (98	in	Transford
	V	Submit the reviewed IDP to the relevant authorities.	
	1	Day-to-day management of the process	
	V	Performance management review planning and preparation.	
	✓	Prepare documentation and submissions;	PMS
	✓	Ensure that the Process Plan is adopted by Council;	
	1	Day-to-day management of the IDP process	
	1	Interact with Budget Officer for alignment of processes.	BUDGET
	1	Ensuring IDP process conducted timeously for budgeting purposes.	BODGE
	1	Interact with IDP manager to ensure processes are aligned.	IDP
	1	Ensuring budget proposals are in line with IDP.	IDF
Managera.	1	Ensure that the Process Plan is adopted by Council;	
A SUMBON STORY	✓	Day-to-day management of the budgeting process.	
John David	✓	Make information available to staff members for budgeting purposes.	BUDGET
4 4 4 4 4	✓	Prepare documentation and submissions;	
	✓	Ensure draft budget is in place for submission to Council.	

Table 2: External Roles and Responsibilities

alian Car	Francisco de Santonia de Caracteria de Caracteria de Caracteria de Caracteria de Caracteria de Caracteria de C
	✓ Specialist & targeted input.
	 ✓ Facilitation of planning workshops.
.e	✓ Sector Plans.
	✓ Documentation.
	✓ Representing interest and contributing knowledge and ideas.
	✓ Identify and priorities community needs.
Fil 3d 25 54	✓ Provide comments on the IDP document.
y	✓ Provide data and information.
	✓ Budget guidelines.
Supplied to the first first	✓ Alignment of budgets with the IDP.
y • •	Provide professional and technical support (sector specialization)
ar	✓ Provide traditional leadership.
19 to	✓ Joint planning,
E 10	✓ Makes land available,
	✓ Provide data and information.
	✓ Joint planning.
4/1/2/16	✓ Provide data and information.
Modulificate	✓ identifies community issues and needs.
	✓ Priorities needs.
	✓ Monitors the implementation of projects.
	✓ Joint planning.
	✓ Alignment of budgets with the IDP.
per Unitingalities	✓ Documentation.
	✓ Preparation of the Sector Plans.
	✓ Communication with civil society.

4. Mechanisms and Procedures for Participation and Alignment

4.1. Functions and Context of Public Participation

Four major functions can be aligned with the public participation process namely:

- Needs orientation:
- > Appropriateness of solutions:
- > Community ownership; and
- ➤ Empowerment.

Like with the preparation of the IDP, the public participation process in the IDP phases has to be institutionalised in order to ensure all residents have an equal right to participate. The public participation process during the IDP development phase is closely linked to the activities of developing the municipal IDP, such as contributing to the municipal issues, objectives, ensuring the appropriateness of municipal strategies and forming part of project development task teams.

The completed performance management system (PMS) for the municipality will contribute to the public participation process, through regular information and consultation workshops and the preparation and audit of performance reports.

The Importance of alignment is crucial as part of the 2016 / 2017 IDP Process. Alignment in terms of Spatial Development Frameworks, Land Use Management Systems (LUMS), cross boarder and institutional alignment between the municipality and the various processes ongoing at national and provincial government levels.

4.2. Mechanisms for Participation

Municipalities will confirm the following mechanisms for participation:

4.2.1.IDP Representative Forum (IDP Rep Forum)

This forum will represent all stakeholders and will be as inclusive as possible. Efforts will be made to bring additional organisations into the Rep Forum and ensure their continued participation throughout the process.

4.2.2.Media

Local newspapers will be used to inform the community of the progress of the 2015/2016 IDP development.

4.2.3.Ward Committees

These forums will provide open dialogue between the municipality and the community. The municipality will provide regular support to the committee and will attend meetings per invite.

4.3. Procedures / Process for Participation

4.3.1.Council

The Council will consider, for comments, a draft 2016/2017 IDP document by February 2016. This will ensure inclusion into the national and provincial budgeting processes as well as inform the municipal budgeting process. The final IDP document will be adopted by 31 May 2015 together with the municipal budget. Sector Plans will be approved by Council on their completion.

4.3.2. EXCO

- Responsible for overseeing the IDP process:
- Poiltical responsibility and accountability regarding the IDP process.

4.3.3. MAYOR

- Responsible for overseeing the IDP Review process, tabling and approval of the IDP process;
- > Political responsibility and accountability regarding the IDP Review process

4.3.4.IDP Representative Forum

In order to ensure maximum participation in the Rep Forum meetings from members of the public, representatives and relevant government officials, it is recommended that Rep Forum meetings are scheduled as and when required during the key stages of the IDP Process:

- > The first Rep Forum meeting will involve a presentation of this Process Plan focusing on identifying areas to be addressed in the IDP Phase.
- Following the Rep Forum, workshops will be held to provide feedback on the IDP Process, acquire input from the Rep Forum members and to ensure participation in all activities such as PMS, LUMS and Budget development of the 2016/2017 IDP Review Process.

4.3.5.IDP Steering Committee

- Provide technical/sector expertise in IDP process;
- > Ensure preparation of Sector Plans relating to their functional areas;
- Provide comments on the IDP document;
- > Ensure preparation of cross dimensional issues, strategies and plans;
- > identify key needs to meet strategies, objectives for budgeting.

4.3.6.District Planners Forum

- > Provide relevant technical, sector and financial information regarding their municipality;
- > Facilitate vertical alignment between DMs and LMs;
- > Facilitate horizontal alignment with sector department and public utilities;
- > Provide developmental planning input.
- > Self assessment of district IDP documents.

4.3.7. Newspapers

Two newspaper adverts will be posted, the first one at the beginning of the process inviting the public to participate, the second advert will be posted once draft budget and IDP are in place inviting the public to comment and to comply with legislative requirement to advertise for 21 days for the public, once 21 day period has lapsed, the final draft will be sent to Council for approval.

4.3.8.Roadshows / Izimbizo

They will be held in 3 venues (on average) per municipality for all 6 six local municipalities. They will be held in March to May 2016 to consider draft IDP and budget including the announcement of municipal programme of action. The municipality is to look at a more friendly approach so that elements raised are fully included in the strategic document. The language is also believed to be a barrier so these should be conducted in languages that best suit the majority so as to increase meaningful participation.

The meetings in 2015/2016 financial year will focus on the needs that the community have rather than the projects that the community proposes.

How many meetings

Two meetings per ward in the venues that are accommodative to most of the community members. In other words these meetings will make a clear distinction between what is needed by the community and what can be done. Thereafter the municipal officials together with the community will identify the support required in addressing the community needs.

Types of meetings

The focus of the meetings will ensure that many community members participate in the process; however the quality of the input will not be compromised. This is because one of the challenges within the participation process is that in some of the instances people do not contribute meaningfully in the participation process. The quality of the contribution will be ensured by having

the group breakaways within the meetings. In addition to that within the invitations there will be specific invitations that will be sent to the civil society organisations.

There will be two types of meetings with the first meetings being aimed at confirming the communities' current priority issues. From the community issues these will then be budgeted for. Thereafter the second set of meetings will be the IDP Budget road shows aimed at involving the communities within the budgeting process. However a dialogue will be formed between the municipality and the community through ward meetings/community forums.

With who

These meetings will target all the community members within the Ugu district municipality. This in one way or the other will allow the community to be involved rather than informed about the development planning process.

Objectives

Move towards a community needs driven development with the community being involved both in the planning and budgeting process.

By When

These will be completed by April 2016. Ongoing dialogue is also being encouraged.

4.3.9.RADIO SLOTS

These are mainly used by the political leadership. These are recommended where possible if they suit the municipality's programme financially and otherwise.



5.1. Municipal and Provincial Budget and IDP Review Alignment

Legislation requires of district municipalities to prepare and adopt a Framework Plan which indicates how the district and local municipalities will align their IDPs. The Framework Plan provides the linkages and binding relationships to be established between the district and local municipalities in the region and in doing so, proper consultation, coordination and alignment of the IDP review process within the district and the various local municipalities can be maintained.

Every attempt has been made in this Process Plan to align the IDP and Budget preparation process, and the Performance Management System (PMS) review. The linkages of the three processes are summarised in figure 2.

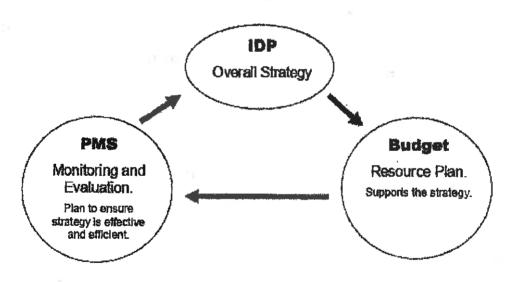


Fig 2: IDP, Budget & PMS Alignment

The 2016/2017 IDP Action Programme is based on the alignment of the internal municipal processes (IDP, PMS and Budget) with the external processes (planning and budgeting) of national and provincial government. This alignment has a substantial impact on the 2016/2017 IDP Process, specifically in terms of key milestones and deadline dates. The Municipal Finance Management Act (MFMA) No 176 of 2004 also has a direct and large impact on the 2016/ 2017 IDP Review Process in terms of alignment. Section 1.4 in the Process Plan indicates to the municipal and provincial budget and IDP alignment process, which also points to the critical dates for IDP and budget approval and development.

The IDP forum, Ugu District Development Planning Forum (UDDPF), IGR Cluster meetings etc. will provide a platform/Mechanism for discussion on vertical, horizontal and cross border alignment issues since the three spheres of government are represented at the forum. Special strategic planning sessions and workshops will also be held.

5.2.1.Horizontal Alignment

Alignment of the district IDP with the local municipalities is very important to ensure that there is a sharing of information — particularly with regards to strategies, objectives, programmes and projects, and it will be undertaken through the UDDPF meeting which sits on bi-monthly basis. The frequent UDDPF meetings will assist the district family to monitor alignment issues constantly.

Furthermore, the District will ensure alignment with its entity, the South Coast tourism to ensure the tourism goals and objectives are met.

5.2.2. Vertical Alignment

Alignment with Service Providers is essential so as to ensure that the DM and LM's priorities can be reflected in their project prioritisation process, as well as so that Service Provider projects can be reflected in the IDP documentation. Alignment with Sector departments and Service providers will also take place as it is essential in order for the District family to have consistence planning and also priorities can be indicated in their project prioritization. This will be undertaken through meetings or one-on-one basis. The district holds its IDP RF meetings on a bi-monthly basis.

Department of Cooperative Government and Traditional Affairs will also be having a district wide alignment session with all the Sector Departments for the Ugu District area of jurisdiction on the 29th of November 2014.

5.2.3.Cross Border Alignment

Cross-border alignment is necessary to ensure the spatial coordination of development efforts. This can be done through existing organisational structures such as the Ugu District Development Planning Forum and IDP RF. A concerted effort will be made to facilitate such alignment and coordination.

Ugu District Municipality will further arrange one on one meetings with cross border district municipalities to align and integrate issues of functional areas on the IDP and Spatial Development Framework. It will also assist the municipalities to align development issues in an efficient, effective and sustainable manner especially where there are shared and interdependent

-

functional areas across the district. The one on one cross border meetings will be arranged with Afred Nzo, Harry Gwala, Umgungundlovu Districts and eThekwini Metro municipalities.

5.3. Integrated Development Planning & Budget:

The budget planning cycle considers a review of the IDP, service delivery targets and objectives for the next 3 years. It also considers local, provincial and national issues, previous year's performance and current economic and demographic trends. It is essential that such alignment is indicated so that the municipality can be able to ensure that all budgeted projects are implemented within the budget year whilst continuing to outsource funding for those projects which are non-funded.

5.3.1.Key Budget Dates for 2016 / 17

The key budget dates for the 2016/17 financial year are captured in Table 3. The Budgetary Process will address the various budget requirements and focus areas identified through self-assessment, i.e. compliance issues. The spotlight is on the alignment of the Budget to the IDP, Organisational PMS and SDBIP.

Table 3: Key Budget Dates

		Tayler man
Aug 2015	Budget Framework Preparation of budget framework to provide parameters and request budget inputs for the 2016/17 budget	CFO
Oct 2015	Submission of three year capital plan to National Treasury	CFO
Oct 2015	Preliminary community engagement process	CFO
February 2016	Budget Review Review of current budget and preparation of adjustment budget	MANCO
February 2016	Submission of Budget Inputs HODs to submit departmental budget inputs Capital projects submitted through IDP process	HODs
March 2016	Budget Discussion Document Compile discussion document from Inputs and submit to EXCO and MANCO	CFO
March 2016	Budget Workshop Discuss budget inputs, link capital and operational plans to IDP and determine preliminary tartifs	EXCO MANCO
March 2016	Draff Bodget Submit draft multi-year operational and capital budget to Council, Provincial Treasury, DLGTA and National Treasury	CFO
April 2016	Public Consultation Process Public consultation on draft budget throughout the district	MAYOR EXCO MM
May 2016	Respond to Public Comments Responding to public comments and sector comments and incorporate recommendation into draft budget where possible	MAYOR CFO
	Page 21 of 30	

UGU DISTRICT MUNICIPALITY		2016 / 2017 IDP & BUDGET PROCES	S PLAN
May 2016	Approval of Final Draft Budge Approve draft multi-year op	erational and capital budget	COUNCIL
June 2016	Advertising Publications of approved by tariffs	idget and promulgation of water	MM CFO
June 2016	National Treasury	Provincial Treasury DL GTA and	CFO
June 2016	Compile SDBIP Compilation of service deliving plans (SDBIP) and submit to	ery and budget implementation Council for approval	MAYOR MM

5.3.2. Key elements to be addressed during the review process

The following is a summary of the main activities to be undertaken during this IDP Review 2016 / 2017 process:

- Comments received from CoGTA in the assessment of the IDP 2015/2016 Review held on April 2015 and July / August 2015;
- Areas requiring additional attention in terms of legislative requirements that were not addressed during the previous years of the IDP process;
- Consideration, review and inclusion of any relevant and new information such as New Council priorities;
- > Shortcomings and weaknesses identified through self-assessment;
- Review and updating of the strategies and objectives as circumstances dictate;
- Review and updating of Water and Sanitation Backlogs;
- > On-going alignment of the Ugu IDP to the PGDS and PDP, Outcome 9, MTAS, COP17 and other relevant National and Provincial development guidelines and policies;
- Review and updating the Sukuma Sakhe/ War on Poverty and War Rooms on a monthly basis;
- > Preparation, review and alignment of relevant sector plans with the IDP.
- On-going alignment of the Municipality's Performance Management System in terms of Chapter 6 of the MSA, with the IDP.
- > Update of the Financial Plan as well as the list of projects, inclusive of a 3-year Capital Investment Framework (CIF).

5.4. Performance Management

The process plan and its activities will be monitored in the Municipality. The PMS will be developed and will be reported by both internal and External Role players through the following strictures: Top Management, Extended To

p Management and IDP Forum.

6.4.1.Performance Management Systems Dates 2015 / 16

The key Performance Management System dates are summarised in Table 4 below.

Table 4: Performance Management System Dates

A Committee of the Comm	
	and the special con-
Approvel of the draft PMS Review 20/5/18	Before end of July 2015
Advertise and adopt PMS Review 2015/16	29 August 2015
Advertise 2015/16 SDBIP	Mid-July 2015
2014/15 Annual Municipal Performance Report	August 2015
Sect 57 Managers signing of 2015/16 performance agreements	Due by 31 July 2015
SDBIP performance assessment and organisational performance reporting (Jul – Sept)	October 2015
Sect 57 Managers formal mid-year appraisals (Oct - Dec)	January 2016
Mayor tables 2014/15 annual report to Council:	Due by 30January 2016
SDBIP performance assessment and organicational performance reporting (Oct – Dec)	January 2016
A reporting and Special AC meeting (audit of mid-year performance assessment)	March 2016
SDBIP performance assessment and organisational performance reporting (Jan – Mar)	April 2016
Make public annual report and invite community inputs into report	21 days in Feb 2016
Council to adopt Oversight Report	Due by 31 March 2016
Publicise Annual Report and Submit copy to Provincial Legislature	Mid-April 2016
Draft and submit draft performance agreements to Mayor	June 2016

5.5. Action Programme

Table 5 provides the detailed action plan for the 2016 / 2017 IDP. The action plan is broken up into the 4 quarters of the municipal financial year with activities reflecting being either IDP, PMS or Budget related with budget Estimates. The development of the 2016/17 IDP review will be done in five phases as outlined in 5.5.1. to 5.5.6.

5.5.1. Preparatory Phase

This is a phase in which the municipality positions itself to comply with the policy and legislature requirements that guide the IDP process. The local municipalities are guided by the common district IDP Review Framework Plan and each local adopts a process plan set out in writing.

The Drafting and approval of the IDP Framework and Process Plan is the deliverable of this phase and will take place between July and August 2015.

5.5.2. Analysis Phase

This is the phase which deals with the existing situation in a municipality and focused on understanding the types of problems / challenges facing the communities in each municipality. Once these are identified the municipality then considers community's opinion of their problems and needs, but also facts and figures. The cause of the problem rather than the symptom should be well understood. It is also critical for the municipality to prioritise the key issues, due to capacity constraints.

The deliverable of this phase is Chapter 3: Situational Analysis, of the IDP and will take place between September and November 2015 and will inform the strategic phase.

5.5.3. Strategic Phase

This is the phase whereby the municipality formulates the solutions to address the problem or challenges that have been identified in the analysis phase, once it understands the problem, it includes the formulation of the vision that would reflect ambitious, credible, inspiring and achievable statements about the future of the municipality. Then statements are developed (developmental objectives) of what it would like to achieve in the medium term in order to address the problem issues and also contribute to the realisation of the vision. Once all of that is in place, the strategies that provide answers to the question how they will reach their objectives needs to be then developed. Once strategies are formulated they result in the identification of projects. The deliverable of this phase is Chapter 4: Development Strategies, of the IDP and will take place between November and December 2015.

5.5.4.Project Phase

This is the phase that is about the design and specification of projects for implementation. The projects identified need to have a direct linkage to the priority issues and the objectives that were identified in the preceding phases. The location, commencement & completion dates, project managers, project costs, sources of funding for each project as well as the intended beneficiaries of these projects are captured.

The deliverable of this phase is Chapter 5: Implementation Plan, of the IDP and will take place during December 2015 and January 2016.

5.5.5.Integration Phase

This phase deals with the sub programme proposals, which were presented in the preceding phase have to be harmonised in terms of contents, location and timing in order to achieve consolidated programmes for municipalities.

The deliverable of this phase is an operational strategy (SDBIP) and OPMS, Chapters 7 & 8 of the IDP and will take place between **February and March 2016**. Furthermore, this is the phase that will ensure the adoption of the Draft 2014/15 IDP Review.

5.5.6.Adoption Phase

Once the IDP is completed it is submitted to the municipal council for consideration and approval. The council must make sure that the IDP complies with legal requirements before the approval. The final deliverable of this phase is the adoption of the 2015/16 Ugu District Municipality IDP Review and will take place between April and May 2016.

The following steps will be taken to facilitate the final approval of this 2016/2017 Ugu IDP Review:

i. Public Involvement

- > The Mayor must make presentations to all Wards by means of a Public Participation.
- > Various IDP Steering Committee and EXCO meetings need to be held to facilitate reporting on progress with regard to the IDP process.
- > IDP Representative Forum meetings need to be held and proper attendance ensured.

ii. Critical Procedural Steps

- > Simultaneously, the general public need to be informed that the IDP is open for comment and representation.
- After the comment/representation period has closed, the draft IDP with relevant amendments must be submitted to the Ugu Council for adoption.
- > To achieve District and Family alignment, the Ugu Development Planning Forum needs to ensure co-ordination and consultation between the district council and local municipalities.
- Draft IDP containing Finance Plan as well as draft SDBIP to be approved by EXCO and Council.

UGU DISTRICT MUNICIPALITY

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Table 5: Ugu District Municipality Action Programme 2016 / 2017

		FIRST QUARTER	ARTER					
PHASE	Actions	Responseum	KEKDEADLYES	1 2 3 4 1	August 2 3	Septiment 2 3	ال 14	
	1. Drafting of Framework and Process Plan		July – Aug 2015				F	-
	1.1. Submission draft Framework & Process Plan to Cogta for comment	,	31 July 2015					
YROTA937	1.2. Submit draft Framework & Process Plan to IDP Steering Committee, IDPRF and EXCO for consideration and recommendation	Manager IDP	21 August 2015					
4	1.3. Adoption by Council		27 August 2015					
	1.4. Advertise on local news paper for commencement of the IDP review process.	Ugu family	31 August 2014					
	2. Submit Annual Performance Report to AG	PMS Officer	30 August 2015			Ī		
	 Evaluate the changed circumstances and conduct socio analysis research 		Monthly					
8	3.1. Review IDP Implementation Plan (by reviewing alignment of objectives strategies and projects against the METF budget).				ŝ			
BYJANA	32. Determine funding availability and requirements and all the necessary preparations	Manager IDP	2) Contombor					
	3.3. Determine which sector plans need to be reviewed and commence with the process of reviewing thereof		2015					
•	4. Consider MEC Comments							
٠.	4.1. Action Plan to Address MEC Comments		<u> </u>				à	

Page 26 of 30

	UGU DISTRICT MUNICIPALITY	(()	0.11	2016 / 2017 NDP & BUDGET PROCESS PLAN	ROCESS PLAN			
		SECOND	SECOND OUARTER					- C. C. C. C. C. C. C. C. C. C. C. C. C.
F. 12	Actum	Responsibility	Key Depolities 1 2	3 4	Noveliden 1 2 3	4	December 2 3	8 E
เก๋	Submission of the 1st Draft Annual Report to Auditor General.	Snr. Manager CS & SS	30 August 2015	1				
ග්	Conduct financial sustainability strategy with revenue enhancement focus	GM: Treasury	31 October 2015					
~ :	Conduct Community needs Consultation	Manager IDP, Snr Manager	October -					
12	. Mayoral Izimbizo	Support	November 2015		STATE OF THE PARTY			
72.	. Ward Committee Imbizo Workshop		28 November 2015					
တ	Hold strategic sessions (to include sector departments and feed local analysis into sector strategic plans thereof)		December 2015	·				
<u></u>		Manager IDP	31 December					
8.2	. Submit the draft reviewed strategic framework to the Steering Committee and IDPRF		2015					
တ်	Estimate available sources & provide guidance for way forward for budgeting		27 November 2015				- 3	
9.7	1	GM: Treasury	08 December 2015	E. The second of the second of	and a second sec			
9.2.	District IDP mini assessments		10 December 2014					
9.3	Preparation of a summary of available funds from: Internal Funds, e.g. CRR and External Funding, e.g. MIG	GM: Treasury	18 December 2015					
. 94	 Council finalises draft tariff policies in principle for 2013/2014 budget year. 	T	29 November 2015					
.). Sector - Municipal Alignment sessions under the auspices of COGTA	СОСТА	29 November 2015					

Page 27 of 30

		UGU DISTRICT MUNICIPALITY	(((()		2016 / 2017 IDP & BUDGET PROCESS PLAN
	£.	Integrate Reviewed Sector Plans into the IDP,			
	12.	Alignment meetings with neighboring District Municipalities	Manager IDP	30 December 2015	
T.			Third	Quarter	Inird Quarter
P. S.		λ.Lio.μ5γ	REG	KEY DEADLINES	1 2 3 4 1 2 3 4 1 2 3 4
	<u>ක</u>	Assess financial Feasibility of proposed new projects based on existing and potential funds. (Budget Examination)	GM: Treasury	21 January 2016	
	14	Mid-Year Review and submission of report to COGTA Provincial	PMS Officer	23 January 2016	
	ស្ន	Tabling of Draft Annual Report to Council	PMS Officer	30 January 2016	
		14 draft 2015/16 IDP review	ManageriDP	January – February 2016	
Integrafi	<u> </u>	18.1. Submit 1st draff IDP review to Steering Committee, IDRF and EXCO for recommendations.	Manager IDP	13 March 2016	
5	16.2	16.2. Submit 1st draft IDP review to Council for adoption	Manager IDP	31 March 2016	
ě	16.7	16.3. Submit 1st draft IDP review to province (CoGTA) for assessment.	Manager IDP	27 March 2016	
	\$	16.4. Advertise IDP for public comments	Ugu Family	March 2016	
	17.	Tabing of Annual Report to Oversight Committee and adoption	Shr. Manager CS & SS	31 March 2016	
	<u>&</u>	Consideration of 2014/2015 Draft Budget by a joint meeting of the Budget Steering Committee and EXCO		21 March 2016	
	19.	Tabling of 2014/2015 draft budget to Council	Cm. Heasury	31 March 2016	

Page 28 of 30

,	UGU DISTRICT MUNICIPALITY	((2016 / 2017 IDP & BUDGET PROCESS PLAN	
		FOURTH	FOURTH OURRIER	
97438	Abrumy	P. S. S. S. S. S. S. S. S. S. S. S. S. S.	KarDeanumas , A see Liney	, p
	19.1. Publicice tabled budget within 5 days after tabling, on website and the media		4	_
	19.2. Send copy of tabled budget to National and Provincial Treasury for comments	GM: Treasury	11 Apr# 2016	
	20. Ugu Decentralised IDP Assessment Forums	CoGTA	07 April 2016	
	26.1. Incorporate comments received from IDP Provincial Assessment and all other outstanding comments	Manager IDP	30 April 2016	
	21. Conduct Community Consultation	Manager IDP, Senior	April May 2016	
	21.1. Attend IDP/Budget Roadshows	Communicati	April/May 2016	
- ·	21.2 Ward Committee Imbizo Consultations	Manager IDP	22 May 2016	
	22. Submission of Budget for 2015/16 to Council for approval		29 May 2016	
Approv	22.1. Prepare Budget in the required format and submit Provincial and National Treasury.			
. .	22.2 Set up expenditure, revenue and asset management system, incorporating budget	GM: Treasury	29 May 2016	
	22.3. Publication of the approved 2014/2015 tariffs of charges in Gazette, website and local media.		03 June 2016	
	23. Final draft 2015/16 IDP review	Manager IDP	April – June 2016	
	23.1. Submit final draft IDP review to Steering Committee, IDRF and EXCO for recommendations.	Manager IDP	26 May 2016	
	23.2. Submit final IDP review to Council for adoption	Manager IDP	31 May 2016	
	23.3. Submit final draft IDP review to province (CoGTA) for assessment.	Manager IDP	10 June 2016	

Page 29 of 30

5.6. Cost Estimate for the Planning Process

Council has received grant funding from the Department of Local Government and Traditional Affairs for the IDP review process. The municipality has budgeted R10 590,00 for IDP review however grant funding from COGTA will also be utilized for IDP review but will not be reflected on the document. The planning process is outlined below:

ITEM	COST ESTIMATE
IDP Advertising	R12 000.00
Workshops and Meetings	R30 000.00
Printing Costs	R200 000.00
IDP / Budget Roadshows	R150 000.00
Translating Costs	R100 000.00
Total	FMB2 000.00

The IDP review is mainly done in-house; the planning process will therefore be to a large extent and be accommodated within the available funding. However, additional funds may be obtained from other sources and such funds will be utilized to complete certain aspects of the review process such as the sector plans that might need specialist assistance.

5.7. Conclusion

The Ugu IDP Review 2016/2017 will focus on the achievements of the Ugu DM in accomplishing what it has set out to do within the third year of the planning cycle. It is necessary to measure achievement in terms of backlog eradication and the effective spending of allocated funds. Ugu DM must assess its performance and the achievement of its targets and strategic objectives for the District IDP to remain relevant. The IDP therefore has to be reviewed annually in order to:

- > Ensure its relevance as the Municipality's Strategic Plan.
- > Inform other components of the Municipal business process including performance management and institutional and financial planning and budgeting.
- Inform the cyclical inter-governmental planning and budgeting cycle.

in the light of this development process, the IDP will reflect the impact of successes as well as corrective measures to address challenges. The IDP process will address internal and external circumstances that impact on the priority issues, objectives, strategies, projects and programmes of integrated planning.

The IDP, as the Ugu District Municipality's Strategic Plan, informs Municipal decision-making as well as all the business processes of the Municipality. The IDP must inform the Municipality's financial and institutional planning and most importantly, the drafting of the annual budget.

Although the IDP, Budget and Organisational PMS Process are three distinct processes, they are integrally linked processes which must be coordinated to ensure that the IDP, the Budget and the Organisational PMS with their related policies are tabled as mutually consistent and credible.

Page 30 of 30



UGU DISTRICT MUNICIPALITY BUDGET POLICY

BUDGET POLICY

Contents

- 1. Principles
- 2. Definitions
- 3. Object of the Policy
- 4. Scope and Intended Audience
- 5. Regulatory Framework6. Roles and responsibilities
- 7. Annual schedule of key deadlines
- 8. Budget principles
- 9. Funding of expenditure 10. The Capital Budget
- 11. Operating Revenue
- 12. Operating Budget
- 13. Salaries and Allowances
- 14. Provision for maintenance
- 15. Finance Charges, Depreciation and Impairment16. Consultation on tabled budgets
- 17. Approval of the Annual Budget
- 18. Publication of the budgets
- 19. Monthly Budget Reports
- 20. Related Policies
- 21. Review of the Policy





1. PRINCIPLES

Section 215 (1) of the Constitution of the Republic of South Africa states that National, provincial and municipal budgets and budgetary processes must promote transparency, accountability and the effective financial management of the economy, debt and the public sector. It also states in S215 (3), that Budgets in each sphere of government must contain

- estimates of revenue and expenditure, differentiating between capital and current expenditure:
- b. proposals for financing any anticipated deficit for the period to which they apply; and
- c. an indication of intentions regarding borrowing and other forms of public liability that will increase public debt during the ensuing year.

Section 26(h) of the Municipal Systems Act (Act 32 of 2000) requires a municipality's Integrated Development Plan to reflect a financial plan, which must include a budget projection for at least the next three years;

Section 21 of the Municipal Finance Management Act (Act 56 of 2003) prescribes the function of the Mayor who must coordinate the processes for preparing the annual budget and for the reviewing of the municipality's integrated Development Plan and budget related policies and to ensure that any revisions are mutually consistent and credible;

Section 16 of the Municipal Finance Management Act, requires the municipal council to approve an annual budget for the municipality before the start of the financial year;

The Minister with the concurrence of the Minister for Provincial and Local Government, has in terms of S168 of the Municipal Finance Management Act issued the Municipal Budget and Reporting Regulations which aim to secure sound and sustainable management of the budgeting and the reporting practices of the municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting processes;

Now THEREFORE, the Council of Ugu District Municipality adopts the Budget Policy as set out in this document.

2. **DEFINITIONS**

In this Policy, unless the context otherwise indicates, a word or expression to which a meaning has been assigned in the Act, has the same meaning as in that Act.

References will be made in the policy to particular legislation without quoting it verbatim. The users should therefore refer to the legislation for the exact text.





3. OBJECT OF THE POLICY

To set a broad framework within which Budget related decisions of the municipality will be taken and implemented to ensure efficient and transparent financial planning that will promote sound and sustainable financial management, essential for the achievement of the municipality's developmental priorities as contained in its Integrated Development Plan.

4. SCOPE AND INTENDED AUDIENCE

This Policy will serve as a guideline for the effective management of the municipal budgetary processes, in order to attain the strategic objectives of the municipality within the ambits of the applicable legislation, and shall apply to all departments within the municipality.

Council has considered the guidelines distributed by National Treasury to local government which detail the processes and formats to be followed when preparing the budget documents.

The municipality shall comply with the provisions of this policy in the compilation of each of its budgets.

5. REGULATORY FRAMEWORK

In the process of preparing the budget, the municipality, its Mayor, political office bearers, Municipal Manager, Chief Financial Officer and other officials comply with all relevant legal requirements, including:-

- a) The provisions of Chapter 4 of the Municipal Finance Management Act, 2003, ('the MFMA"), as well as Sections 42, 43, 53, 54, 55, 68, 69, 70, 71, 72, 75, 80, 81, and 83 thereof; and
- b) The Municipal Budget and Reporting Regulations published in terms of Section 168 of the MFMA.
- c) All relevant budget related Circulars and notices issued by the National Treasury.

6. ROLES AND RESPONSIBILITIES

(1) Role of Council

- a) Must provide political leadership & direction
- Play an oversight role by approving budget related policies, and ensuring that the priorities are reflected in the budget. (Council may not delegate approval of budgets &policies)
- Approve the Integrated Development Plan, the Annual Budgets and the Service Delivery Budget Implementation Plan.
- d) Monitor the outcomes of the implementation of the policies and budgets.

(2) Role of the Mayor

 a) Provide general political guidance over the budget process and the priorities that must guide the preparation of the budget. (S53, MFMA)



- b) Prepare and table a schedule of key deadlines for the preparation, tabling and approval of the budget, annual review of the IDP and the consultative process. (S16, MFMA)
- c) Take all reasonable steps to ensure that the municipality approves its annual budget before the start of the financial year and report to the municipal council and the MEC for finance in the province any delays in the tabling of the annual budget. (\$53,MFMA)
- d) Must establish a Budget Steering Committee to provide technical assistance to the mayor in discharging the responsibilities set out in S53, MFMA.(Reg 4(1))

(3) Role of the Accounting Officer (Municipal Manager)

- a) Assist the Mayor in performing budgetary functions assigned to him in terms of Chapter 4 & 7 of the MFMA and to provide administrative support, resources and information necessary for the performance of those functions. (S68, MFMA)
- b) Is responsible for the implementation of the approved budget and must take all reasonable steps to ensure that the spending of funds is in accordance with the budget and is reduced as necessary when anticipated revenue is anticipated to be less than the projected in the budget.
- c) Ensure that revenue and expenditure are properly monitored.
- d) Must prepare an adjustments budget and submit it to the Mayor for consideration and tabling in the municipal council when necessary.
- e) Report to the municipal council any shortfalls in budget revenue, overspending and necessary steps taken to prevent shortfalls and overspending.
- f) Submit to the Mayor actual revenue, borrowings, expenditure and where necessary report variances on projected revenue and the budget.

(4) Role of the Chief Financial Officer (CFO)

- Must advise the Accounting Officer on the exercise of powers and duties assigned to him in terms of the MFMA.
- b) Must assist the Accounting Officer in the preparation and implementation of the municipality's budget.
- Must perform all budgeting and other duties as delegated by the accounting officer in terms of S79, MFMA.

(5) Role of Senior Managers & Other Officials

a) Each Senior Manager and each municipal official exercising financial management responsibilities must take all reasonable steps within her area of responsibility to ensure that the financial resources of the municipality are utilised effectively, efficiently, economically and transparently.







CUSTOMER SERVICE CHARTER SERVICE STANDARDS

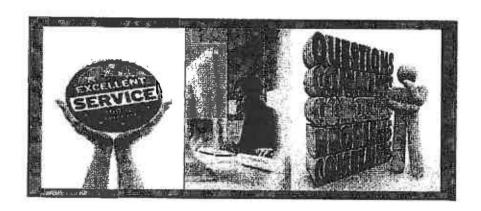


TABLE OF CONTENTS

1.	INTRODUCTION
	1.1 VISION
	1.2 MISSION
	1.3 SERVICE EXCELLENCE
	1.4 COMMITMENT OF ROLE PLAYERS TO BATHO PELE
-	/ALUES
Z. V	/ALUES::::::::::::::::::::::::::::::::::::
	2.1 STRATEGIC OUTCOMES
	2.2 CUSTOMER CARE VALUES
	2.3 CUSTOMER FOCUS
	2.4 CODE OF CONDUCT
3. U	IGU MUNICIPALITY SERVICE STANDARDS
	3.1 MAIN DEPARTMENTAL SERVICE STANDARDS
	3.2 OPERATIONAL SERVICE STANDARDS
	3.2.1 WATER, SANITATION AND ENVIROMENTAL SERVICE STANDARDS
	3.2.2 BILLIING AND METERING
	3.3 GENERIC CUSTOMER CARE SERVICE STANDARDS
4. C	OMPLAINTS PROCEDURE
5. H	IOW TO CONTACT US

1. INTRODUCTION

1.1VISION

A place where everyone benefits equally from socio-economic opportunities and services.

1.2MISSION

To provide quality drinking and access to sanitation. Create an enabling environment for social and economic development. Ensure community participation and coordinate public and private players.

en de la company

All employees of Ugu work towards service excellence. We will, at all times, perform our duties to the best of our abilities. Our conduct will bear the mark of professionalism and serve as proof of our commitment to service excellence

1 4 COMMITMENT OF ROLEP LAYER

In pursuit of our vision; guided by Batho Pele Principles; we pledge to transform Ugu DM and deliver services to the communities by:

- Consulting customers and stakeholders every time;
- Publishing our service standards annually;
- Being open and transparent to our customers and stakeholders;
- Treating our customers courteously at all times;
- Providing accurate information to the public;
- Ensuring our customers have access to all our services;
- Redress where we acted below our promised standards;
- Providing best value formoney in compliance to our mission;
- Encouraginginnovation and rewarding excellence for improved service delivery;
- Providing leadership to implement the set strategic direction of the Municipality;
- Measuring our service deliveryimpactto give feedback to our customers and stakeholders.

2. VALUES AND PRINCIPLES

2:1 PLANEFOR THE FUTURE 2014 - 2019: STRATEGIC OUTCOME

The Customer Service Charter is an integral part of the strategic outlook of the Ugu District Municipality. It ensures a continued focus upon effective and efficient delivery of services to all customers, both external and internal.

22 CUSTOMER CARE VALUES

The Ugu District Municipality works within a framework of five organisational values -

2.2.1 RESPECT

- Treat others with consideration, courtesy and honesty,
- Encourage and acknowledge effort and initiative,
- Believe in the ability of others,
- Recognise and acknowledge diversity and equal employment principles.

2.2.2 OPENNESS

- Share information and ideas,
- · Listen and provide feedback in a positive manner,
- Only talk positively about others,
- Take responsibility for own actions.

2.2.3 TEAMWORK

- Work as a team and assist each other for thebetterment of the Municipality, its residents and visitors,
- Provide a high level of customer service.

2.2.4 LEADERSHIP

- Involve employees and community in decision-making,
- Communicate plans and objectives,
- Encourage learning and personal development,
- Lead by example.

2.2.5 EXCELLENCE

- Strive to learn,
- Actively seek and evaluate new ways of doing things.

7.3 CUSTOMER FOCUS

Staff of the Ugu DistrictMunicipality are committed to:

- Respecting the diversity of our community,
- Being fair and accountable in our service delivery,
- Being transparent in our decision making,
- Working with our customers to understand and respond to their needs both now and in the future.
- Providing opportunities for community engagement,
- · Striving for excellence in all that we do,
- Focusing our improvement efforts on better service for our customers.

3. UGU MUNICIPALITY SERVICE STANDARDS

We are committed in delivering Services by abiding to the following categories of Service Standards

- Main Departmental Service standards, which are based on the core services rendered by the municipality for your benefit
- Operational Service standards, based on our day to day activities which affect you on regular basis
- Generic Customer Care Service standards, which explain our general conduct towards you on specific soft issues

3.1 MAIN DEPARTMENTAL STANDARDS

ENVAIN DEPARTIMENTAL SERVICES A COMPANY SERVICE STANDAR

ARRIAR AP PLICA STATISTICAL ASSESSMENT	
OFFICE OF THE MUNICIPAL MANAGER	- The Municipality shall ensure functional Inter Governmental Structures within the District
	- The Municipality shall provide support to its Local Municipalities to ensure all Ward Committees are fully
	functional The Municipality shall ensure that it is compliant with all legislation and regulations pertaining to its operations
· ·	and regulations persuning to its operations
	The municipality will develop and review a credible IDP each year, supported by a sound Performance Management System
	- The Municipality shall ensure that the Audit functions are
	carried out in a transparent and ethical manner Water Services Authority shall ensure that transparent
	Tariff structure are published prior to adoption
	- There will be a reward system for all individuals and teams
	to recognise their excellence of service
COPORATE SERVICES: HUMAN RESOURCES	 All supervisors shall, through attendance registers, do inspection; ensure that working hours are kept as per the HR policy.
	- All employees shall be provided with name tags and
	offices shall have identifiable door-signs
	- Supervisors shall always be available for staff debriefing,
	supervision and appraisal. There will be a reward system for all individuals and
	teams to recognise their excellence of service
TREASURY: REVENUE MANAGEMENT	- Customers shall receive 100% accurate billing statements.
	 Water disconnection of defaulting customers will be done after 3 reminders.
	- An SMS or letter of recognition shall be sent to customers
	who have not defaulted in their accounts payment. The revenue collection rate shall not be less than 90%.
	There will be a reward system for all individuals and teams
•	to recognise their excellence of service.
LOCAL ECONOMIC DEVELOPMENT &	- There will be 100% compliance with air quality
ENVIRONMENTAL SERVICES	legislation.
	 The standard operation procedure will always be used to guide the implementation of policies.
	- Health and Environmental Services management will
	always keep an open door policy to encourage
	communication and also enhance progress and innovation.
73	- There will be a reward system for all individuals and
	teams to recognise their excellence of service
	cratus to recognize men evenience of service

WATER AND SANITATION SERVICES	Interrupted water supply shall be restored within 48 hrs.
	•
	 There will be a reward system for all individuals and teams to recognise their excellence of service. Ugu DM shall strive to improve and maintain the blue
	drop and green drop certification

3.2 OPERATIONAL SERVICE STANDARDS

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•	New connections	•	90 working days (maximum) from date of payment
•	Meter replacement (faulty meters)	•	30 working days (maximum) from date of request
•	Requested disconnections	•	Within 5 working days after official request
•	Reconnections	•	Within 48 working hours from time of receipt of pro-
			of payment
•	Planned Interruption		24hours' notice (minimum) Restoration within set time
			limits and alternative supply if longer than 4hrs
•	Unplanned Interruption	•	Restoration within 24hours and alternative supply if
			longer than 4hours.
		•	Designated delivery points will be identified with
			communities where affected citizens may collect relief
			water from the relief tank or truck
		•	Public notices if longer than 24hrs
	Poor Water Quality	•	24hours for reported incidents

• Smell	 As per incident Management Protocol for lab results
	Within 24hrs
Burst pipe	Will be attended to within 4hours and repaired within
	24hoursof reporting/discovery
• Leaks	Will be attended to within 24 hours
Backfilling and road reinstatement	Backfilling should be done within 3 working days after completion of repairs.
Spillages/blockages	Within 24hours of reporting/discovery
Vacuum Tanker emptying requests	Within 48hours of request
Sewer collapse/pumping main failure	According to standard schedule
	Minimise nulsance within 24hours and restore pipeline within 5 days
Production downtime	Maximum 24hours
Process downtime	Maximum 5 working days

3 2 2 BILLING & METER READING

Services	Service Standards
Request for a copy of an invoice	Within 4 hours of request
Querying an inaccurate invoice	Feedback will be provided within 7 days
Request reversal of penalties after	Account will be adjusted accordingly after 3
fixing a leak and submission of	consecutive readings (3 months)
plumber's report	
Application for indigent support	Will be finalized within 4 weeks after verification of

	documents received
Meter Reading	All meters will be read bi-monthly.
Billing	Customers to receive bills each month by post or e- mail.
Creditors Management	 Pay creditors within 30 days of authorisation of invoice.
Procure goods and services on behalf of the municipality	 At all times to be guided by Supply Chain Management Policies when procuring goods and services on behalf of the municipality.



Services	Service Standards
• Food Poisoning:	 Investigation commences immediately (24hours a day)
Food Related Complaint:	Investigation commences within 1 working day
Communicable disease notification	 Investigation commences within 24 hours *depending on the classification of the disease and manner of notification
Environmental poliution (air, soil, water)	 Certificate will be issued within 1 day once 100% compliance has been determined by the authorities. complied
Certification/Permitting Atmospheric Emissions Licensing	 Acknowledgment within 7 days of receiving application. Processing and issuing within 90 days if fully compliant. Appeal will be responded to within 30 days

Complaints investigation on Health and Environmental Services	Feedback within 48 hours

3.3 GENERIC CUSTOMER CARE SERVICE STANDARDS.

1. Language

All Frontline staff members are available and adequately trained to be able to handle queries in both English and IsiZulu as the main spoken languages.

1.1 Switchboard standards

- All calls will be answered within 5 rings
- All calls, regardless of caller will be answered in a consistent professional manner
- We ensure the appropriate resource contact is identified to resolve the issue
- We ensure that call goes through to the right contact or a suitable substitute
- If a message taken, it is delivered

1.2. Once the call is transferred; the following guidelines apply

- We will introduce ourselves properly and ensure that the caller will be able to contact us again if required.
- We will identify the callers name and requirements accurately and politely
- We will speak clearly avoiding jargon and abbreviations
- We will log/record details of the caller and the issue
- Summarises what the caller has said to check our understanding
- Ensure we have the caller's number in case we need to call back
- We will respond to the caller's need efficiently and effectively
- We will only transfer a call if we know we have the correct contact to avoid passing the caller around unnecessarily
- If the transfer is unsuccessful we will return to the caller and reassume responsibility
- If a query is transferred, we will make sure that the new contact person assumes responsibility for the query- until this is confirmed the transferor is responsible.
- We will notify callers of any delays in resolving their enquiries, with reasons
- We will observe confidentiality procedures and only give callers information in line with PAIA,
 PAIA, and POPI PAIA, regulations
- If the problem can't be resolved immediately, we will ensure that we follow it up until it is resolved
- We will give the customer a reference number or a responsible official's name and contact number so that they can follow-up and track progress on their query
- We will make sure the person is called back on resolution, or if there are any delays in resolving the matter
- We will check answering machines and voice mail regularly and return calls promptly.

1.3. Dealing with difficult customers

- We will treat difficult callers with the same respect one would use for any other caller
- We will attempt to determine the cause of their anger/frustration
- We will remain calm and courteous
- If the call degenerates into personal abuse-e.g. personal insults or offensive language- we
 will either indicate to the caller that we are unwilling to continue the conversation and
 terminate the call, reporting the incident to the supervisor, or transfer the call to a
 supervisor.

1.3.1. Telephonic enquiries

- We put ourselves in the caller's shoes and try to see things from his or her point of view.
- We will apologise on behalf of the Municipality for any mistake made even if we are not personally responsible.
- We listen to the caller and indicate we are doing so by summarising key points
- We adopt a positive tone.
- We remain courteous at all times.
- We may continue to assist a Caller who is insists on using abusive language.

1.4.1. Written query standards

- All written enquiries and complaints will be logged and filed ensuring a proper traceable paper trail.
- Written responses, where required will be logged and filed.
- A file review system will be implemented to ensure that files are periodically checked to ensure that there are no outstanding issues related to the case.
- Files to be archived for a period of 5 years in line with the Municipal file plan.

1.5. Accessibility

- We will maintain our rural offices with same professionalism in order to provide our customers with the good service they deserve.
- We will produce written documents in clear readable print .
- We will provide responses in plain, jargon free language.
- We will provide the option of responding using other official languages common to the
- District.
- We will produce Information in alternative formats and according to PAIA of Council

1.6. Consistency and identity

- We will write in a professional and courteous manner.
- We will use municipality approved stationery.
- We will develop and use document templates that reflect the municipality's identity and ensure consistency and uniformity.
- We will identify all correspondence, literature, leaflets and other publications with the municipality's approved logo.
- We will always check written materials carefully, not relying on an electronic spell check.

1.7. Electronic communication

- We will check e-mails regularly and reply to them promptly e.g. acknowledge receipt within
 24 hours and respond within 5 working days.
- We will avoid using 'sms' language or other e-slang or jargon- even if the initial query was written in this style.
- All officials will use an auto-forward or auto-reply function when an official is away from place of work with a contact name or number for urgent enquiries.
- We will take particular care in maintaining confidentiality-when replying we will ensure that
 we are aware of all the recipients that the e-mail is going to. We will only send, copy,
 forward messages to people who need the information. We will be particularly cautious
 when using the 'reply to all' function.
- We will use electronic communication appropriately
- In terms of spelling and grammar- we will ensure that the same high standards applicable for other written communication are observed.

1.8. Presentations

- We will develop and use a standard template to ensure that the municipality's identity is consistently communicated.
- We will use large clear print-e.g a minimum 24 point
- We will use a generous, uncluttered layout- avoid cramming too much onto a single slide.
- We will avoid simply replicating documents laid out in paper format
- We will be sensitive around using images, phrases or sayings which may inadvertently give offence through stereotyping

4. COMPLAINTS PROCEDURE

A complaint is defined as a statement of dissatisfaction with Service received or not received during interaction or desired interaction with any of the Municipal officials. When any of the stated Service Standards are not met within the agreed time frames, the citizen has a right to initiate the complaints process

Please note that for an interaction to be qualified as a complaint, it must meet the following criteria:

- The agreed service standard as per Service Charter has not been met
- The customer care standard has not been met, example: an enquiry about an inaccurate invoice or water supply interruption has not been resolved within stipulated timeframes
- There is a reference number of trail of communication regarding the failed service

Where to log in your complaint?

Ugu Municipality has a dedicated complaints unit which can be contacted as follows:

By telephone:

- By email: complaints@ugu.gov.za
- By visiting any of Ugu offices and complete a complaints form available at the reception, and deposit it in the complaints/suggestion box

How will your complaint be handled?

- A dedicated official will acknowledge the receipt of your complaint within 2 working days, either in writing, telephonically, or electronically.
- You will be given a reference number for the complaint
- An Investigation will commence, and you will receive feedback within 7 working days.
- Your complaint will be resolved within 14 working days
- An independent Quality Assurance official may contact you after 14 working days to verify your satisfaction

What If you are still not satisfied with the outcomes?

- Should you not be satisfied with the manner in which your complaint has been handled, you may contact the Office of the Municipal Manager, quoting the complaint reference number
- The office of the municipal manager may be contacted by telephone or in writing. Should you wish to visit the office, you are advised to notify the office in advance in order to ensure availability and undivided attention
- Your dissatisfaction will be acknowledged within 2 working days
- The municipal manager or his representative will endeavour to resolve your dissatisfaction within 4 working days
- Should you still not be satisfied with the manner in which the municipal manager has handled your complaint, you may contact the Presidential Hotline for further investigation

5. HOW TO CONTACT'US

IMPORTANT CONTACT DETAILS

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office colors	28 Connor	Municipal Manager's Office	Telephone: 039 688 5702
stylint hell	Street		
Withterer Carl	Port		Email:
	Shepstone	Í	Peroshnee.Moodley@ugu.gov.za
量量 剪			
		IDP/Annual Report&	Telephone: 039 688 5803 5700
		Performance Management	Fax:

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		1 2 3 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Email: Malusi.Mzotho@ugu.gov.za Nomawethu.Mkhungo@ugu.gov.za
		Mayoral Support	Telephone: 039 688 5713 Email: Information@ugu.gov.za France.Zama@ugu.gov.za
		Communications; Media liaison and Customer Relations Management	Zimbini.Ntlangula@ugu.gov.za
		Public Participation	Telephone: 039 688 5716 Email: Mondli.Ngcobo@ugu.gov.za
		Youth and Special Programmes	Telephone:039 688 3522 Email: <u>Dudu.Ngcobo@ugu.gov.za</u>
		Legal Services	Telephone: 039 688 3530 Email: Melanie.Olivler@ugu.gov.za
Weiled Control San Visit (Control Cont	96 Marine Drive, Oslo Beach	Water Services Authority	Telephone: 039 688 5872 Email: Mandy VanderWalt@ugu.gov.za
		Water Services Operations	Telephone: 039 688 5857 Email: Paul.Watson@ugu.gov.za Nokulunga.Msomi@ugu.gov.za
		Water Conservation and Demand Management	Telephone: 039 6883435 5700 Email: <u>Thuli.Mwelase@ugu.gov.za</u> phumzile.mayeza@ugu.gov.za
		Project Management Unit	Telephone: 039 688 3552 Email: <u>Chuma.Mgoboli@ugu.gov.za</u> Dezmond.Zuma@ugu.gov.za
		Environmental Health Services Environmental Management Services Environmental Services	Telephone: 039 688 5794 Email: Noloviso.Walingo@ugu.gov.za Vella.Grammoney@ugu.gov.za Janine.Blackhead@ugu.gov.za
Department Bazely Street, Port Shepstone	Port	Revenue Management	Telephone: 039 688 5832 Nokuthula.Mkhwanazi@ugu.gov.za Thobekile.Mhlongo@ugu.gov.za
		Grants and Expenditure	Telephone: 039 688 3448 Fax: Email: Sizakele.Magadaza@ugu.gov.za

n neighbor	Physicals # Madates and	TWO IN THE STREET, AS A STREET,	
		Supply Chain Management	telephone:
			039 688 5700
		67	Ntokozo.Mkhize@ugu.gov.za
		Human Resource Management	Telephone: 038 688 5885
at a			Fax:
■			Email: Vela.Mazibuko@ugu.gov.za
er er			
		Di	
		Disaster Management Services	Makhosi.Gobhozi@ugu.gov.za
1		Fleet Management	Patrick.Mzele@ugu.gov.za
		Registry & Auxiliary Services	Nonhlanhla.Langa@ugu.gov.za
directions		ICT	Norma. Grobler@ugu.gov.za
#1001-5min min	96 Marine	Local Economic Development	Telephone: 039 688 3579
Desparation Cont.	Drive, Oslo		Sipho.Khuzwayo@ugu.gov.za
	Beach		Mandla.Mkhungo@ugu.gov.za
			Nonhlanhia.Msomi@ugu.gov.za

The following satellite offices are operational during the week, public holidays. Working hours are 7h30-16h00

Members of the public living in close proximity to these offices are urged to make use of them to access basic services like application for services, payment; general enquires reporting faults, and complaints. Our friendly officials are committed to provide you with professional service at all times. The municipal manager urges you to report any dissatisfaction with service to the complaints office immediately.

	ខែការសម្រាប់នៅក្បាយប្រជាជន ក៏ដែលនៅដែលប្រធានក្នុង នៃម៉ែប៉ុន្តែការសម្រាប់ ប្រជាជាប្រជាជាប្រជាជាប្រកាស ប្រធានការប សមាសារីវាស្រីវិធី សមាសារៈសមាសារីវិធី និងប្រជាជន ការប្រជាជន ការប្រជាជន សមាសារីវិធី សមាសារីវិធី សមាសារីវិធី និងប
ាស្តីភ្នាល់ដូច 🛊 🥂	
Gamalakhe	Gamalakhe township, Ray Nkonyeni road, close to taxi rank
Bhobhoyi	In bhobhoyi location, off main Harding road
Kwanzimakwe	Along p69 kwaNzimakwe tribal area
Mathulini 1	Near Luthuli high school
Mathulini 2	Near mpompini bus stop
Izingoleni	Within Izinqoleni municipal building
Phungashe	Phungashe location, Umzumbe
Murchison	Mbayimbayi ward 22 Hibiscus coast local municipality
Amahlongwa	Off p77 near Amahlongwa primary school

The second secon	100 vin Krewest diveloga volgelsje ister
Main Office	28 Connor Street, Port Shepstone
Oslo Beach Offices (Phase 1)	96 Marine Drive Oslo Beach
Harding Offices	Off main Rd, Harding
Park RynieOffice	Industrial Rd, Park Rynie

UGU CALL CENTRE CONTACT DETAILS

White the manifest	FORTACIONAIS, JOHN ST	Consequence process		
TELEPHONE	039 688 5830	24/7 for water and sanitation		
	0800 092837	emergencies		
		7h30-16h00 weekdays excluding		
		public holidays for general/account		
		enquiries		
Ugu Municipality		7h30 – 22h00 weekdays		
Facebook page				
FACEBOOK				
TWITTER	Ugu_Water ("to be advised).	7h30 - 16h00 weekdays excluding		
		public holidays		
CHAT ROOM	www.ugu.gov.za (chat box	7h30 - 16h00 weekdays excluding		
	visible on the Home page.	public holidays		
EMAIL	enquiries@ugu.gov.za	7h30 - 16h00 weekdays excluding		
		public holidays		
SMS	44751	24/7 for water and sanitation		
12		emergencies		



Quality Certificate

I Dhanpalan Devaraj Naidoo, Municipal Manager of Ugu District Municipality hereby certify that the Annual Budget 2016/2017 and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act, and that the Annual Budget and supporting documentation are consistent with the Integrated Development Plan of the municipality

Name:	Dhanpalan D. Naidoo MUNICIPAL MANAGER
Signature:	Molin
Date:	